

star

BUSINESS



## US remittance tax could be a Tk 5,000cr hit for migrants: CPD

STAR BUSINESS REPORT

A proposed 3.5 percent tax on outbound remittance can raise costs incurred by Bangladeshi migrants sending money back home from the US to nearly Tk 5,000 crore annually, said a local think tank yesterday.

Currently, the average cost of sending remittances from the US to Bangladesh stands at 4.4 percent, according to World Bank data.

"If the US imposes a 3.5 percent tax on outbound remittance, the total cost of sending money could rise to 7.9 percent for Bangladesh or Tk 4,820 crore (\$395 million) annually," said the Centre for Policy Dialogue (CPD).

"This will no doubt have adverse implications for remitters sending money to Bangladesh from the US," said Fahmida Khatun, executive director of the CPD.

She was unveiling a study while presenting the CPD's quarterly economic review at its office in Dhaka on Monday.

To mitigate the impact, the local think tank has urged the government to engage in diplomatic efforts, taking along other remittance recipient countries.

"The goal would be to push for a minimum threshold of tax-free remittance outflows from the US, particularly to safeguard the interests of small remitters," said the CPD.

Last week, the US House Budget Committee proposed a 3.5 percent tax on remittance transfers by anyone who is not an American citizen or national.

The CPD said a rise in the inflow of remittances has contributed to maintaining exchange rate stability, with an additional \$5.42 billion received during the first 10 months of fiscal year 2024-25.

"There remains untapped potential. While approximately 41 lakh people have gone abroad for employment over the past four years, remittance inflows have not increased proportionately," it said.

It also warned that the authorities must prevent the revival of illegal hundi and hawala networks that have been dismantled.

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## MFS enabling money transfers — also abuses

TIB finds platforms used for laundering, bribery and so on

STAR BUSINESS REPORT

Mobile financial services (MFS) have become a vital tool for distributing social safety net allowances, student stipends, remittances, and personal transfers.

But these platforms are also being exploited for money laundering, bribery, online gambling, and illegal cryptocurrency activities, a new study has found.

The report, titled "Governance Challenges and Pathways to Reform in the Mobile Financial Services (MFS) Sector", was released yesterday by Transparency International Bangladesh (TIB).

It also found that the cost of MFS services in Bangladesh is higher than that in neighbouring countries such as India, Pakistan, and Myanmar. Traditional banking services in the country offer more cost-effective alternatives compared to MFS providers.

These findings were shared at a press conference at the TIB office in Dhaka, where its Executive Director Iftekharuzzaman spoke.

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### MISUSE AND CRIME THROUGH MFS

MFS services used for laundering, gambling, bribery, and crypto fraud

MFS platforms used for IPL, BPL-related gambling

Most victims don't file complaints after scams

### COST AND AFFORDABILITY

MFS cost higher than in India, Pakistan, and Myanmar

Commercial banks offer more affordable services than MFS

### OVERSIGHT AND COMPLAINTS

Complaint systems exist but often prove ineffective

Agents monitored indirectly, not through direct audits

### REGULATORY AND ETHICAL ISSUES

Regulators fail to act against laundering and fraud

Ex-regulators joining MFS firms raise ethical concerns

TIB calls for dedicated law for MFS reform

## Petrobangla to raise gas supply further from today

STAR BUSINESS REPORT

Gas supply to industries increased in the first four months of the current year, and the supply of this key energy source to factories will increase further from today, said state-run Petrobangla.

The agency said it would provide an additional 150 million cubic feet of gas per day (mmcf).

Gas supply to captive power plants and factories rose 21 percent year-on-year to 997 mmcf in the first four months of this year, Petrobangla said in a statement issued on Monday.

It was 823 mmcf a year ago.

The disclosure comes in response to complaints of a decline in gas supply by textile and garment factory owners.

The statement termed the claim "misleading" and shared supply figures for the factories.

On Sunday, textile millers demanded an increase in supply, pointing out that many factories were on the verge of shutting down as they were unable to operate even at minimum capacity.

Petrobangla, responsible for the exploration and exploitation of natural gas, said in April alone, supply shot up 50 percent year-on-year to 1,088 mmcf.

In March this year, gas supply was higher than in the same month a year ago.

The state agency said to meet the growing industrial demand, it had arranged the import of six additional liquefied natural gas (LNG) cargoes this year.

The import cost of LNG is about Tk 65 per cubic metre, while industrial users pay Tk 30 and captive power producers Tk 31.50 per cubic metre.

The government is providing subsidies of Tk 35 per cubic metre of gas supplied under the current pricing structure, it added.

"The government is actively working to ensure adequate gas supply to industries and has taken timely measures to that end. We hope this clarification will dispel any misunderstandings surrounding the issue," the statement said.

## BB plans mergers of troubled banks, NBFIs

### BANKS SET FOR MERGER

- ➔ Social Islami Bank
- ➔ Global Islami Bank
- ➔ ICB Islamic Bank
- ➔ EXIM Bank
- ➔ First Security Islami Bank
- ➔ Union Bank



### THE LENDERS

Have been audited by Ernst & Young, KPMG  
To be merged by July 2025  
Will come under temporary state ownership

### NBFIs AT RISK

CVC Finance, Bay Leasing, Islamic Finance, Meridian Finance, GSP Finance, Hajj Finance, National Finance, IIDFC, Premier Leasing, Prime Finance, Uttara Finance, Aviva Finance, Phoenix Finance, People's Leasing, First Finance, Union Capital, International Leasing, BIFC, Fareast Finance and FAS Finance

### The NBFIs

- ➔ Have been asked to justify licences in 15 days
  - ➔ May face regulatory action including merger, closure
- IN NBFi SECTOR (As of Dec 2024)**
- ➔ Defaulted loans: Tk **25,089cr**
  - ➔ Default rate: **33.25%**
  - ➔ **12 firms hold 73.5% of bad loans**

STAR BUSINESS REPORT

The Bangladesh Bank (BB) is preparing to roll out a large-scale merger initiative involving financially weak banks and non-bank financial institutions (NBFIs) under the Bank Resolution Ordinance.

Six Islamic banks are likely to be merged initially, said central bank officials on condition of anonymity.

The banks are Social Islami Bank, Global Islami Bank, ICB Islamic Bank, EXIM Bank, First Security Islami Bank,

and Union Bank, according to BB officials.

They said that global audit firms Ernst & Young and KPMG have already completed asset quality reviews of these commercial lenders. Based on their findings, the central bank is expected to proceed with the merger.

Except for ICB Islamic Bank, the boards of the five commercial lenders were reconstituted after the fall of the Awami League-led government on August 5 last year.

READ MORE ON B2



Selim RF Hussain

## BRAC Bank MD steps down

STAR BUSINESS REPORT

Selim RF Hussain has resigned from the posts of managing director and chief executive officer (CEO) of BRAC Bank, effective from yesterday, according to a statement from the private lender.

Speaking to The Daily Star, he said it was on personal grounds.

"The board has accepted Hussain's resignation and has sought Bangladesh Bank's approval in this regard," the bank said.

BRAC Bank has appointed Tareq Refat Ullah Khan, additional managing director and head of corporate and institutional banking, as the managing director and chief executive officer (current charge), as per the statement.

In an email to his colleagues, Hussain informed that he had tendered his resignation to the chairman of the bank's board of directors.

"All good things must come to an end, and such is the case for my time at BRAC Bank PLC," he said in the email seen by this newspaper.

"It has been a great privilege for me to work with you for close to ten years now as we, together, built an outstanding institution and a role model in the banking industry," he said.

Hussain joined BRAC Bank as managing director and CEO on November 8 of 2015, according to the bank's website.

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23<sup>rd</sup>

The Daily Star

BANGLADESH BUSINESS AWARDS

Awarding Excellence in Business

## HONOURING OUR BUSINESS LEADERS

CALL FOR NOMINATIONS

THE CATEGORIES ARE:

ENTERPRISE OF THE YEAR 2024

BUSINESS PERSON OF THE YEAR 2024

FINANCIAL INSTITUTION OF THE YEAR 2024

OUTSTANDING WOMAN IN BUSINESS 2024

Last date for submitting nominations is June 19, 2025.

For the 23<sup>rd</sup> time, we are going to honour individuals and organizations for their outstanding contributions to business and the economic growth of Bangladesh. Your valuable nomination will help us select the right nominees.

You can nominate via email : [BBA.awards@dhl.com](mailto:BBA.awards@dhl.com)

scan the QR code for nomination

For further details regarding the information required in the submission, visit our website: <https://shorturl.at/jTy8q>

BBA secretariat: Ka-96/8, Joar Shahara Kuril, Dhaka-1229, Bangladesh

Contact: Noor-E-Yasdany, Phone: +88 (02) 556 68101 Ext. 46007



PHOTO: ICC BANGLADESH

Hussain is currently the chairman of the Association of Bankers Bangladesh—a platform of chief executives of banks.

**Government of the People's Republic of Bangladesh**  
**Office of the Executive Engineer**  
**Manikganj PWD Division**  
**Manikganj.**  
[www.pwd.gov.bd](http://www.pwd.gov.bd)

**Memo No- 2111**

**Date : 26/05/2025**

**e-Re-Tender Notice e-Gp Tender (OTM)**

e-Tender is invited in the e-GP System Portal <http://www.eprocure.gov.bd>


SL. No.	Tender ID & Reference No	Name of Work	Last Selling Date & Time	Opening Date & Time
01.	<b>1119749</b> Office of SE memo no-1369 Date- 30.04.2025	Repair work including painting inside and outside of station office and barrack building of Manikganj sadar fire service. Financial year 2024-2025	05-Jun-2025 13:30	05-Jun-2025 14:00
02.	<b>1119748</b> Office of SE memo no-1380 Date 30-04-2025	Repair work of car garage sub-divisional engineers under Manikganj public works office including changing sanitary fittings and other repair works in various rooms of I.B. and toilets of executive engineer's Manikganj public works office. Financial year 2024-2025.	05-Jun-2025 13:30	05-Jun-2025 14:00
03.	<b>1119752</b> Office of SE memo no-1387 Date- 04.05.2025	Ancillary repair work with changes of sanitary fittings fixtures, cleaning of drain and weed in government residential quarters of Manikganj district. Financial year 2024-2025.	05-Jun-2025 13:00	05-Jun-2025 13:30
04.	<b>1119782</b> Office of SE memo no-1387 Date- 23.04.2025	Ancillary repair works including laying of tiles on car garage floor and rising of judge porch (dropping area) with RCC casting in Manikganj chief judicial court building. Financial year 2024-2025.	05-Jun-2025 12:00	05-Jun-2025 12:30

This is an online Tender. Where will be accepted in the national e-GP Portal and no offline/hard copies will be accepted To submit e-Tender, registration in the national e-GP System Portal <http://www.eprocure.gov.bd> is required.

The fees for downloading the e-tender documents from the national e-GP System portal have to be deposited online through any e-GP registered bank's branches within due time.

Further information and guideline are available in the Nationale-GP System portal and from e-GP help desk([helpdesk@eprocure.gov.bd](mailto:helpdesk@eprocure.gov.bd)) or (email: [ee\\_manik@pwd.gov.bd](mailto:ee_manik@pwd.gov.bd)) and call to 02-996610401)

Interested person can be communicated with the undersigned during office hours.

  
 (Bishaw Nath Banik)  
 Executive Engineer  
 Manikganj PWD Division  
 Manikganj.

GD-1291



## GD-1297



## Yunus calls for faster infrastructure development of Matarbari

STAR BUSINESS REPORT

Chief Adviser Prof Muhammad Yunus has called for the rapid development of key infrastructure in the Matarbari region to transform the coastal zone into Bangladesh's premier manufacturing and export-oriented free trade hub.

At a high-level meeting at State Guest House Jamuna in Dhaka on Monday, he reviewed the progress of the Moheshkhali-Matarbari Integrated Infrastructure Development Initiative (MIDI), according to a statement.

Envisioned in 2014, the MIDI has been jointly undertaken by Bangladesh and Japan to transform around 20,400 acres of land in the Moheshkhali-Matarbari region into a strategic economic corridor, integrating logistics, energy, and industrial development.

Sarwar Alam, director general of the MIDI Cell, which is driving the initiative some 350 kilometres southeast of the capital Dhaka, presented an overview of ongoing projects.

"Matarbari is envisioned as the country's largest hub for ports, logistics, manufacturing, and energy. To realise this vision, we must attract substantial foreign investment," said Prof Yunus.

He stressed the importance of a coordinated master plan to facilitate such investments and noted growing international interest in the region's strategic sectors.

The chief adviser directed the road transport and shipping secretaries to expedite the construction of road networks linking the MIDI region to other parts of the country.

He also emphasised the need to build terminals capable of accommodating large ocean-going container vessels.

**"Matarbari is envisioned as the country's largest hub for ports, logistics, manufacturing, and energy. To realise this vision, we must attract substantial foreign investment," said Prof Muhammad Yunus**

In addition, the chief adviser underlined the necessity of urban development in the area, calling for a planned city to support the anticipated workforce for industries expected to emerge in the free trade zone.

Prof Yunus is scheduled to highlight the development of the MIDI region during an official visit to Japan starting May 28.

He is set to attend the 30th Nikkei Forum on the Future of Asia in Tokyo and hold bilateral talks with Japanese Prime Minister Shigeru Ishiba on May 30 to secure funding for key projects.

The meeting also disclosed that Japan plans to set up its second exclusive Japanese economic zone in the MIDI region. The first, in Araihaazar of Narayanganj, has already attracted significant foreign investment.

Several global companies, including Saudi petrochemical giant Aramco, Abu Dhabi Ports, Saudi port operator Red Sea Gateway, Japanese power producer JERA, and Malaysian petrochemical firm Petronas, have expressed interest in investing in the region.

In a major development, Dhaka recently signed a deal with Japan's Penta-Ocean Construction Co Ltd and TOA Corporation to build Bangladesh's first deep-sea port at Matarbari.

The project, supported by the Japan International Cooperation Agency (JICA), is a flagship component of the MIDI.

The meeting was chaired by Principal Secretary Md Siraj Uddin Miah and attended by SDG Principal Coordinator Lamiya Morshed, alongside secretaries from the ministries of road transport, shipping, energy, power, and local government.



Prof Muhammad Yunus

## Regulator to cap SIM ownership at 10 per user

67 lakh connections may be disabled



As of March 2025, the country had over 18.62 crore active SIM cards, while the number of unique registered users stood at 6.75 crore.

PHOTO: STAR/FILE

MAHMUDUL HASAN

The Bangladesh Telecommunication Regulatory Commission (BTRC) has decided to reduce the maximum number of SIM cards a user can register under their name from 15 to 10.

As a result of this change, approximately 67 lakh SIM cards registered under 26 lakh users who currently exceed the new limit will be disabled.

This decision was made during a BTRC meeting on May 19 and has already been sent to the Ministry of Posts and Telecommunications for final approval.

According to the telecom regulator, the decision is based on four key reasons: prevention of criminal activities, mitigation of fraudulent activities, customer protection and data privacy, and ensuring national security.

Before taking this step, the commission conducted an internal review, which found that most users do not require so many SIM cards. The review considered issues of national security, unhealthy competition among operators, and international best practices before concluding that a limit of 10 SIM cards per user was appropriate.

The BTRC introduced the initial cap of 15 in 2017 and updated the

registration process in 2022 while keeping the number unchanged.

As of March 2025, the country had over 18.62 crore active SIM cards, while the number of unique registered users stood at 6.75 crore. This means numerous SIM cards are registered under the names of individuals other than their actual users.

**The decision is based on four reasons: prevention of criminal activities, mitigation of fraudulent activities, customer protection and data privacy, and ensuring national security**

According to BTRC data, 80.32 percent of registered users have five or fewer SIM cards, while 16.23 percent hold 6 to 10. Only 3.45 percent of users possess 11 to 15.

The BTRC analysed the usage patterns of five individuals, each of whom had 15 SIM cards registered under their name from three mobile operators.

The findings revealed that these users typically kept only five to six SIM cards active at a time.

The BTRC concluded that allowing up to 15 SIM cards had

incentivised operators to engage in unscrupulous competition, leading to large numbers of unused or redundant SIM cards in circulation.

Its analysis also revealed a worrying pattern: the same user often registers multiple SIM cards in a single day—an indicator of possible fraud or misuse. Some dishonest retailers were found to be storing fingerprints and using them to illegally register extra SIM cards, posing a risk to data privacy and national security.

The BTRC also reviewed SIM card ownership policies in neighbouring countries. In India, the cap is 9 per user. Pakistan allows 5, the Maldives 10, and Indonesia only 3. Sri Lanka and Bhutan, however, do not have specific limits.

In Thailand, the cap is 5 per user; South Korea 5; and Russia 20. However, the United Kingdom, Japan, and China haven't specified any limits.

Shahed Alam, Robi's chief corporate affairs officer, said the limit of 15 SIM cards was set for valid reasons, including the growing need for SIMs in IoT devices and social realities such as women's limited access to registration centres.

"Such decisions should involve consultation so that a consumer-friendly policy can be adopted," he said.

## Can Bangladesh navigate the US tariff trap?

M SHAHRIAR AZAD BHUIYAN

The announcement of steep tariff hikes by the United States under its new trade posture—currently on a 90-day pause—has sent ripples across global markets. For Bangladesh, the stakes are especially high. The readymade garment (RMG) sector, which accounts for more than 84 percent of national export earnings and employs over four million workers, faces a new wave of uncertainty. Since the US is Bangladesh's single largest RMG export destination, purchasing over \$6.8 billion worth of apparel in fiscal year 2023-24, the proposed tariff regime poses real challenges.

At the heart of this development is the US shift toward "reciprocal tariffs", a policy designed to match the duties American goods face abroad. While initially aimed at China, the new tariff expansion now covers apparel from key manufacturing hubs, including Bangladesh, Vietnam, and India. For Bangladesh, the impact is striking—tariffs on cotton-based garments have surged to 37 percent, up from 15.2 percent, while synthetic garments—an area where Bangladesh is still building its capacity—now face a 9 percent duty.

The immediate risk is clear—a loss of price competitiveness in the US market. Bangladesh's exports are dominated by low-cost cotton garments such as T-shirts, trousers, and knitwear. With higher tariffs, American buyers may pass on the extra costs to consumers, reduce order volumes, or shift sourcing to other countries. Vietnam, with its diversified and higher-end apparel portfolio, particularly in synthetic and man-made fibre (MMF) garments, may weather the tariff storm more effectively and could even capture some market share. In a tariff war, the vulnerabilities show up more in the low-cost end, where margins are razor-thin.

Despite the gloomy headlines, Bangladesh's strength in fast fashion and affordable apparel can still help cushion the blow, especially given the fact that inflation in the US is projected to climb from 2.8 percent to around 4 percent. History offers some comfort—after the 2008 global financial crisis, Bangladesh's RMG exports to the US jumped by over 44 percent in 2010-11, as cost-conscious American consumers

sought out budget-friendly clothing. However, global competition has evolved. Buyers today are increasingly shifting toward synthetic, functional, and sustainable fabrics—areas where Bangladesh still lags behind competitors. Without bold adaptation, Bangladesh risks ceding ground not just to Vietnam but also to emerging players across Asia.

**Strategic responses and the road ahead**  
One promising path lies in negotiating stronger trade ties through targeted imports. Currently, only about 9 percent of Bangladesh's cotton is sourced from the US, with most coming from Brazil, India, and West Africa. By increasing US cotton imports, Bangladesh could build goodwill with American policymakers and strengthen its case for tariff relief. Moreover, marketing products under a "Made with US Cotton" label may resonate positively with American consumers and trade officials alike.

Diversification is equally critical. Geographically, Bangladesh needs to push harder into markets in Asia, Latin America, and Africa to reduce its reliance on the US. Product-wise, moving up the value chain into MMF, sportswear, and sustainable apparel will be essential. This requires focused investment in synthetic and recycled fabric capabilities, allowing Bangladesh to meet shifting global demands and strengthen its supply chain resilience.

The ripple effects of tariffs also extend into Bangladesh's financial and manufacturing ecosystems. Many listed textile and spinning mills are deeply exposed to US orders, and sustained tariffs could compress their margins, forcing production cuts and dampening earnings. Already, textile stocks on the Dhaka and Chittagong exchanges are lagging behind. The knock-on effects are likely to be felt by accessory makers, dyeing units, and even banks with large RMG loan portfolios. A sudden drop in orders could strain loan repayments, potentially adding stress to an already cautious banking sector.

The author is a capital market analyst and can be reached at shahriar@unicap-securities.com



## Sri Lanka begins privatisation

AFP, COLOMBO

Sri Lanka's leftist government said Tuesday it was selling a failed hotel project, marking its first privatisation move in line with an IMF bailout.

Government spokesperson Nalinda Jayatissa said the cabinet had agreed to revive the previous administration's stalled process "of disposing of shares in Canwill", a fully state-owned company established in 2011 to operate hotels.

The sale of Canwill marks the first major privatisation under the government of President Anura Kumara Disanayake, a self-avowed Marxist.

Jayatissa told reporters the government had decided to retain Deloitte, a leading professional services firm, to manage the sale.

The government said Canwill, with an issued capital of \$61 million, needed at least another \$120 million to complete its 47-storey, partially built, 458-room beachfront hotel in Colombo.

With no prospect of raising the capital to complete the project, the new administration decided to divest the asset instead.

The company also owns another beach property in the south of the island.

The International Monetary Fund, which extended Sri Lanka a \$2.9 billion loan in early 2023 after the country defaulted on its \$46 billion foreign debt in April 2022, had urged reforms of loss-making state-owned enterprises.

Disanayake had previously been reluctant to sell state assets, instead promising to revive unprofitable government-owned firms through improved management.

**The International Monetary Fund had urged reforms of loss-making state-owned enterprises of Sri Lanka**

However, since winning the presidency in September, Disanayake has made a U-turn on his pledge to renegotiate the terms of the unpopular IMF bailout agreed by his predecessor.

He has retained the high taxes imposed by the previous administration and agreed to remove subsidies on fuel and electricity.

The IMF bailout programme requires the government to reform 52 state-owned enterprises that are straining the national budget.

## Developing nations face 'tidal wave' of China debt: report

AFP, Sydney

The world's poorest nations face a "tidal wave of debt" as repayments to China hit record highs in 2025, an Australian think-tank warned in a new report Tuesday.

China's Belt and Road Initiative lending spree of the 2010s has paid for shipping ports, railways, roads and more from the deserts of Africa to the tropical South Pacific.

But new lending is drying up, according to Australia's Lowy Institute, and is now

outweighed by the debts that developing countries must pay back.

"Developing countries are grappling with a tidal wave of debt repayments and interest costs to China," researcher Riley Duke said.

"Now, and for the rest of this decade, China will be more debt collector than banker to the developing world."

Beijing's foreign ministry said it was "not aware of the specifics" of the report but that "China's investment and financing cooperation with developing countries abides by international conventions".

Ministry spokeswoman Mao Ning said "a small number of countries" sought to blame Beijing for mirroring developing nations in debt but that "falsehoods cannot cover up the truth". The Lowy Institute sifted through World Bank data to calculate developing nations' repayment obligations.

It found that the poorest 75 countries were set to make "record high debt repayments" to China in 2025 of a combined US\$22 billion.

"As a result, China's net lending position has shifted rapidly," Duke said.

"Moving from being a net provider of financing—where it lent more than it received in repayments—to a net drain, with repayments now exceeding loan disbursements."

Paying off debts was starting to jeopardise spending on hospitals, schools, and climate change, the Lowy report found.



In this file photo, China's President Xi Jinping speaks at a press briefing at the Belt and Road Forum at the China National Convention Centre at the Yanqi Lake venue outside Beijing. China's Belt and Road Initiative lending spree of the 2010s has paid for shipping ports, railways, roads and more from the deserts of Africa to the tropical South Pacific.

PHOTO: AFP/FILE