#### International **Business News**

#### **Bill Gates questions bailout** for Big Three automakers

AFP, Washington

Microsoft billionaire founder Bill Gates wondered Wednesday why the US government was considering a bailout for the Big Three US automakers when no private investor was willing to foot the bill.

"After all, they have to say 'if no one else is willing to invest, why is that?' Gates told CNN on the eve of congressional hearings on restructuring plans and requests by Chrysler, Ford and General Motors for a combined 34 billion dollars in government bridge loans to avert a collapse of the sector.

"What is it that investors are seeing about this business model or cost structure that makes them unwilling, and why, in that case, is the government alone stepping forward in this way?" Gates said.

"When you don't have any private investors you really have to say, is taxpayer money going to have the desired effect?"

Gates suggested the government look closely at the Detroit automakers' restructuring plans.

"There are very few industries that aren't going to suffer this (economic) downturn.... How does government take its finite resources and decide how much restructuring or change is expected there?"

"And ideally you look at the sign of private investment as part of how you say, 'OK, that really is a good investment class.'

### Survey renames Tokyo Asia's costliest city for expats

AFP, Hong Kong

Strengthening currencies made Tokyo reclaim the title of Asia's most expensive city for expatriates while Beijing has become more costly than Hong Kong for the first time, a survey showed Thursday.

"Recent exchange rate fluctuations resulting from this year's economic crisis are having a major impact on the cost of living for expatriates," said ECA International, a human resources firm.

Tokyo is ranked number one in Asia and second most expensive in the world after Luanda, the Angolan capital, ECAsaid.

The capital of the oil-rich southern African nation ranked highest because some of the key consumer items favoured by expatriates that are monitored in the survey's calculations can be very expensive there.

Last year, Tokyo was Asia's second most expensive city, behind Seoul, but dropped out of the top 10 most expensive cities globally for the first time that year because of the weaker yen.

"While inflation has tripled since last year, increases in cost of living over the last two months for foreigners coming to Japan have been primarily a result of exchange rate movements," ECA said.



US Treasury chief Henry Paulson (R) co-chairs the twoday Strategic Economic Dialogue, a twice-yearly event and the last under the administration of US President George W Bush, at the Diaoyutai State Guesthouse in Beijing yesterday. China's top envoy to high-level economic talks with the United States, Vice Premier Wang Qishan urged Washington to make sure Chinese investments in the US economy were safe.

#### US, China vow teamwork amid currency tensions

AFP, Beijing

China and the United States vowed Thursday at a toplevel meeting in Beijing to cooperate in tackling the global economic crisis, even as they sparred over Chinese exchange rate reform.

Following a recent weakening of China's currency, the yuan, US Treasury Secretary Henry Paulson's team pressured his hosts on the contentious issue on the first day of their twice-yearly Strategic Economic Dialogue (SED).

"We certainly emphasised the importance in our view of continued currency reform, and that currency reform is important for continuing to re-balance China's economy," a senior US official said on the first of two days of talks.

"There was a fair amount of discussion on the Chinese side about the challenges they face but also a restatement of their commitment to continued currency reform," he said, briefing reporters on condition of anonymity.

#### Dubai developer reviewing mega housing project

AFP, Dubai

A Dubai developer said is reviewing plans for a massive 95-billion-dollar housing project it unveiled just two months ago, in a sign the global economic crisis is beginning to hit the booming city-state.

Government-owned Meraas boasted in October that its mega-project "Jumeirah Gardens" would have some of the city's biggest towers, in a development to be built over 12 years.

Now the company is revising its plans.

"We are simply reviewing our business strategy, as well as the phasing and rollout of the Jumeira Gardens project to make sure the development proceeds in the most opportune way to meet changing investor needs," it said

in statement received on Thursday. By the beginning of 2009 there will be more clarity and details on the Jumeirah Gardens master-plan and the product roll-out," it said.

**ENTREPRENEURSHIP** 

# Toys lift women from poverty

REFAYET ULLAH MIRDHA

Samantha Morshed, a Britishborn Bangladeshi housewife, has set up an out-of-the-ordinary industrial unit that operates with 3,200 women across the country and mainly exports children's toys to North and South Americas, Europe, and Australia.

Hathay Bunano, a local handicraft exporting company, has an intricately woven assembly process and is based on trust and relationships, rather than the manufacturing lines that are most common in factories. The beautiful hand-knitted, hand crochet, and hand-embroidered products for children have made their mark with the 'Made in Bangladesh' tag at many destina-

Samantha, chief executive officer of Hathay Bunano, seeks to create rural employment that is good quality, fairly paid, local and flexible. Employment that enhances the employees' life prevents economic migration and family separation.

They specialise in the production of children's toys, produced mostly by women, who traditionally find it difficult to find jobs. Most are physically challenged.

The management of Hathay Bunano supplies the raw materials needed to manufacture the toys, to rural female workers to manufacture the export quality toys.

and constant focus on innovation, Hathay Bunano has witnessed year-on-year export management. growth of more than 100 percent since its start in 2005.

production volumes of 10,000 pieces of toys per month.



Workers make toys at a centre of Hathay Bunano.

Corporation's South Asia Enterprise Development Facility (IFC-SEDF), a member of the World Bank, technically assisted the implementation of the organisation's management information system (MIS).

A key challenge for the organisation remains in the effective cost monitoring system, order placement and resource allocation of the dispersed rural cen-

It is the relentless work prac-With their eye on the finish line tices of the rural women that has supported this non-profit organisation's exports, says company

> Samantha says Hathay Bunano works closely with the Valerie Taylor, in providing accommodate the challenged at

International Finance employment opportunities for those who have completed rehabilitation at the CRP.

ers in our organisation and

"These women become train-

together we are all working towards changing people's attitude towards the physically challenged in Bangladesh," she says. "We have physically challenged women working at our head office in Dhaka and at the

Dhaka Notun Bazar production and training centre. Our centre in Mymensingh is operated by the physically challenged," Samantha says.

"We have roaming trainers year. currently on assignment in Khulna, introducing new products and working with CRP on a The company currently boasts Centre for Rehabilitation of the new production and training Paralysed (CRP), founded by centre. This is done exclusively to

the Sylhet centre."

often a rented structure, built of tin sheds, from someone within wages, restrain from child labour the community. "Mains electricity is not essential -- we can use solar or battery power for lighting and fans," she adds.

member of the Ecota Fair Trade Forum, the body for Fair Trade in Bangladesh.

towards SA8000 certification to recession," she says. ensure social accountability, in a

and accountability, gender equality, opportunity for economically disadvantaged groups, consider- reefat@thedailystar.net

ation of the environment, capac-Samantha says the centre is ity building for workers, promotion of fair trade, payment of fair

Speaking to The Daily Star,

HATHAY BUNANO

Samantha says her export of toys has been going well, even in the She says Hathay Bunano is a face of the ongoing global financial recession.

and safe working conditions.

"We are still receiving orders as before from the foreign buyers "We are currently working even in times of the financial

"Activities that promote genjoint project with the IFC-SEDF der and women's empowerment and hope to achieve it early next is at the core of what needs to be done to remain competitive-The principles of Fair Trade, ness," says Deepak Adhikary, which Hathay Bunano has been deputy general manager and following, include, transparency head of IFC-SEDF, Bangladesh, Nepal and Bhutan.

#### FINANCIAL CRISIS

## Tough time for American shoppers

AP, Washington

There are ample reasons for America's shoppers to act like grinches this holiday season, with lost jobs, wilting retirement accounts and shrinking home values topping the list.

And if anyone needed more evidence of consumers' weary state and the nation's deteriorating job market, they got it Thursday with the latest batch of bleak economic data.

The number of newly laid-off people signing up for unemployment benefits last week dropped by 21,000 to 509,000, the Labor Department reported. Even with the drop which was better than the increase economists were forecasting the level of jobless applications was still quite high and pointed to a deeply troubled employment climate.

The number of people continuing to draw unemployment benefits last week climbed to 4.09 million, a 26-year high.

AT&T, the Dallas-based telecommunications giant, announced Thursday it will slash 12,000 jobs or about 4 percent of its work force in response to all the economic troubles. Job reductions will take place this month and into next year.

A grim picture was forming as retailers reported their November sales Thursday.

Costco Wholesale Corp., usu- demise of retailers. ally a strong performer, reported a bigger-than expected drop in same-store sales. Other retailers that saw declines in same-store sales are Bon-Ton Stores Inc., Limited Brands Inc. and Pacific Sunwear of California Inc. Samestore sales, or sales at stores open at least a year, are considered a key indicator of a retailer's health.

All told, the Goldman Sachs-International Council of Shopping Centres sales index of retailers is expected to show a 1 percent drop in November, slightly worse than the 0.9 percent decline in October. That would be the weakest November performance since at least 1969 when the index began.

"Basically shoppers and workers are being told there is no Santa Claus," said Richard Yamarone, an economist at Argus Research.

Another economic report is expected to show that orders placed with U.S. factories fell in



Eric Norcross directs a shopper at Macy's in New York City. This season is seen as an indicator of holiday shopping and the possible

as shoppers overseas, who are coping with their own economic troubles.

Federal Reserve Chairman Ben Bernanke, meanwhile, will speak about the housing crisis, which has driven up foreclosures and forced financial companies to log massive losses on soured mortgage investments. The housing debacle touched off the worst financial crisis since the 1930s that Bernanke and Treasury Secretary Henry Paulson have been desperately trying to bring under control.

And the chiefs of Chrysler LLC, General Motors Corp. and Ford Motor Co. return to Capitol Hill Thursday and Friday to make a fresh plea for as much as \$34 billion in emergency aid. Trying to win over sceptical lawmakers, automakers and their union on Wednesday promised labour October, reflecting pull backs from concession and restructuring.

buyers in the United States as well Were one or more of Detroit's Big Three to fail, that would deepen the recession and cause more job losses, industry officials warned.

darkened further, according to a conditions around the country released on Wednesday. Americans hunkered down, forcing retailers to ring up fewer sales Dec. 16. and factories to cut back on production.

The survey suggested the country was sinking deeper into reces-

"Economic activity weakened ing." across all Federal Reserve districts," the report concluded.

their bones: that the country had in the Fed regions of Boston, 82 downturns.

been suffering through one since Philadelphia, Cleveland and last December.

To cushion the fallout, spendingprojects for 2009. Bernanke said Monday that the Heading into the holidays, the central bank is prepared to lower country's economic picture has its key interest rate and to explore historic low of 1 percent at its last consumers wary of spending. scheduled meeting this year on

> cliff," said economist Ken mostin 28 years. Mayland, president of ClearView Economics. "Everybody consum- continue to shrink through the ers and businesses are just freez- rest of this year and into the first

relatively slow holiday sales sea- sion is longer than the 10-month The Fed didn't use the word son," the Fed report said. New York average length of recessions since "recession," but just two days retailers said the holiday sales World War II. The record for the earlier the National Bureau of season is likely to feature more longest recession in the postwar Economic Research declared what discounted prices on merchan- period is 16 months, which was many Americans already knew in dise than last year. Some retailers reached in the 1973-75 and 1981-

Dallas planned to cut capital

Consumer spending which includes retail sales is a major shaper of national economic other ways to revive economic activity. But job cuts, tanking Federal Reserve survey of business activity. Many economists predict investment portfolios and sinking the Fed will cut its rate now near a home values have made American

The economy jolted into reverse in the summer as consum-"We've seen things fall off a ers slashed their spending by the

Many believe the economy will quarter of next year. At 12 months "Retailers were preparing for a and counting, the current reces-