## TOWARDS BUILDING A MODERN ECONOMY



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## Making migrants' life easier

There is an urgent need for reflection on past efforts to make the migration process for Bangladeshis safer and more efficient



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Time and again the government of Bangladesh has reiterated its commitment to ensure the dignity and protection of short-term contract migrant workers. Recognising their contribution to the national economy successive governments in Bangladesh have undertaken a series of legislative and institutional measures. The setting up of the Wage Earners' Welfare Fund (1990), creation of the Ministry of Expatriates' Welfare and Overseas Employment (EWOE) (2001), framing of the National Migration Policy (2006) and the Overseas Employment and Migrants Act (2013), ratification of the 1990 UN Convention on Migrant Workers and Members of their Families (2011) and the establishment of Migrants' Welfare Bank (2011) are important milestones in the government's efforts.

While all the above initiatives and several others have undeniably resulted

Rendering quality and effective services requires adequately trained and motivated personnel. Migrants are no inert commodities. Their service providers need to appreciate and understand that individuals, irrespective of their educational and economic status, deserve respect and empathy from those who provide them services. Various surveys and studies have noted that a major complaint of Bangladeshi migrants pertains to quality of services they receive from official agencies both at home and abroad. While efforts are underway in streamlining one-stop services at the Bureau of Manpower **Employment and Training** (BMET)—the line agency of the government—a lot still needs to be done in this regard.

Evidence is replete that securing information about regular channels of migration is a major challenge that aspirant migrants face. Absence of services of recruiting agencies at the grassroots makes the function of the District Employment and Manpower Office (DEMO) particularly important. The Technical Training Centres (TTCs) are important institutions to impart skills to aspirant migrants and others. BMET performs a range of functions including issuance of licenses and monitoring of recruitment agencies. The bureau is also responsible for giving final clearance to the migrants after ensuring the veracity of the documentation provided. These

ministry, the Ministry of Expatriates' Welfare and Overseas Employment, to look after the interests of migrants was forward-looking. The ministry plays an important role to fulfil the government's commitments in upholding migrants' interests and in rendering services. Since its inception as the volume of migrants grew new wings have been established at the ministry. Quite justifiably, recognising the importance of labour migration for the national economy, various international agencies, particularly the Swiss Agency for Development and Cooperation, supported and continue to support a number of initiatives of the ministry. An important element of such effort was capacity building of officials of the ministry and its related agencies. However, one of the major problems faced is posting experienced officials to other ministries. This results in loss of capacity and institutional memory that officials gain during the period of his or her tenure at the

Labour attachés are frontline functionaries in pursuing the interests of migrants in the countries of destination. They act as a bridge between migrants and the authorities of those countries and are the last recourse of migrants who are wronged by the employers, recruiting agencies or state officials. Performing the role of labour attaché requires a great deal of understanding of local customs, work ethics, administrative structures, legal system, etc. It also entails the

labour attachés who have the field experience in dealing with people and also have the aptitude to cope in an alien environment.

Unfortunately, the current system of recruitment of labour attachés does not take into account such reality. While most posts are open for competition from civil servants from various services including posts and telegraph and audit and accounts, some are reserved for members of the armed forces. In such cases, lack of prior experience on labour issues works as a hindrance. The current system of recruitment requires a thorough re-thinking. The Sri Lankan and Filipino models of prior work experience for a stipulated period with designated government agencies dealing with workers as a pre-requisite for appointment as labour attaché merit active consideration.

It is in this overall context that there is a strong case for creating a separate cadre for those employed in serving the migrants. In other words, those currently staffing the DEMOs, TTCs, BMET, offices of the labour attachés, the Wage Earners' Welfare Board (WEWB) and the Ministry of EWOE can be brought under a separate cadre. Such restructuring of labour migration governance will have a number of positive effects.

Firstly, it will help retain much desired experience of government functionaries that is often lost due to posting to other ministries. Secondly, it will also help yield higher return on investment on capacity building of

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PHOTO: STAR

in extending improved services,
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hardship and uncertainty at every stage
of their migration process—before
migration, in the countries of
destination, and upon return.
Therefore, significantly more needs to
be done for migrants as well as
members of their families. It is in this
context that a few measures are
proposed for consideration of the
policymakers.

institutions have permanent staff
but scope for their upward mobility
in career terms is rather limited.
They gain important experience and
insight while serving migrants for
long periods of time. The absence of
incentives to move forward careerwise coupled with the absence of
refreshers' courses and higher
training often stunt their urge to
better serve the migrants

better serve the migrants.

The setting up of a separate

ability to listen to grievances of individuals and prudently act on them, often trekking a delicate line in dealing with authorities in the host country. Thus, working with vulnerable workers in countries that do not necessarily adhere to international labour standards and that have labour laws biased against the foreign nationals poses to be an unenviable and challenging task. Such conditions necessitate appointment of

officials as they would continue to remain engaged with labour migration issues in their new posts. Thirdly, it will act as a career progress opportunity for those serving in TTCs, DEMOs and WEWB and this will act as an incentive to upgrade their skills and knowledge. Fourthly, long-drawn involvement in labour migration will create conditions for perceptive and intelligent officials to have in-depth knowledge about the problems facing

the sector and also their likely solutions.

And finally, in this competitive international labour market, with a diverse range of negotiations that are ongoing at regional (Abu Dhaka Dialogue and Colombo Process) and international platforms (Global Forum on Migration and Development and Global Compact on Migration), surely there is a need for developing capacity within the Ministry of EWOE to effectively and fruitfully engage in such exercises. This necessitates honing in and continuity of expertise. Time has come for the Ministry of EWOE to be an informed participant in those important regional and global conversations that have so far been the sole preserve of the Ministry of Foreign Affairs.

It is worthwhile to note that at a public hearing the Parliamentary Standing Committee on Expatriates' Welfare and Overseas Employment of the 9th Parliament unanimously adopted a resolution endorsing RMMRU's proposal for creating a specialised cadre service along the lines suggested above. The resolution needs to be acted upon.

In this information age accurate and credible data is important for policymaking. Unfortunately, there is a paucity of data on migration in Bangladesh. Although the BMET has been systematically preserving data on outbound migrant workers (countries of destination, skill level, medium of recruitment, etc.) and the Bangladesh Bank on remittance flows, there is a palpable need for data on several other issues. Included among those are: number of times a migrant goes overseas, amount of money spent, the rate of flow of returnee migrants, skills acquired at destination and level of such skills, level and sources of support if any on return, the rate of completion of contract period, reasons for non-completion of contract and the like. Gender, age, skill and geographical location segregated data will be immensely important for appropriate policymaking.

Studies have noted that there is a major gap in framing policies on returnee migrants. This contributes to lack of effective programmes for reintegration of those who return. Lowskilled migrants many a time come back with higher skills that are often in demand domestically. However, absence of a database precludes the

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