



Online return filing a must for certain govt officials

STAR BUSINESS REPORT

In a major push toward automation, the National yesterday made the online filing of tax returns mandatory for government officials under tax zones of the Dhaka, Narayanganj and Gazipur city corporations.

Also, the tax authority said all bankers, officials of mobile network operators and five multinational companies must file their returns electronically for the current assessment year, according to a statement by the NBR.

The five multinationals are Unilever Bangladesh American Ltd, British Bangladesh Tobacco Ltd, Company Marico Bangladesh Ltd, Berger Bangladesh and Paints Company Shoe (Bangladesh) PLC.

"We want to establish a contactless NBR. Hence, there is no alternative to automation in our drive toward the creation of harassment-free tax environment," said a top official of the NBR.

The NBR received 5 lakh tax returns online in the last assessment year of 2023-24

The tax authority took the decision as the filing of tax returns by individual taxpavers crossed 1 lakh since the NBR relaunched the online portal for submissions early last month to make the system user-friendly.

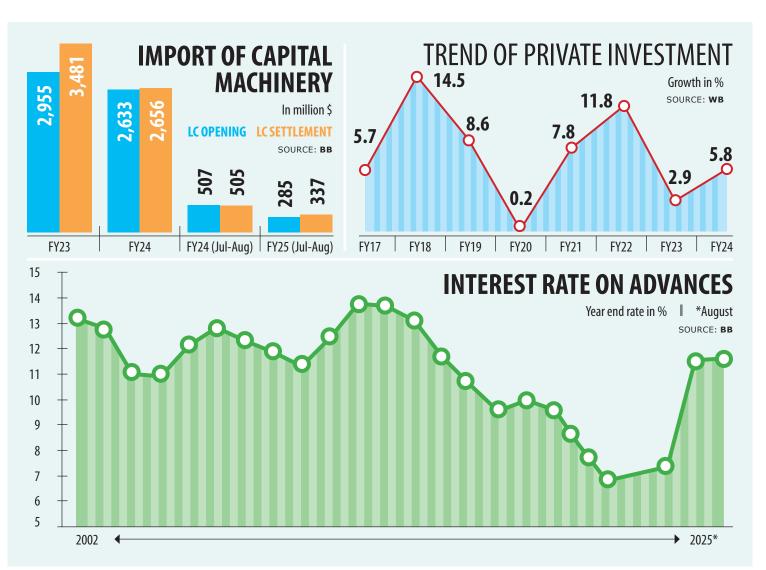
The NBR received 5 lakh tax returns online in the last assessment year of 2023-24 and it aims to double the electronic tax filing to 10 lakh this year.

The NBR official said they would aim to bring all the salaried persons in the public and private sector under compulsory return filing online.

is a "Automation major means to ensure transparency. We are increasing the capacity of our online system to accommodate returns," he said.

The NBR said taxpayers have been able to prepare and file their income and wealth statement online and submit the returns. They can also pay tax by using cards, internet and mobile financial services.

Rate hike further dampens investment mood



JAGARAN CHAKMA

In an effort to curb stubbornly high inflation, the central bank's latest interest rate hike has sparked concerns among the business community as they argue that the increased cost of borrowing will strain their existing ventures and dampen future expansion plans.

The Bangladesh Bank yesterday raised the policy rate by 50 basis points to 10 percent, marking the fifth increase this year and the third under Governor Ahsan H Mansur.

This hike places the repo rate, the interest rate at which commercial banks borrow money from the central bank, above the inflation rate for the first time in many years.

The new policy rate, which will take effect on October 27, comes amid a decline in letter of credit (LC) opening for capital machinery imports and a slump in private investment key indicators of investor sentiment.

According to official data, LC opening for capital machinery imports dropped 44 percent year-over-year to \$285.56 million during July-August.

"I don't believe the new interest rate will reduce inflation," said Mohammad Hatem, president of the Bangladesh Knitwear Manufacturers and Exporters Association (BKMEA). "Instead, it will cause sufferings to the industry and force investors to default on their bank loans.'

Hatem said the latest hike has increased the cost of industrial loans by nearly 17 percent year-over-year. "How can entrepreneurs survive with such high financing costs?" he questioned.

The business leader's concerns are not

unfounded.

According to the World Bank's recent Bangladesh Development Update, a cocktail of inflationary pressures, tight financing conditions, and economic and political uncertainties is expected to slow the growth of private consumption, investment and exports.

Anwar-Ul-Alam Chowdhury Parvez, president of the Bangladesh Chamber of Industry (BCI), said that while the central bank's policy tightening is meant for reducing inflationary pressures, it may ultimately lead to "suicidal results" in terms of investment and employment generation.

The Bangladesh Bank yesterday raised the policy rate by 50 basis points to 10 percent, marking the fifth increase this year and the third under Governor Ahsan **H Mansur**

According to Parvez, three factors can largely slow private investment: deteriorating law and order, inconsistent energy supply and excessively high interest rates.

All of these factors are currently present, he said, adding that there is no guarantee that the business environment will improve in the near future. In such circumstances, businesses tend to cut costs and avoid financial losses.

"I believe investors will not take on new investment risks at this time," he commented. The BCI president anticipated that rising interest rates would severely hurt small and

medium-sized entrepreneurs and that the

purchasing power of the general population would decline rather than inflation cooling

He argued that the theory of policy tightening is more effective in import-based economies like the United States and Canada, but less so in developing countries like Bangladesh.

International development partners and multilateral lenders like the International Monetary Fund (IMF) have been advocating for policy tightening in Bangladesh to help alleviate inflationary pressures.

Since assuming office in August, the new governor of the Bangladesh Bank Ahsan H Mansur, a former IMF economist, has continued to increase interest rates in an effort to combat inflation.

However, Humayun Rashid, president of the International Business Forum of Bangladesh (IBFB), said blindly following the "IMF prescription" would not solve all problems.

He said the new interest rate will further erode public trust as commodity prices are likely to continue to rise in the coming days.

The increase in interest rates will discourage investors from making new investments, as there is currently a lack of investment interest among businessmen. Both domestic and foreign direct investment will be deterred, said Rashid.

He said if there is no new investment, economic growth and job creation will be in jeopardy. "The new decision will increase the cost of doing business and beyond a certain threshold, traders will be reluctant to take on

Garment exports to EU decline

3.53% in Jan-Aug

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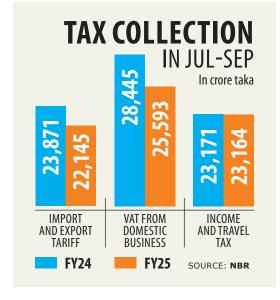
Revenue receipts fall 6% in Jul-Sep

MD ASADUZ ZAMAN

Revenue collection in the first quarter of the current fiscal year showed a 6 percent year-onyear decline, raising concerns that the interim government's fiscal space may be squeezed further amid the contractionary monetary policy.

The National Board of Revenue (NBR) logged Tk 70,903 crore in the July-September period of fiscal year (FY) 2024-25, missing its target for the three months by around Tk 25,597 crore.

The tax administration aims to collect Tk 480,000 crore in revenue by the end of this fiscal year.



The interim government will not cut the target for this fiscal year, which was set by the previous regime, Finance Adviser Salehuddin Ahmed said last month.

"The slowdown in revenue collection in July-September was mostly driven by political unrest, which resulted in economic uncertainties," said Ashikur Rahman, principal economist at the Policy Research Institute (PRI) of Bangladesh.

The World Bank has already reduced Bangladesh's growth forecast for the current year to 4 percent and it is still evident that there is a lack of coherence within the civil bureaucracy, he

Besides, recurring strikes and unrest regarding various issues are keeping political uncertainties very much alive.

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10	COMMODITIES		
7 Madoll	Gold 📤	Oil 📥	
	\$2,733.18 (per ounce)	\$70.75 (per barrel)	

ASIAN MARKETS				
MUMBAI	токуо	SINGAPORE	SHANGHAI	
1.15% 80,220.72	1.39% 38,411.96	0.75% 3,587.41	0.54% 3,285.87	

Domestic factors account for 74% of inflation: BB

STAR BUSINESS REPORT

Domestic products were the primary drivers of inflation in Bangladesh, accounting for 74 percent of the overall inflation in September 2024.

Domestic items contributed 61 percent to inflation in June, highlighting the growing impact of local factors, as per the data from the central bank's quarterly report, titled "Inflation Dynamics in Bangladesh", which explores inflation trends and wage dynamics.

By comparison, the contribution of import-dependent items to inflation fell to 26 percent in September, down from 39 percent in June.

The year-on-year consumer price index (CPI) inflation surged to 10.7 percent in the first quarter (July-September) of the current fiscal year. July recorded a 12-year high inflation rate of 11.7 percent,

and inflation remained elevated at 9.9 percent in September compared to 9.6 percent in the same month last year. Persistent inflation was driven by high commodity and

energy prices along with currency depreciation. Food inflation peaked at 14.1 percent in July, the highest in 13 years, before falling to 11.4 percent in August

and 10.4 percent in September. Non-food inflation increased modestly, averaging 9.6 percent in Q1 of FY25, up from the previous quarter.

More than half of the headline inflation during this period came from food prices, while energy inflation's

contribution declined. Cereals, vegetables and protein-based items were key contributors to food inflation, according to the report.

STAR BUSINESS REPORT

(EU), but shipments of apparel from the South Asian country to the bloc declined 3.53 percent in the January-August period to \$12.90 billion owing to political turmoil and labour unrest, according to data from the Eurostat.

High inflationary pressures on the European economy also had an impact, with exports from most major destinations trending downwards.

Nations in the EU imported garment items totalling \$59.32 billion in the eight months, registering a 3.63 percent decline.

Garment exports from China, the largest exporter of apparel items to the EU, declined by 4.10 percent to \$15.62 billion in the same period, data showed.

Turkey secured third position, exporting apparel worth \$6.84 billion. representing a 7.52 percent decline, while India was the fourth-largest exporter with shipments worth \$3.33 billion, down 2.73 percent.

Although garment shipments from major exporting countries to the EU declined, exports from Cambodia exports to the EU bloc.

increased by 12.78 percent to \$2.51 billion. $\,$ the EU grow 6.09 percent to \$2 billion. Bangladesh retained second position in registering a 7.32 percent increase declined 1.45 percent to \$906.91 million Morocco, which saw garment exports to

garment exports to the European Union to \$2.43 billion. Another gainer was and those from Indonesia declined 9.35 percent to \$677.53 million.



Political turmoil and labour unrest in Bangladesh took a toll on the country's garment PHOTO: RAJIB RAIHAN

Bangladesh's garment exporters have been mired in crises, witnessing a tumultuous scenario in July, August, September and the first part of October.

This started with political upheaval and nationwide protests by students in July and culminated in the political changeover on August 5. However, political and economic

uncertainty as well as incidents of arson and extortion continued to cast a shadow over normal business operations.

The situation was exacerbated by spells of labour unrest in industrial belts since September, which caused production losses worth \$400 million, according to data from the Bangladesh Garment Manufacturers and Exporters Association.

With the months-long turmoil impacting business operations, most exporters struggled to meet lead times and ship goods timely.

They also faced work order cancellations and saw factory visits by representatives of international clothing retailers and brands postponed.

A few work orders have been shifted away from the country as retailers and brands sought quick production.

Britain seeking

Alexander said trade growth had a "critical role" to play in the Starmer government's "defining

Britain is urgently looking to reset its trading

Alexander said Britain's 2016 vote to leave the

He was in Geneva on Monday to meet the head

"The fact that this is my first European visit is

of the World Trade Organization, as part of a plan

to piece together a revamped, long-term UK trade

an indication of the strength of commitment of

the incoming government, both to the WTO and

to the multilateral trading system," said Alexander.

left Labour Party swept to power with a huge

parliamentary majority in July elections that

ousted the Conservatives after 14 years and five

"the most politically stable democracy in the G7" over the coming years, and while that "doesn't

guarantee economic stability and progress, it

"We are very keen as a new government to both reset our relationship with our friends and

partners in the EU and also to continue to pursue

free trade agreements and new opportunities with

to play in the Starmer government's "defining

IN DHAKA CITY

Alexander said trade growth had a "critical role"

"Trade is one of the tools in the toolkit as we look both to bring economic stability and fiscal

PRICES OF KEY ESSENTIALS

% CHANGES

MONTH AGO

-1.87 🕹

3.34

9.52

8.89

-7.41 👃

% CHANGE

FROM A

YEAR AGO

9.09

7.14

-2.30 🕹

3.00

17.35 🕇

25.64

-2.91 👃

markets around the world," he said.

(OCT 22) 2024)

Tk 64-Tk 80

Tk 50-Tk 55

Tk 40-Tk 45

Tk 105-Tk 110

Tk 153-Tk 156

Tk 55-Tk 60

Tk 115-Tk 130

Tk 48-Tk 52

mission" of growing the British economy.

Alexander said that Britain would therefore be

British Prime Minister Keir Starmer's centre-

strategy to be published in spring 2025.

EU caused "significant disruption" to its trade policy and the country needed to recalibrate its

relationship with the European Union, and sees

international commerce as key to reviving UK growth, trade minister Douglas Alexander told

mission" of growing the British economy.

global trade outlook.

certainly helps".

stability," he said.

EU trade reset

Walton Digi-Tech Industries organises IT fair in Dhaka

STAR BUSINESS DESK

Walton Digi-Tech Industries Limited recently organised an IT fair, styled "Walton Computer Divisional IT Fair", at the ECS Computer City at Multiplan Centre in the capital.

The first phase of the Dhaka Division fair was held from October 18-21. The fair will be gradually held in other divisional cities of the country as well.

AHM Shafiquzzaman, secretary to the Ministry of Labour and Employment, inaugurated the fair as the chief guest, Walton said in a press release.

"Walton is creating skilled manpower and making important contributions to the overall economy of Bangladesh. The company manufactures electronics and technology products, including refrigerators, ACs, TVs, which used to cost a lot of foreign currency to import," said Shafiquzzaman.

"Through local manufacturing, a huge amount of foreign currency is being saved. Walton products are currently being exported to 44 different countries in the four continents of the world. As a result, our foreign exchange reserves are increasing," he added.

Customers can enjoy a maximum of 20 percent discount on exchange of their old and damaged products at the fair and up to 50 percent discount on online e-plaza's



AHM Shafiquzzaman, secretary to the labour and employment ministry, cuts a ribbon to inaugurate "Walton Computer Divisional IT Fair" at the ECS Computer City of Multiplan Centre in the capital recently. PHOTO: WALTON

exclusive offer, along with special gifts on the purchase of various Walton computer products.

Appreciating Walton's computer exchange offer, Secretary Shafiquzzaman said, "This initiative helps e-waste management as well as customers getting special discounts on buying new Walton products in exchange for their old or

damaged products."

He urged everyone to use products manufactured by domestic brands.

"It will decrease our import dependency, boost domestic industrialisation and create more employment," he added.

In the event, Liakat Ali, additional managing director of Walton Digi-Tech Industries Limited, said that the

Computer Exchange Offer Season-4 is currently being conducted across the country.

"In this season, customers can exchange their old or damaged laptop, desktop, all-in-one PC, monitor, printer, tab, speaker, CCTV products and get a maximum discount of 20 percent on buying similar new Walton products."

RSB Industrial signs payroll banking deal with Eastern Bank

STAR BUSINESS DESI

RSB Industrial Limited, a Chattogram-based industrial entity in the clothing, fashion, textile and fabrics sectors, signed a payroll banking agreement with Eastern Bank PLC recently.

M Khorshed Anowar, deputy managing director and head of retail and SME banking at Eastern Bank PLC, and Anjan Shekhar Das, managing director of RSB Industrial Limited, penned the deal at the latter's corporate office in the port city, said a press release.

Under the agreement, the bank will offer a comprehensive banking solution tailor-made for RSB Industrial employees.

Among others, Trisha Taklim, head of payroll banking of the bank, Rezwan Ur Rahman, head of business development unit, and Chinangshu Ranjan Nath, manager for human resources division and admin at RSB Industrial Ltd, were also present.



Anjan Shekhar Das, managing director of RSB Industrial Limited, and M Khorshed Anowar, deputy managing director and head of retail and SME banking at Eastern Bank PLC, pose for photographs after signing an agreement on payroll banking at the former's corporate office in Chattogram recently.

Midland Bank strikes MoU with Sea Pearl Beach Resort

Fine rice (kg)

Coarse rice (kg)

Loose flour (kg)

Soybean (litre)

Lentil (kg)

Potato (kg)

Onion (kg)

STAR BUSINESS DESK

Pubali Bank PLC recently held an orientation programme for newly recruited deputy junior officers.

A total of 218 officers took part in the five-day programme, which aimed to familiarise participants with the bank's concepts, principles, rules, regulations, laws and practices.

Mohammad Ali, managing director and CEO of the bank, attended the event as chief guest, according to a press release.

In his inaugural speech, Ali urged the new recruits to "work sincerely and honestly" and advised them to equip themselves with diversified banking knowledge to cope with the "present competitive global market".

He also said that one could become a successful banker by exploring skills and talents "at the highest level".

Ali advised all officers to abide the rules and regulations of the Bangladesh Bank and other

regulatory bodies. Mohammad Esha, Ahmed Enavet Manzur and Md Shahnewaz Khan, executives of the lender, were also deputy managing directors of the bank, present.

Pubali Bank holds orientation

for new officers

attended the event as special guests. Ismat Ara Huq, general manager and head of the human resources division of the bank, along with

other general managers and senior



Mohammad Ali, managing director and CEO of Pubali Bank PLC, attends an orientation programme for newly recruited deputy junior officers of the bank at its head office in Dhaka recently. PHOTO: PUBALI BANK

STAR BUSINESS DESK

Midland Bank PLC yesterday signed a memorandum of understanding (MoU) with Sea Pearl Beach Resort & Spa, located on Inani Beach in Cox's

Md Abdul Awal, group director of sales and marketing at the resort, and Md Rashed Akter, head of retail distribution division and chief bancassurance officer of the bank. penned the MoU at the latter's head office in the capital's Gulshan, according to a press release.

Under the agreement, all the bank's Visa debit, credit and prepaid cardholders will enjoy a 50 percent discount on regular room tariff or 5 percent discount on ongoing promotional offers excluding blackout dates -- days when travel rewards and other special discounts and promotions are not available.

The bank cardholders will also enjoy a 15 percent discount on the ongoing published packages for entry to Sea Pearl Water Park.

Md Abed-Ur-Rahman, head of cards of the bank, Sazal Ahmed,

merchant relationship officer, and Amjad Hossain, assistant director of sales of the resort, Md Alamgir Hossain, senior executive of sales, along with other officials from both the organisations, were also present.



Md Abdul Awal, group director of sales and marketing at the Sea Pearl Beach Resort & Spa, and Md Rashed Akter, head of retail distribution division and chief bancassurance officer of Midland Bank PLC, pose for photographs after signing a memorandum of understanding at the latter's head office in Gulshan, Dhaka yesterday. PHOTO: MIDLAND BANK



Office of the Basurhat Pourashava

Companigonj, Noakhali Tel: 03223-56302, Fax: 03223-56308

Invitation Ref No.: Basu/Pou/Eng/Dep/2024/391

Date: 22/10/2024

Corrigendum of e-Tender(Re-Tender) Notice No. 02/2024-2025 (OTM)

e-Tender is invited in the National e-GP System Portal (http://www.eprocure.gov.bd) for procurement of the following works under IUGIP

Published e-Tender ID	Corrected e-Tender ID	Name of scheme	Tender closing/ opening date & time	Tender security submission (last date & time)	Tender publication date & time
1000540 1024645		IUGIP/BASU/UT+DR/01/2023 Rehabilitation/Improvement of 4571.00m Road in 08 Location by DBC/RCC, 662.00m Drain in 03 Location by RCC and 03 Nos. RCC Cross Drain, Palisading Work Total Length-250.00m and 150 Nos. Solar Street Light including 100 Nos. Tree Plantation at Basurhat Pourashava under Noakhali District.	05/11/2024 13.00pm	05/11/2024 12.00pm	22/10/2024 09.00am
1000541	1025868	IUGIP/BASU/UT+DR/02/2023 Improvement of 3855.00m Road in 09 Location by DBC/RCC, 1087.00m Drain in 03 Location by RCC, 01 No. RCC Box Culvert and 05 Nos. RCC Cross Drain, Palisading Work Total Length-340.00m and 137 Nos. Solar Street Light including 60 Nos. Tree Plantation at Basurhat Pourashava under Noakhali District.	05/11/2024 13.00pm	05/11/2024 12.00pm	22/10/2024 09.00am

1. These are an online tender, where only e-GP Tender will be accepted in the National e-GP Portal and no offline/hard copies will be accepted.

 To submit e-Tender registration in the National e-GP System Portal (http://www.eprocure.gov.bd) is required. 3. The fees for downloading the e-Tender documents from the National e-GP System Portal have to be deposited on the through any registered banks branches up to 04-11-2024 up to 16.00. Further information and guidelines are available in the National e-GP System Portal and from

help desk (helpdesk@eprocure.gov.bd).

Executive Engineer (Inc) Basurhat Pourashava, Noakhali



এসেনসিয়াল ড্রাগস্ কোম্পানী লিমিটেড

৩৯৫-৩৯৭, তেজগাঁও শিল্প এলাকা णका-১২०৮।

সত্র নং-ইডিসিএল/ক্রয়/পরিবহন ঠিকাদার/স্থানীয় দরপত্র/২০২৪/৪২৯

তারিখঃ ২২/১০/২০২৪ইং

জরুরী ঔষধ পরিবহন ঠিকাদার নিয়োগ বিজ্ঞপ্তি

গণপ্রজাতন্ত্রী বাংলাদেশ সরকারের একমাত্র সরকারি মালিকানাধীন জরুরী ঔষধ প্রস্তুতকারী প্রতিষ্ঠান **এসেনসিয়াল ড্রাগস্ কোম্পানী লিমিটেড (ইডিসিএল), ৩**৯৫-৩৯৭, তেজগাঁও শিল্প এলাকা, ঢাকা-১২০৮ প্রধান কার্যালয় হতে ঢাকা শহরের মধ্যে বিভিন্ন স্থান সমুহে এবং ঢাকার বাইরে বিভিন্ন জেলায় অবস্থিত কমিউনিটি ক্লিনিক সমুহে জরুরীভাবে উৎপাদিত ঔষধসহ অন্যান্য মালামাল সরবরাহের নিমিত্তে প্রকৃত খ্যাতি ও অভিজ্ঞতা সম্পন্ন পরিবহন ঠিকাদার, যাদের ট্রেড লাইসেন্সসহ ভ্যাট, ট্যাক্স ও অন্যান্য প্রয়োজনীয় কাগজপত্র হালনাগাদ আছে সেইরুপ ট্রান্সপোর্ট এজেন্সী সমূহের নিকট হতে সীলমোহরকৃত খামে দরপত্র আহবান করা যাচ্ছে। বিস্তারিত নিয়মাবলী সম্বলিত দরপত্র সিডিউল ইডিসিএল, হিসাব বিভাগ, ঢাকা এর ক্যাশ শাখা হতে নগদ টাকা ২.৫০০.০০ (দুই **হাজার পাঁচশত)** মাত্র মূল্যে আগামী ১১/১১/২০২৪**ই**ং পর্যন্ত অফিস চলাকালীন সময় ক্রয় করা যাবে। আগ্রহী প্রতিষ্ঠান সমূহকে আগামী ১২/১১/২০২৪ইং বেলা ৩.০০ ঘটিকার মধ্যে প্রধান কার্যালয়. ইডিসিএল ঢাকা-এর প্রকিউরমেন্ট বিভাগে রক্ষিত বাক্সে দরপত্র দাখিল করতে হবে যা ঐ দিনই বেলা ৩.১৫ ঘটিকায় দরপত্র সমূহ খোলা হবে। ইডিসিএল কর্তৃপক্ষ কোন কারন দর্শানো ব্যতিরেকে যে কোন অথবা সকল দরপত্র গ্রহন অথবা বাতিল করার পূর্ন ক্ষমতা সংরক্ষণ করেন।

মহাব্যবস্থাপক

প্রকিউরমেন্ট (চলতি দায়িত্র) পক্ষেঃ ব্যবস্থাপনা পরিচালক।

সাইজঃ ৫´´x ৪ক.

BSEC invites good Ctg-based companies to get listed

STAR BUSINESS REPORT

The Bangladesh Securities and Exchange Commission (BSEC) has invited fundamentally sound companies in port city Chattogram to get listed on the stock market, according to a press release issued by the regulator.

BSEC Chairman Khondoker Rashed Maqsood extended the invitation to company representatives at an event organised at the Radisson Blu Chattogram Bay View on Monday.

Attendees of the event included top officials from PHP Group, BSRM Group and Pacific Jeans.

Maqsood said many companies in the country have huge goodwill and are contributing to the economy in many ways. "We hope these types of companies will be listed on the stock market."

If a well-performing company goes public, it has a positive impact on the stock market and the company also benefits, he added. "As such, the stock market regulator has been inviting good companies to get listed.

All three commissioners of the BSEC -- Md Mohsin Chowdhury, Ali Akbar and Farzana Lalarukh -- were present at the event, where entrepreneurs and BSEC officials discussed the problems and potentials of listing

Alihussain Akberali, chairman of the BSRM Group, said when a firm gets listed, good governance and accountability are ensured in the company.

He recommended keeping sponsors' shares in a dematerialised (demat) format to ensure there is no scope to engage in any illegal activity during the process.

Demat is the move from physical certificates to electronic bookkeeping. They are among the most accurate forms of record keeping, offering more security and increased speed.

Sufi Mohammed Mizanur Rahman, chairman of PHP Group, and Syed Mohammed Tanvir, managing director of Pacific Jean Group, also spoke at the event.

Spiralling seed prices shock potato farmers

KONGKON KARMAKER

Dhiraj Roy, a farmer from Maljhar village in Biral upazila of Dinajpur, is reconsidering plans to cultivate early varieties of potatoes on his 50-decimal plot of land as the rising cost of seeds and agricultural inputs is straining his limited budget.

"Each kilogramme (kg) of Çhalisa variety potato seeds now costs Tk 100," Dhiraj lamented as he was looking to stock up on seeds at the Railbazarhat market, the largest wholesale seed market in Dinajpur.

This is a significant increase from last season, when prices hovered at around Tk 60 to Tk 70 per kg.

After some bargaining, Dhiraj managed to get the seeds for Tk 5 less than the original asking price. However, he estimates increased seed prices alone will cause him to incur additional expenses of Tk 10,000 to 12,000 this season.

Farmers across the Rangpur division, including in Dinajpur, Thakurgaon and Panchagarh, began cultivating early varieties of potatoes in October, hoping to capitalise on better prices from new-season crops.

According to the Department Agricultural Extension (DAE), around 1.5 lakh hectares were used for potato cultivation last season, requiring approximately 3 lakh metric tonnes of potato seeds.

While farmers source around 90 percent of seeds from fellow farmers in the country, private seed companies and the Bangladesh Agricultural Development Corporation (BADC) provide about 10-12 percent.

However, the BADC has not yet started selling seeds, leaving private sector seeds, which have been available since early October, to dominate the market at significantly higher prices.

Seeds that were fetching around Tk 50-Tk



Farmers are having a busy time planting potatoes in a field at Kantanagar village of Kaharol pazila in Dinajpur. The photo was taken recently. PHOTO: KONGKON KARMAKER

60 per kg at the start of the month now range from Tk 80-Tk 100 per kg.

Nur Alam, a farmer from Dinajpur's Ramdubi village, also noted a sharp rise in prices of the Esterize variety of potato seeds, which increased from Tk 50 to Tk 85 per kg in a matter of weeks.

"This is not a normal market increase; it's shocking to farmers," he said, urging strong regulatory action from local authorities.

Seed-producing farmers pointed middlemen as the culprits behind the price

Milon Islam, a seed producer from Biral upazila, mentioned that he was selling granola potato seeds for Tk 54 per kg to wholesalers. Those same seeds are now selling for Tk 80 per kg on the market, he added.

Wholesale trader Mazedur Rahman attributed the rising prices to the high cost of potatoes last year, along with additional expenses for cold storage and labour charges.

As the BADC prepares to distribute 2,800 metric tonnes of potato seeds in five districts of the greater Rangpur area, farmers are calling for government intervention to control seed prices.

These seeds, sourced from BADC's cold stores in Nilphamari and other areas, will be distributed through 820 dealers in Rangpur, Kurigram, Lalmonirhat, Gaibandha and Nilphamari districts.

Of these, 283 metric tonnes are early varieties like Santana and Granola, while the remainder are normal-season varieties such as Asterix and Aluity.

Gold prices hit new record in local market

STAR BUSINESS REPORT

Gold will cost Tk 141,950 a bhori, the highest in the history of Bangladesh, with effect from today.

The previous of each bhori or 11.664 grammes of 22-carat gold ornaments was Tk 140,061.

The standing committee on pricing and price Bangladesh Jewellers' Association (Bajus) in a meeting yesterday took the decision to raise prices citing an increase in pure gold prices in the local market.

The price of gold in Bangladesh has been rising steadily for more than a year, influenced by hikes in the international market and volatility in its supply in the domestic market.

In July last year, the price of gold crossed the Tk 100,000-mark for the first time in Bangladesh.

Although Bangladesh does not import any significant quantity of gold, its prices are almost linked with international trends.

The country's annual demand for gold stands between 20 and 40 tonnes, according to industry

AB Bank cardholders to enjoy discounts at Heritage Resort

STAR BUSINESS DESK

AB Bank PLC recently signed a memorandum of understanding (MoU) with Heritage Resort Limited, located at Nawapara in Narsingdi's Madhabdi.

Tarique Afzal, managing director and CEO of the bank, and Menhazur Rahman Bhuiyan, managing director of the resort, penned the MoU at the latter's office in Narsingdi, the bank said in a press release.

Under the MoU, the bank's cardholders will enjoy special discounts up to 44 percent discount on weekends and up to 48 percent discount on weekdays on renting rooms at the resort. Shafiqul Alam, independent director of the bank, Md Fazlur Rahman, director, and Reazul lslam, additional managing director, along with other officials of both organisations were also present.



Menhazur Rahman Bhuiyan, managing director of Heritage Resort Limited, and Tarique Afzal, managing former's office in Madhabdi, Narsingdi recently. PHOTO: AB BANK

China's youth jobless rate falls again

REUTERS, Beijing

The jobless rate for 16-to-24-year olds in China, excluding students, fell to 17.6 percent in September from 18.8 percent a month prior, official data showed on Tuesday, offering officials relief after youth unemployment hit fresh highs for two straight months.

Unemployment among young people and college graduates jumped from 13.2 percent in June to 17.1 percent in July, as some 12 million students entered the labour market, before the August figure rose to its highest level since the National Bureau of Statistics decided to change the methodology to not include students in December 2023.

Youth unemployment hit a record high of 21.3 percent in June last year, prompting China to halt publication of the closely watched benchmark until that change was

Officials on Friday expressed confidence the world's No.2 economy would "continue the stabilisation and recovery trend that occurred in September," at a news conference after the release of a disappointing growth figure for the third quarter.

UK govt borrows more ahead of budget

AFP, London

UK public borrowing rose more than expected in September, official data showed Tuesday, as the new Labour government prepares for its first budget next week that is expected to include tax rises.

Public sector borrowing stood at £16.6 billion (\$21.5 billion) last month, up £2.1 billion from September 2023, the Office for National Statistics said in a statement. It marked the third highest September

borrowing figure since records began, the ONS The figure was £1.5 billion higher than the

amount expected by government watchdog the Office for Budget Responsibility.

However, it came in lower than the amount

forecast by economists.

Prime Minister Keir Starmer has warned Britons that the budget announcement on October 30 will be "painful", with spending cuts also expected.

Government finances last month suffered from "increased spending, partly due to higher debt interest and public sector pay rises", said Jessica Barnaby, ONS deputy director for public sector finances.

Tuesday's data also showed total state debt at 98.5 percent of UK gross domestic product, remaining at levels last seen in the 1960s.

The ONS added that net social benefits decreased by £2 billion last month, partly owing to a controversial Labour policy to reduce spending on winter fuel payments for

Finance minister Rachel Reeves has pledged to impose "iron discipline" over public finances to claw back what she says is a £22-billion black hole inherited from the previous Conservative

Labour won a landslide election in early July, ending 14 years of Tory rule.

"Resolving this black hole at the budget next week will require difficult decisions to fix the foundations of our economy," senior Treasury official Darren Jones said in a statement following Tuesday's data.

Labour has pledged not to hike taxes on "working people", which would appear to rule out raising income tax, other social security and VAT rates.

But there is growing speculation that other taxes, like capital gains, could be targeted.

গণপ্রজাতন্ত্রী বাংলাদেশ সরকার

বাংলাদেশ পুলিশ অধিনায়কের কার্যালয় র্য়াপিড এ্যাকশন ব্যাটালিয়ন-৭ পতেঙ্গা, চট্টগ্রাম

শ্মারক নং-৭৪৫৭/এমটি/র্যাব/৮৬

তারিখঃ ০৫ কার্তিক ১৪৩১ বঙ্গাব্দ ২১ অক্টোবর ২০২৪খ্রিঃ

উন্যক্ত যানবাহন নিলাম বিজ্ঞপ্তি

র্যাব ফোর্সেস সদর দপ্তর স্মারক নং-৩৩০/৪১/অকেজো/যানবাহন/অপারেশনস/২৯ তারিখ ১৯ সেপ্টেম্বর ২০২৪ মূলে আগামী ১২ নভেম্বর ২০২৪ তারিখ রোজ মঙ্গলবার র্যাপিড এ্যাকশন ব্যাটালিয়ন-৭ (র্যাব-৭), পতেঙ্গা, চট্টগ্রাম হতে ০১টি নিশান ডাবল কেবিন পিকআপ দরপত্র নিলামের মাধ্যমে বিক্রয় করা হবে। নিলামের শর্তসমূহ নিমুরূপঃ

2	মন্ত্রণালয়/বিভাগ		স্বরাষ্ট্র মন্ত্রণালয়, বাংলাদেশ পুলিশ।
২	নিলামকারী প্রতিষ্ঠানের নাম		অধিনায়কের কার্যালয়, র্য়াপিড এ্যাকশন ব্যাটালিয়ন-৭, পতেঙ্গা, চট্টগ্রাম।
0	সংগ্রাহক সন্তা		অধিনায়ক, ব্যাপিড এ্যাকশন ব্যাটালিয়ন-৭, পতেঙ্গা, চট্টগ্রাম।
8	দরপত্র বিজ্ঞপ্তি স্মারক নং ও তারিখ		স্মারক নং-৭৪৫৭/এমটি/র্য়াব/৮৬, তারিখঃ ২১ অক্টোবর ২০২৪ইং।
¢	বিষয়		০১টি নিশান ডাবল কেবিন পিকআপের দরপত্র নিলাম।
৬	জামানত/ব্যাংক ড্রাফট		অধিনায়ক, র্য়াপিড এ্যাকশন ব্যাটালিয়ন-৭, পতেঙ্গা, চট্টগ্রাম বরাবর ২৫,০০০/- (পঁচিশ হাজার) টাকার ব্যাংক ড্রাফ্ট (ফেরতযোগ্য) জমা প্রদান সাপেক্ষে নিলামে অংশগ্রহণ করা যাবে।
٩	দরপত্র তফসিলের (সিডিউল) মূল্য এবং দরপত্র বিক্রয়ের সময়সীমা		দরপত্র তফসিলের মূল্য ৫০০/- (পাঁচশত) টাকা (অফেরতযোগ্য) র্য়াব-৭. পতেঙ্গা, চট্টগ্রাম এমটি অফিস হতে আগামী ২৩ অট্টোবর ২০২৪ তারিখ হতে ১১ নভেম্বর ২০২৪ তারিখ পর্যন্ত অফিস চলাকালীন সময় সকাল ০৯০০ ঘটিকা হতে ১৫০০ ঘটিকা পর্যন্ত সিডিউল ক্রয় করা যাবে।
Ъ	জামানত/ব্যাংক ড্রাফট জমা/গ্রহণ এবং দরপত্র খোলার তারিখ ও সময়		আগামী ১২ নভেম্বর ২০২৪ তারিখ ১২০০ ঘটিকা পর্যন্ত ব্যাটালিয়ন সদরে গ্রহণ করা হবে এবং ঐ দিনই ১২৩০ ঘটিকায় নিলাম দরপত্র বাব্দ্র খোল হবে।
b	নিলাম যোগ্য মালামাল প্রদর্শন		নিলাম যোগ্য মালামাল প্রদর্শনপূর্বক ব্যাংক ড্রাফট করা যাবে।
20	নিলাম মূল্য		বিআরটিএ কর্তৃক নির্ধারিত মূল্যের অধিক মূল্য ব্যতীত মালামাল নিলাম যোগ্য হবে না।
77	অন্যান্য শর্ত	I	দি পাবলিক প্রকিউরমেন্ট বিধি ২০০৮ ও সংশোধনী ২০১০ মোতাবেক নিলাম কার্য পরিচালিত হবে।
75	П		সর্বোচ্চ দরদাতার নিকট নিলামকৃত দ্রব্যাদি হস্তান্তর করা হবে। সরকারি বিধি মোতাবেক ক্রেতা ৭.৫% ভ্যাট এবং ১০% আয়কর পরিশোধকরতঃ নিলাম যোগ্য মালামাল সংগ্রহ করতে পারবেন।
১৩		III	নিলামের দিন হতে সর্বোচ্চ ০৫ (পাঁচ) দিনের মধ্যে নিলামকৃত মালামাল সংগ্রহ করতে হবে।
28	IV		কর্তৃপক্ষ কোন কারণ দর্শানো ব্যতিরেকে নিলামের সকল কার্যক্রম বাতিল করার ক্ষমতা সংরক্ষণ করেন।

মোঃ মাহবুব আলম, বিপিএম, পিপিএম, পিএসসি অধিনায়ক

তারালাপনীঃ ০২৩৩৩৩০০৪০০

Revenue collection receipts

momentum turn weakens revenue collection," Rahman said.

Consequently, interim government must establish a firm grip on law and order and reduce economic uncertainties associated with political Rahman added that the

Ministry of Finance and NBR must identify lowhanging fruit that can expedite revenue collection in the very short term, especially by targeting the revenue lost due to tax expenditures.

Towfigul Islam Khan, a senior research fellow at the Centre for Policy Dialogue, said the lower revenue collection would squeeze the interim government's fiscal space, which may force it to curtail the development budget.

Currently, the central within contractionary monetary the economy, which in policy to fight inflationary

run a budget deficit. When a government steps to curb tax evasion. spends more than it there is a budget deficit. Conversely, if there is more collected than spent, there is a surplus.

addition, has government exempt duties on some commodities for inflation and the overall import may be reduced significantly.

"The government must now consider how to defend marginalised and smaller groups," Khan said.

Amid the transitional expected to slow down this year. But the government must devise a strategy depending on the extent of the slowdown, he said.

"This undermines the bank is utilising a budget will be required by December.'

Khan also suggested pressures, which means the the government focus government is unlikely to on framing the budget properly and take strict

The year-on-year drop collects in tax revenues, in revenue generation emanated from all three of the NBR's wings -- income tax, value-added tax and customs duties. Except for travel tax

and export duty, all taxes witnessed negative growth in the first quarter of FY25. The collection of duties

from international trade fell 7.23 percent to Tk 22,145 crore as the political turmoil led to a fall in imports.

Meanwhile, income tax period, the economy is receipts declined by 0.3 percent to Tk 23,164 crore. The collection of valueadded tax, the biggest source of revenue, fell 10 percent to Tk 25,594 crore.

Rate hike further

FROM PAGE B1

Ashraf Ahmed, president of the Dhaka Chamber of Commerce and Industry, said the new interest rate increase is expected to result in higher borrowing costs for businesses and tighter liquidity in the banking sector, which will reduce credit flow to the private sector. He believes that this will create reactionary pressures on investment and job creation.

"While the interest rate hike may help reduce inflation in the short term," said Ahmed, "it could lead

and increased bad debts if not reversed in time."

He pointed out that the reduction in banking system liquidity between June and September is a precursor to the current trend, which will likely be exacerbated by the interest rate increase.

Higher interest rates and reduced availability of bank lines may constrain the supply side, pushing up prices for imported food and other commodities, the Dhaka chamber president

Garment exports

of

power

consumers

FROM PAGE B1

purchasing

European

At the same time, the EU market was affected by high inflationary pressures due to the severe fallouts of the Covid-19 pandemic and the Russia-Ukraine war. a result, the

was eroded although economies in the Eurozone are gradually rebounding. Bangladesh's exports

to the EU have been increasing because of a higher focus on high valueadded garment items, with work orders shifting from China to Bangladesh.

জিডি-৭৬০

Proposed policy reforms conducive to business confidence

Says Excelerate Energy CEO Steven Kobos

ASIFUR RAHMAN

The policy reforms being considered in Bangladesh will not only improve its business climate, but also increase foreign investment in the country, according to the top official of Excelerate Energy.

As such, the US-based energy and infrastructure solutions provider is still interested in expanding its local operations even though the interim government recently cancelled one of its major projects.

Since taking office on August 8, the interim government has proposed a slew of measures to improve public administration, the financial sector, public procurement practices and other areas of concern.

"I think these reforms will improve business confidence and foreign investment," Steven Kobos, chief executive officer and president of Excelerate Energy, said in an interview with The Daily Star.

During a four-day visit to Dhaka starting on October 14, he informed Professor Muhammad Yunus, chief adviser to the interim government, and other state officials of his company's views in this regard.

Kobos commended the decision to review all energy projects planned by the previous government as the current administration should be confident about the benefits of these initiatives before implementing them.

He said that as the interim government will reassess the domestic requirement for liquified natural gas (LNG), they provided ideas on how to increase its supply and affordability in the country.

"From our analysis, we believe the country could consume an extra billion cubic feet of LNG each day," he added.

Besides, increasing the supply of LNG would further fuel its demand by boosting



Steven Kobos

Kobos also informed that the main purpose of his meetings with local government officials was to think collaboratively on how to expand the country's LNG capacity as soon as

The previous government had awarded Excelerate Energy with a project to build a floating storage and regasification unit (FSRU) in Payra of Patuakhali last November.

However, the interim government decided to cancel the agreement earlier this month for failing to follow the proper tendering process.

Kobos, also president of the US-Bangladesh Business Council, said although the contract was still in its primary stage, they had secured a multimillion US dollar commitment from the International Finance Corporation (IFC) for implementing it.

taken to review agreements in the energy sector that have not been fully executed. So, it is their right [to cancel it] and that is fine," he added.

Still, Kobos conveyed their enthusiasm for further investment as the talent of human resources in the country is as good as anywhere else on Earth.

"We want to invest in Bangladesh if it's the right project. Obviously though, it needs to be something mutually beneficial. We are going to suggest ideas on how that can best be done," he

But despite repeated questioning, Kobos refused to confirm whether Excelerate Energy would participate if the interim government floated a fresh tender for another FSRU project.

However, he said they would review the proposals in any such event.

Bangladesh currently has two FSRUs "But I understand that steps are being located in Moheshkhali of Cox's Bazar in markets that we are already in."

that contribute about one-third of the country's gas supply.

"The existing investments were built on operate and transfer arrangements, meaning they will eventually go to Bangladesh after 15 years of their establishment," he said.

"This means we are transferring knowledge and skills," he added while mentioning that they have around 100 employees in Bangladesh.

Furthermore, Kobos said that one message that kept coming up during his meetings with the advisers of various ministries is that the interim government is trying to improve its transparency and accountability to the people.

"I told the government that I like the progress on transparency and other practices that are going to make this Bangladesh] a more optimal place to invest in," he added.

Asked about his company's plan to invest in a gas transmission pipeline project in southern Bangladesh, Kobos said they have asked the interim government to consider alternatives as well.

Regarding any other potential plans for the country, he said they are all currently in the concept phase.

"The interim government will need to decide which shortfalls need to be addressed and what routes to take in this regard while considering anticipated changes to domestic production," Kobos

Asked about why Excelerate Energy is so eager to invest in Bangladesh, Kobos said most companies generally want to increase their operations in countries where they understand the regulatory regime, how to go about hiring employees and set up offices.

"Once you've done all that, you've done the hardest part of entering a new market. So, in general, we like to do more

Hidden financial strain of sister concerns

MASUD KHAN

The financial sector in Bangladesh is grappling with a significant issue stemming from the unchecked proliferation of "sister concerns" within large local business groups. Unlike multinational corporations (MNCs), which usually focus on core competencies, many Bangladeshi conglomerates have expanded into numerous unrelated sectors, often without conducting proper financial analysis. This expansion, driven by the belief that "if one company can profit, so can I," has led to a wide range of businesses spanning 10 to 50 industries. Unfortunately, most of these ventures are loss-making,

with only a few achieving profitability.

This unrestrained diversification has resulted in systemic financial problems. Instead of being shut down, the loss-making concerns are propped up by the successful ones. Profitable companies obtain loans from banks, which are then used to provide intercompany loans to keep the failing businesses afloat. This practice not only weakens the profitable entities but also spreads financial strain across the entire group.

In many cases, financial statements are manipulated, using "window dressing" to disguise losses as profits creating a false impression of financial health and enabling continued borrowing from banks. Banks are deeply entangled in this practice, as a large portion of their lending is directed at these corporate groups. The funds intended for profitable ventures are often redirected to struggling sister concerns, increasing the volume of non-performing loans (NPLs) in the banking system. Over time, this creates a growing debt burden that becomes increasingly unsustainable, with interest piling up alongside the principal.

The financial sector's complicity in this cycle stems from several factors. Large business groups often wield significant influence, making it difficult for

banks to enforce strict lending conditions. As a result, banks have turned a blind eye to the issue of intercompany loans, exacerbating the problem.

Rather addressing overexpansion cause, into unrelated industries entrepreneurs in funding loss-making ventures, holding out hope for an eventual turnaround. This reluctance to shut down failing

businesses is driven by a mix of overconfidence, an emotional attachment to their enterprises and a refusal to admit failure.

The continued reliance on intercompany loans and the manipulation of financial statements are leading to a dangerous build-up of risk in the banking sector. Nonperforming loans are a growing concern, threatening the liquidity of banks and the stability of the financial system. As losses accumulate and companies fail to generate sufficient revenue to cover their debts, the entire financial sector faces increasing pressure.

This issue poses a long-term threat to the economy. Rather than focusing on sustainable, well-managed businesses, many entrepreneurs are gambling on an eventual upturn that may never come. In the meantime, profitable companies are drained of their resources to prop up failing ventures, while banks bear the brunt of rising defaults and mounting debt.

To address this issue, a fundamental shift in mindset and business practices is required. Entrepreneurs must recognise the need for financial discipline, shutting down failing ventures rather than diverting resources from profitable businesses. Banks also need to take a more proactive role in ensuring that loans are used for sustainable ventures rather than being funnelled into loss-making entities. Stricter regulatory oversight is necessary to prevent the manipulation of financial statements and ensure that lending is based on sound financial fundamentals.

In conclusion, the proliferation of "sister concerns" in Bangladesh's corporate sector has created a tangled web of financial mismanagement that threatens the stability of the banking system. The practice of using profitable businesses to fund loss-making ones has led to a build-up of debt, non-performing loans and financial inefficiencies. Without a change in approach -- both from the business groups and the financial sector -- the situation is likely to worsen, putting both individual businesses and the broader economy at significant risk.

The author is the chairman of Unilever Consumer Care Ltd and chief adviser of the board at Crown Cement

Sena Insurance's profit declines 17% in Jul-Sep

STAR BUSINESS REPORT

Sena Insurance PLC reported a Tk 3.88 crore profit in July-September of 2024.

This was a 17 percent decline from the same period last year. The company's earnings per share (EPS) dropped to Tk 0.97 for the quarter, compared to Tk 1.18 a year earlier.

The insurer said the downfall in EPS was driven by a decrease in business income, according to its disclosure on the website of the Dhaka Stock Exchange (DSE).

However, Sena Insurance performed well in the January-September period, with EPS rising to Tk 3.03, up from Tk 2.50 during the same period in 2023.

The insurer attributed an increase in other income to the positive performance in the first nine months of the year. Despite the profit growth in this period, the insurer's net operating cash flow per share fell to Tk 4.88 from Tk 6.37, due to higher management, reinsurance, and claim

Headquartered in Mohakhali, Dhaka, Sena Insurance is a concern of Sena Kalyan Sangstha (SKS), managed by senior military officers with its board chaired by a serving major general of the Bangladesh Army.

All shares of the company are owned by SKS, an organisation under the Bangladesh Armed Forces.

Shares of Sena Insurance rose 7.31 percent to Tk 41.1 on the DSE yesterday.

Gold hovers near record high

Gold prices rose on Tuesday and hovered near a record high hit in the previous session, amid uncertainties around the US election, the ongoing Middle East tensions and expectations of central banks cutting interest rates.

Spot gold rose 0.6 percent to \$2,735.14 per ounce by 0658 GMT and US gold futures rose 0.4 percent to \$2,749.30.

Gold, considered a hedge against political and geopolitical uncertainty, hit an all-time high of \$2,740.37 on Monday and has gained more than 32 percent so far

"Á confluence of tailwinds remains in place, which includes its (gold's) status as an attractive hedge against US election uncertainties and geopolitical risks, resilient central banks' demand and room for catch-up ETF buying," IG market strategist Yeap Jun Rong said.

"Buyers may seem to eye the \$2,800 level next, as political uncertainties will persist as the election draws nearer."

With the US presidential election just over two weeks away, former ground and aerial offensives. President Donald Trump and Vice



in a knife-edge battle to win over some of the more competitive states. Recently, Israel assassinated the leaders of Hezbollah in Lebanon

and of Hamas in Gaza, while showing no signs of reining in its

Traders now see an 87 percent

President Kamala Harris are caught chance of a 25-basis-point cut by the US Federal Reserve in November, according to the CME Fedwatch tool.

Benchmark 10-year treasury yields rose to a 12-week high in the last session, while the dollar clung to a two-and-half-month high on

Heidelberg Materials posts Tk 79.10 lakh loss in Jul-Sep

STAR BUSINESS REPORT

Heidelberg Materials Bangladesh PLC reported a loss of Tk 79.10 lakh for the July-September quarter of 2024.

This negative result led to a loss per share of Tk 0.14,

according to a disclosure on the Dhaka Stock Exchange (DSE) website. The company attributed the downturn to a drop in

sales volume and net sales price per tonne, negatively affecting its earnings per share compared to last year. Net operating cash flow per share also saw a decline,

falling to Tk 9.77, largely due to lower collections and increased income tax payments, the company said. However, Heidelberg's net asset value per share rose to Tk 72.01, which it attributed to profits generated earlier

this year. Despite the third-quarter loss, Heidelberg Materials Bangladesh posted a profit of Tk 41.30 crore for the January-September period. As one of the largest cement producers in Bangladesh,

the company operates under the global Heidelberg Materials Group, which has a 150-year legacy and a footprint in over 50 countries, according to its website. Heidelberg solidified its presence in Bangladesh by

establishing a floating terminal with packing facilities in

Chattogram, serving key markets like Dhaka and the port city. In 1999, the company expanded with a greenfield plant near Dhaka, ScanCement International, producing 0.75 million tonnes annually. The 2000 acquisition of Chittagong Cement Clinker Grinding Co. further boosted capacity. Merged in 2003, the company rebranded as HeidelbergCement Bangladesh Limited.

REUTERS, Hong Kong/London

HSBC Holdings said on Tuesday it would combine some of its commercial and investment banking operations in a major overhaul under new CEO Georges Elhedery, which will see it cut costs while trying to improve returns.

A new leadership structure, which includes the appointment of Pam Kaur as the lender's first female chief financial officer, would "unleash our full potential and drive success into the future," Elhedery said in a memo to staff.

The group is carving up its operations into four business lines, namely UK, Hong Kong, corporate and institutional banking, and wealth banking.

The overhaul sees Elhedery tackle one of HSBC's most intractable problems.

Its commercial bank, which serves the lender's more than 1.2 million business customers from startups to major corporations, has long held the potential to turbocharge profit if those customers could be persuaded to buy more products.

Executives in that division, however, have sought to protect their clients from cross-selling efforts by investment bankers

HSBC merges commercial, investment banking units

The bank also names first female CFO

By combining the two divisions -

in HSBC's Global Banking division, the new corporate and institutional more products to internationally focused ources at the bank have previously said. division, Elhedery hopes to drive closer cooperation and deliver on the lender's except in Hong Kong and the UK - into recent publicly stated focus to cross-sell



A taxi drives past a branch of the HSBC bank in central London, Britain. The group is carving up its operations into four business lines, namely UK, Hong Kong, corporate and institutional banking, and wealth banking. PHOTO: REUTERS/FILE

customers HSBC did not say what the projected

cost savings might be or indicate how many jobs would be affected, but more details could emerge when the bank reports third-quarter results on Oct. 29.

The new corporate and institutional banking unit will house a newly combined commercial banking and global banking and markets business, and Western wholesale banking businesses, including Europe and the Americas.

HSBC's shares were little changed in Hong Kong trade, down just 0.1 percent. The reaction in London was similarly muted, with the stock down 0.4 percent in line with the FTSE 100 index.

The announcement today is just moving around different parts of the group, with no change to the big picture," Ben Toms, an analyst at RBC Capital Markets, said.

'The real question that the market is waiting to hear about, given that the bank is searching to cut costs to offset topline pressure, is which parts of that Group could be next on the chopping block, and how much will this restructuring cost the bank?"