

# star BUSINESS

## Fix internal problems hurting factories

Apparel sector leaders urge govt



If we are not making money, we shouldn't keep exporting. Profitability first. We need to move up the value chain and focus on high-end clothing

Kihak Sung  
Chairman of Youngone



Govt should form a panel led by an adviser with private sector players, hire lobbyists soon, and engage the ILO and the World Bank for negotiation with the US

AK Azad  
Chairman and CEO of Ha-Meem Group



Gas prices rose, while bank interest doubled in the last 3 years. Despite giving higher prices, we are not getting enough electricity and gas

Anwar-Ul Alam Chowdhury (Parvez)  
President of BCI



We can also review and cut some of our unnecessary supplementary duties to signal openness. We should not rush to remove export subsidies now

Mohammad Abdur Razzaque  
Chairman of RAPID



We have around two months before the US tariffs finally come to effect. Only non-tariff barriers can be resolved during this timeframe, possibly within a week

Md Fazlul Hoque  
MD of Plummy Fashions



It will be a win-win situation if we import more US cotton, produce garments, and export duty-free to America. US farmers will benefit from premium cotton rates

Faruque Hassan  
Ex BGMEA president



Govt should form a formal national forum for regular and inclusive dialogue to ensure real progress on labour and external trade issues with all stakeholders

Syed Sultan Uddin Ahmed  
Executive director of BILS



Domestic infrastructure is poor, so the government should work on it. Due to traffic congestion, buyers can't visit factories easily; it should be taken into consideration

Humayun Rashid  
CEO of Energypac Power

### STAR BUSINESS REPORT

The readymade garment (RMG) sector is grappling with a range of internal challenges, including rising interest rates, soaring energy costs, and unreliable gas and electricity supplies, all of which are taking a heavy toll on productivity and profitability.

This domestic turbulence coincides with external trade hurdles, including US President Donald Trump's higher tariffs, making international trade more difficult.

In this context, industry leaders urged the government to urgently address these domestic constraints.

At a roundtable yesterday titled "Impact of US Tariffs on Bangladesh's Garment Industry: Challenges and Opportunities", organised by The Daily Star at its office, business leaders warned that internal inefficiencies could cost Bangladesh dearly.

"When Bangladesh is facing international challenges, domestic issues are also squeezing our competitiveness," said Anwar-ul Alam Chowdhury, president of the Bangladesh Chamber of Industries (BCI).

"Gas prices have increased, and bank interest rates have doubled in three years. Even after paying more, industries still are not receiving sufficient gas or electricity," he added.

Chowdhury, a former president of the Bangladesh Garment Manufacturers and Exporters Association

(BGMEA), contrasted the situation with that in Pakistan, where electricity rates have dropped from 10.7 to 7.57 rupees per unit, and solar power has become cheaper.

"In Bangladesh, every cost of business is climbing. There has been no serious effort to cut expenses or improve competitiveness."

He cautioned that even without US tariffs, the deteriorating business environment could derail the industry.

AK Azad, a former president of the Federation of Bangladesh Chambers of Commerce and Industry (FBCCI), voiced similar concerns.

He said senior US embassy officials had recently visited his factory and stressed the need to reduce non-tariff barriers (NTBs).

"For example, American exporters need six licences just to send goods to Bangladesh. That must go," said Azad.

Citing US import data, the business leader said that while China's garment exports to the US dropped nearly 40 percent, from \$27.37 billion to \$16.5 billion in 2024, Bangladesh's exports to the US rose by 35.9 percent during the same period, reaching \$7.34 billion from \$5.4 billion in 2018.

Vietnam's exports jumped by 22.6 percent to \$15.3 billion, India's rose 23.3 percent to \$3.95 billion, and Pakistan's soared by 58.6 percent to \$1.75 billion.

Pakistan's performance was helped by currency depreciation and domestic raw material availability. "Pakistani suppliers don't agree to price cuts. Instead, they ask buyers to raise prices," Azad added.

Azad urged the government to call a meeting with all exporters to discourage undercutting on prices.

Besides, he warned against complacency.

"Officials assume orders won't shift because Bangladesh is cheap. But Indian states like Odisha, Karnataka, and Bihar are offering hefty incentives to attract investment," he said.

In Odisha, for example, investors can receive a 40 percent subsidy on plant and machinery costs up to Rs 50 crore, a 25 percent rebate on land prices, and monthly wage subsidies of Rs 6,000 for female workers and Rs 5,000 for male workers for five years.

READ MORE ON B3

BBS to launch quarterly index for service sector growth

### STAR BUSINESS REPORT

The Bangladesh Bureau of Statistics (BBS) is set to introduce a Quarterly Index of Service Production in a bid to measure the short-term growth of Bangladesh's service sector—now the dominant contributor to GDP.

The BBS has long published the Quarterly GDP and the Index of Industrial Production to reflect trends in manufacturing and overall economic output.

READ MORE ON B3

**Bank Asia**  
Getting financed is easier with  
**SUBARNO WOMEN ENTREPRENEURS' LOAN**

16205

## Govt sets benchmark power tariff for coal-fired plants

### STAR BUSINESS REPORT

The government has fixed the power tariff at Tk 8.45 (\$0.766) per kilowatt-hour for the coal-fired Matarbari 1,200MW Ultra Super Critical Power Plant.

The tariff was approved at a meeting of the Advisory Committee on Government Purchases yesterday.

Of the tariff, Tk 5.84 was set against fuel cost and Tk 2.61 would be for capacity payment.

Calculating around 85 percent of the load factor of the plant (PLF), Bangladesh Power Development Board (BDB) has to pay a total of Tk 2,17,004 crore in the next 30 years to the plant.

The PLF is a measure of how efficiently a power plant is being utilised compared to its maximum possible output. The government will use the rate as a benchmark tariff to renegotiate deals with all the other coal-fired power plants.

READ MORE ON B3

Advertisement



### Father's Share Gift to Directly Involve Daughters in Business

Dato' Engineer Md. Ekramul Haque, Managing Director of listed food and allied sector company Taufika Foods and Lovello Ice-cream PLC, gifted shares to directly involve his daughters in the business. Lovello's Managing Director, Dato' Engineer Md. Ekramul Haque, gifted a total of 1 million shares to his two daughters, Muhsinna Taufika Ekram and Muhsinna Sharika Ekram, each with 500,000 shares, respectively, with a current market value of more than 80 million taka.

As Lovello is listed on the Stock Market, there is a legal obligation to disclose information on the gift of shares. Accordingly, this information was published on the stock exchange website on Tuesday. It disclosed that the Managing Director of Taufika Foods and Lovello Ice Cream PLC, Dato' Engineer Md. Ekramul Haque gifted the said shares to his two daughters, Muhsinna Taufika Ekram and Muhsinna Sharika Ekram.

Company-related sources have revealed that both Muhsinna Taufika Ekram and Muhsinna Sharika Ekram are already involved as directors of the company. They are currently studying at the University of Toronto and McGill University in Canada to pursue higher education. After completing their studies in Canada, they will soon return home and take care of the company's regular business operations. Although they were born and raised abroad, they have a passion for the family business, so the girls were gifted these shares as part of the process of transferring the business to the second generation, so that Lovello's future success can continue by utilizing the girls' education to create new leadership.

Khan said that at present, anyone with good connections or influence can convince revenue officials to provide them with tax exemptions.

But with this move, the path to tax exemption will be more difficult in the future, the NBR chief said. He informed that the NBR constantly gets suggestions from the business community to reduce taxes.

"On the one hand, there is a need to increase revenue. But on the other, there is demand for policy support. So, balancing these is a major challenge," Khan said.

Highlighting poor governance as their biggest problem, he said that tax officials are not properly carrying out their respective duties.

"There are serious deviations at every level. As such, we are suffering across the board. This is why we need to stabilise the rule of law. We are trying to address these issues," he added.

Khan also said that the government doesn't want to face trouble by increasing expenditure through excessive borrowing without raising revenue.

READ MORE ON B3

## Building the Future, NOW

with #AccessToInvestment

For 15 years, Prime Bank Investment Ltd. (PBIL) has been at the forefront of driving sustainable growth in the capital market through landmark equity and debt deals, advisory services, and pioneering bank-managed product-suite for the masses. With a strong commitment to innovation and digitalization, PBIL has been endeavoring to fuel Bangladesh's economic progress.

We extend our heartfelt thanks to our valued customers, sponsors, regulators, colleagues, and stakeholders for their unwavering support. Together, we will continue to build a resilient investment ecosystem for generations to come.

**PBIL**  
Celebrates  
**15** years

**PBIL** Prime Bank Investment Ltd.  
(A Prime Bank Company)

Website: [www.pbil.com.bd](http://www.pbil.com.bd)

Facebook: [PrimeInvest PBIL](#)



**Padakhep**

To apply scan the QR code

**Shape the Future**  
Become a Social Development Leader

Padakhep, a leading development organization in Bangladesh since 1986, with the legacy of 39 years of driving change, has a network of over 700 offices and a family of more than 11K+ employees. It has contributed to the transformation of the digital economy and served over 10 million beneficiaries through a holistic development approach: capacity enhancement, financial choices and market connect.

Job Portal: <https://career.padakhep.org>

BBS to launch quarterly index for service sector growth

### STAR BUSINESS REPORT

The Bangladesh Bureau of Statistics (BBS) is set to introduce a Quarterly Index of Service Production in a bid to measure the short-term growth of Bangladesh's service sector—now the dominant contributor to GDP.

The BBS has long published the Quarterly GDP and the Index of Industrial Production to reflect trends in manufacturing and overall economic output.

READ MORE ON B3