BUSINESS

Jute prospects brighten as people go eco-savyy

A UN-sponsored panel says jute goods have huge market potential

STAR BUSINESS REPORT

HE prospects of jute brighten due to the use of environment friendly fibre to make various products, UN-sponsored International Jute Study Group (IJSG) said yesterday.

Headquartered in Dhaka, the organisation said jute-made shopping and food grade bags, composite, geo-textiles, pulp and paper have a huge market potential in the face of rising environmental consciousness and demand for green prod-

The demand for jute shopping bags is increasing rapidly as different governments and city authorities across the world are taking steps to reduce the use of plastic bags, said IJSG at a press meet at its office.

IJSG is an intergovernmental panel set up under the United Nations Conference on Trade and Development (Unctad) to function as the international commodity body of jute, kenaf and allied fibres.

IJSG Secretary General Bhupendra Singh, Operations Officer Dr Latifa Binte Lutfar and Chairman of



Private Sector Consultative Board of IJSG Md Rezaul Karim were present.

"The European Union is ally. considering a ban on the use of polythene bags, which can create a huge demand for jute bags in future," said the organisation in a statement, issued to mark a decade of its journey with the green fibre-- jute.

in 2002 to create awareness about the benefits of jute and promote its use glob-

So far, the 30-nation body carried out 35 projects, involving \$12.5 million, in its member countries, mostly in Bangladesh and India, it said.

According to IJSG, demand for food grade jute bags rises due to The IJSG was established sustainability initiatives

taken by coffee and cocoa producing countries.

The future demand is likely to be 32 million bags a year, while the present supply is only 12 million

The prospect of jute composite is also bright, it said, citing areas such as toys, automobiles and furniture. Eco-friendly require around 500,000

ing a joint strategy docutonnes of jute per year, ment to identify and according to IJSG.

The use of jute geotextiles also rises for rural road construction, river bank protection and hill slop management. This has a huge market potential in Asia and developed countries, said IJSG.

The future demand for the item is estimated to be automobiles alone will 5,300 square kilometres annually, said the body.

The age of 'sense and respond' banking

SAJID AKBAR

On jute paper and pulp,

IJSG said jute pulp can be

used to make paper.

Myanmar, Vietnam and

China took initiative and

succeeded in making paper

tree-based paper by jute

pulp paper will require 490

million tonnes of jute a

markets for jute farmers,"

IJSG Secretary General

"It will create alternative

Technology for jute

based pulp and paper is not

feasible at the moment.

That is why the private

sector is not using it, Singh

But with the number of

trees decreasing gradually,

countries will have to move

to jute pulp for making

IJSG now works on fram-

remove the existing con-

straints and support to

harness the opportunity for

the jute sector, said Opera-

tions Officer Dr Latifa Binte

Bangladesh is the sec-

ond biggest producer of

jute after India. Globally,

the country is the top sup-

plier of bio-degradable

Replacing the existing

from pulp, it said.

year, it said.

Singh said.

added.

Lutfar.

natural fibre.

paper, he said.

MAGINE a scenario -- your customer purchases an airline ticket online using his/her credit card. In a couple of hours your bank's call centre executive gets in touch with the customer to sell a travel insurance product. The chances of the customer positively responding to this call are very high, simply because the bank has grasped upon the right time to sell the right product to the right customer. This real-time reaction to an event seems the most logical step for the bank, but unfortunately is one of the most difficult tasks to execute. In fact, today while there is plenty of cross-selling batch based marketing taking place, banks can seldom guarantee that the customer receives a promotion offer when he/she is most interested in.

There are a couple of reasons for this. Firstly, while data is available, getting immediate and meaningful information out of that data remains a challenge and more often than not selling opportunities remain untapped. Currently, CRM (customer relationship management) systems are capturing various customer interactions and storing them in a central repository; following which, data mining tools are analysing this historic data to execute marketing campaigns. What is lacking is adding the contextual intelligence to enable real time reactions to the business event.

Take for example, a customer conducts a single big transaction that nearly depletes his/her credit card balance. Real time banking rules should ideally prompt the call centre agent to immediately and proactively inform the customer of the high value transaction and offer a personal loan to offset the credit card outstanding against a fixed tenure flexi-EMI (equal monthly instalment) plan. Such an offer, if made at the right time, will ensure the bank keeps the customer locked in and using his/her credit card over a longer duration.

In a conventional banking setup, while the offer will be made, it may be made when a campaign is run much later in a batch. By then, most banks will have missed the window of opportunity with the customer.

READ MORE ON B3

Facebook sinks

NEW YORK, Reuters

ACEBOOK shares sank on Monday in the first day of trading without the full support of the company's underwriters, leaving some investors down 25 percent from where they were Friday afternoon.

Facebook's debut was beset by problems, so much so that Nasdaq said on Monday it was changing its IPO procedures. That may comfort companies considering a listing but does little for Facebook, whose lead underwriter Morgan Stanley had to step in and defend the \$38 offering price on the open market.

Without that same level of defence, its shares fell \$4.50 to \$33.73 in the first 1-1/2 hours of trading. That represented a decline of 11.8 percent from Friday's close and 25 percent from the intra-day high of \$45 a share.

"At the moment it's not living up to the hype," Frank Lesh, a futures analyst and broker at FuturePath Trading LLC in Chicago said, adding that some people may have decided to hang back and buy the stock on the declines.

"Look at the valuation on it. It might have said 'buy' to a few people, but boy it was awfully rich," he said.

The losses wiped some \$19 billion off of the company's market capitalisation -- not far from what Chief Executive Mark Zuckerberg was worth personally when the stock debuted.

Volume was again massive, with more than 96 million shares trading hands by 11 am EDT (1500 GMT), making it by far the most active stock on the US market. Nearly 581 million shares

What is euro vision?

HUGO DIXON

HAT should be the longterm vision for the euro zone? The standard answer is fully-fledged fiscal, banking and political union. Many euro zone politicians advocate it. So do those on the outside such as David Cameron, Britain's prime minister, who last week called on the zone to "make up or break up".

The crisis has demonstrated that the current system doesn't work. But a headlong dive into a United States of Europe would be bad politics and bad economics. An alternative, more attractive vision is to maintain the maximum degree of national sovereignty consistent with a single currency. This is possible provided there are liquidity backstops for solvent governments and banks; debt restructuring for insolvent ones; and flexibility for all.

Enthusiasts say greater union won't just prevent future crises -- it will help solve the current one. The key proposals are for governments to guarantee each other's bonds through so-called euro zone bonds and to be prepared to bail out each other's banks. In return for the mutual support, each government and all the banks would submit to strong centralised discipline.

But the European people are not remotely ready for such steps. Antieuro sentiment is on the rise, to judge by strong poll showings by the likes of France's Marine Le Pen and Italy's Beppe Grillo. Germany's insistence last December on a fiscal discipline treaty has stoked that ble level of government that is com- the crisis. sentiment.

force the pace of integration with even more ambitious plans could easily backfire with voters, particularly in northern Europe. They would fear being required to fund permanent bail outs for feckless southerners. Premature integration might not even help with the current crisis if it backfired with investors. They might start to question the creditworthiness of a Germany if it had to shoulder the entire



Activists wear masks featuring German chancellor Angela Merkel (R) and incoming French socialist president François Hollande (L) as they perform a fake marriage in Berlin. Merkel and Hollande held their firstever meeting on May 15 aiming to bridge differences on European economic policy, as Greece's woes threaten to tear apart the euro zone.

region's debts.

petent to handle them is good poli-

whether they are governments or tional Monetary Fund, according cially solid, become infected by its banks -- should have their debts to UBS. This means taxpayers will lenders' folly. restructured. One of the main reasons be on the hook when the big fat

states and lenders were allowed to Greek default occurs. In contrast, the principle of leverage themselves so much in the

An attempt by the region's elite to tics and good economics. Of course, managing the crisis was the failure been better than the current debilitateven advocates of political union to restructure Greece's debts as ing long drawn out sovereign-cumsuch as Wolfgang Schaeuble, Ger- soon as they became unbearable. If banking crises. many's finance minister, subscribe that had been done, private-sector to this principle. The issue is to creditors would have taken the hit. vent banks shouldn't be bailed out define the minimum conditions Instead, they were largely bailed either. Their creditors should be needed for the sustainability of the out -- with the result that 74 per- required to take losses before taxpaysingle currency. There are probably cent of Athens' outstanding 274 ers have to stump up cash. The fail-The first is that insolvent entities -- governments and the Interna- ment of Ireland, previously finan-

Of course, if Greek debt had been "subsidiarity" the Maastricht boom was because there was a wide- restructured earlier, banks in the rest of treaty's specification that decisions spread view that they couldn't go bust. the euro zone would have had big should be taken at the lowest possi- The complacency sowed the seeds of holes in their balance sheets. Some markets. This is the key to restoring would have needed bailouts from their competitiveness in southern Europe Meanwhile, a key mistake in governments. But that would have and enabling the zone to respond to

billion euros in debt is now held by ure to do so explains why the govern-

The second minimum condition for

monetary union to flourish follows the first: there should be liquidity backstops for banks and governments that

With banks, the natural liquidity backstop is the European Central Bank. The quid pro quo is that lenders have to be properly capitalised. Time and again throughout the crisis, euro zone governments have ducked this issue. Only this month, France and Germany conspired to dilute the Basel 3 global capital rules as they apply to Europe, while Spain imposed another half-hearted restructuring on its banks. If the euro zone's leaders want a successful single currency, this nonsense has to stop.

For governments, the natural liquidity backstop is the European Stability Mechanism, the zone's soonto-be-created bailout fund. To do its job properly, it will need extra funds as it isn't be big enough to help both Spain and Italy. One option could be to allow it to borrow from the ECB.

Again, the quid pro quo would be solvency. Insolvent government would only get access if they restructured their debts. And illiquid but insolvent ones would need credible long-term plans to cut their debts. Italy, with debt over 120 percent of GDP but huge private wealth and state assets, might one day find itself in the latter category. In return for liquidity, it might have to agree a multi-year programme to privatise real estate and to tax wealth.

The final minimum condition for a successful monetary union is much more flexibility, particularly in labour future shocks.

If the euro zone can do these three things restructure insolvent institu-What's more, in the future, insol- tions' debts, provide liquidity to solvent ones and improve flexibility everywhere nations will be able to keep both the euro and much of their sovereignty. That's a preferable vision to either a euro super-state or the chaos of disintegration.

> Hugo Dixon is the founder and editor of Reuters Breakingviews.