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Progress with macroeconomic adjustment

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As against these positive policy developments, implementation of other policies, especially fiscal policy, has been weak. The much needed overhaul of the tax system has faced various political and administrative implementation challenges. The reform of state-owned enterprises (SoEs) did not happen. Progress on reform of energy subsidies has also been lack luster. Consequently, the tax to GDP ratio has continued to fall. The SoEs, especially the public utilities, have continued to be a huge drag on the woefully limited public resources. As a result, non-tax revenues have also fallen as a share of GDP.

Resource shortfall along with growing interest cost of public debt and energy subsidies have forced large cutbacks in ADP and social protection spending to contain the fiscal deficit. So, while fiscal discipline has been maintained, the cost of fiscal adjustment has fallen on GDP growth and poverty reduction. ADP spending has fallen below 4 per cent of GDP over the past 2 years. The prospect for a recovery of ADP spending in FY2026 is also bleak. Falling ADP and GDP growth have hurt employment prospects in both rural and urban areas. High inflation, falling real wages and weak employment situation have contributed to rising poverty. The fall in social protection spending has also hurt poverty reduction.

Other growth enhancing reforms

further added to the weakening of the investment climate. While the flexibility in the exchange rate has benefited the export sector, the absence of any meaningful trade reform has hurt export diversification. After showing some signs of recovery from a low base, exports growth do not show the promise of stimulating an immediate recovery of GDP growth.

Falling investment rate along with the sharp slide in GDP growth have caused the growth of imports to slow down considerably. Capital imports in particular have experienced large negative growth. The growth of intermediate imports also show sluggishness. So, while the slowdown in imports has benefited the balance of payments, this improvement is not sustainable in an environment of rising investment rate and GDP growth unless it is associated with a sharp rise in the growth of exports.

What is the way forward? Unfortunately, there are no quick fixes and a concerted policy reform effort encompassing several reform areas will need to be sustained over an extended period. The upcoming national election presents a major opportunity to turn around the economy. The biggest plus the elections offer is the opportunity to lower political uncertainties and restore the rule of law. A credible and participatory national election will be key requirement for this. Following the election, a quick restoration of the rule of law irrespective of political connection or party affiliation and ensuring the full independence of the judiciary will be critical elements to restore business confidence.

While a credible election and rule of law will help calm down private investor nervousness, the recovery of investment, and in particular, the inflow of foreign direct investment (FDI) will require strong progress with strengthening the investment climate with a focus on reducing the cost of doing business. Further investment deregulation, improving the foreign currency regime with simplified inflow and outflow of foreign capital, tax deregulation and simplification, port efficiency enhancement, and improved availability of skilled labour are all important elements of a strategy to reduce the cost of doing business.

Along with efforts to improve the business environment, the focus on tax collections and public resource mobilisation will be of paramount importance to support the recovery of GDP growth and regain the

| | FY22 | FY23 | FY24 | FY25p | FY26e |
|---------------------------------------|-------|-------|------|-------|-------|
| Real GDP Growth (%) | 7.1 | 5.8 | 4.2 | 4.0 | 4.5 |
| Private investment (% of GDP) | 24.5 | 24.2 | 24.0 | 22.5 | 23.0 |
| ADP/GDP (%) | 4.7 | 4.3 | 3.9 | 3.8 | 3.7 |
| Exports Goods and NFS (USD billion) | 59.5 | 50.8 | 47.6 | 51.4 | 55.0 |
| Imports Goods and NFS (USD billion) | 99.9 | 84.7 | 78.6 | 82.2 | 86.3 |
| Export growth (USD%) | 29.4 | -14.7 | -6.2 | 7.8 | 7.0 |
| Import growth (USD%) | 31.2 | -15.2 | -7.2 | 4.5 | 5.0 |
| Remittances (USD billion) | 21.0 | 21.6 | 23.9 | 30.3 | 33.3 |
| Reserves BPM6 (USD billion)) | 35.8 | 24.8 | 21.7 | 26.7 | 28.0 |
| Current Account Balance (USD billion) | -18.6 | -11.6 | -6.6 | 0.1 | 1.7 |
| Tax/GDP (%) | 7.5 | 7.4 | 7.4 | 6.8 | 7.2 |
| Revenue/ GDP (%) | 8.5 | 8.2 | 8.3 | 7.9 | 8.2 |
| Total spending/GDP (%) | 13.1 | 12.9 | 12.2 | 12.6 | 12.7 |
| Overall Fiscal Balance (% of GDP) | -4.6 | -4.6 | -3.9 | -4.7 | -5.0 |
| Inflation rate (%) | 6.2 | 9.0 | 9.7 | 10.0 | 8.0 |
| Debt /GDP (%) | 33.7 | 37.4 | 37.6 | 38.1 | 40.3 |

momentum on poverty reduction. On the tax front important reforms include implementation of the newly created tax policy unit with professional staff and leadership, strengthening the NBR, rapid digitisation of tax filing and payments, simplifying tax laws and tax forms, selective and productive audits, and minimization of tax exemptions.

Some quick revenue gains can be made by reforming SoEs and establishing a modern property tax system. The SoE sector continues to suffer from huge operating losses and absorbs over 2 per cent of GDP annually in terms of net fiscal transfers from the budget. This can be reversed with corporate governance and pricing reforms, which could eliminate the losses and instead enable an 8-10 per cent rate of return on the book value of invested assets, currently estimated at 16 per cent of GDP. This would yield additional non-tax revenues of 1.4-1.6 per cent of GDP.

Similarly, establishment of a proper property tax in major urban centres

could yield additional 1 per cent of GDP in government revenues, which could be a major source for improving the delivery of basic urban services.

On the spending front, priority reforms include cutbacks in energy subsidies, elimination of subsidies on remittances and exports (because the market-based exchange rate provides adequate incentives while the cutback in trade protection will also support exports), reduction in interest cost through reduction in domestic financing of fiscal deficits, and greater spending on health, education, water, and social protection.

With the upcoming LDC graduation, the challenge of export diversification needs to be tackled upfront. The LDC graduation has been in the cards for over past 8 years. Yet, little preparatory progress has been made. The most frustrating policy failure is the absence of meaningful trade reforms. Despite demonstrated quantitative evidence showing how high trade protection hurts non-RMG exports, very little

progress has been made to reduce trade protection. This is partly because the trade policy reform has been hijacked by the NBR that relies heavily on custom duty revenues and therefore is a major opponent of trade reforms. Progress on reduction of trade logistic cost has also been lack luster. Reduction of trade protection and trade logistic cost ought to be top priorities for the new government.

Along with export diversification that will create new jobs, the jump-starting of the dynamism of micro and the small enterprise sector (MSEs) holds the key to job creation. The reform agenda is well known but reform efforts are lacking. Associated reforms include strengthening MSE access to institutional credit, participation in global value chain (GVC), promoting technology transfer, easing tax and regulatory constraints, and establishing a one-stop shop for MSE promotion in the spirit of the US Small Business Administration (SBA).

Macroeconomic stability has improved, but the quality of adjustment remains weak, with falling investment, slower growth, and rising social costs.

GDP growth fell to 4% in FY2025, while ADP spending dropped below 4% of GDP for two consecutive years, highlighting the growth and employment costs of weak fiscal adjustment.

like improvement in the investment climate, better availability of energy, lower trade protection, dynamising the micro and small enterprises (MSE) sector, and enhancement in labor skills have similarly lagged behind. Law and order concerns along with political uncertainties have hurt the investment climate. Both domestic and foreign private investment remain subdued. The turmoil in the banking sector along with energy constraints have