POINT COUNTERPOINT

North-eastern haors: Managing the floods

SAFEDUR RAHMAN

LOODWATERS have phenomenal linkage with water bodies. Water bodies across the country are categorised differently based on salient characteristics of their origin and location. The total area of such water bodies has been variously estimated; one different from the other. The open water and the closed water bodies inclusive of haors, baors and beels are respectively of 40,47,000 ha and 3,51,000 ha totaling 43,98,000 ha that comprise 30 percent of the total surface area. The others include rivers and estuaries, artificial lake, flooded lands, ponds and coastal lowlands. Haors are clustered in the north-east region and are large bowlshaped flood plain depressions. These haors are currently being managed for resources used by the local population with supports from different government and nongovernment agencies. The northeast region is one of the eight such distinct and defined units that hydrologically zone the entire country. Its area is estimated at 24,200 square kilometer i.e. 17.50 percent of the country's total land surface.

The 411 number of haors cover an area of 800,000 ha equaling almost 33 percent of the region. The region experiences some of the most extreme hydrological conditions and is prone to severe flooding. Annual rainfall ranges from 2200 mm along the western boundary to 5800 mm in its north-east corner and as high as 12,000 mm in the headwater of some catchments extending into the bordering state of India. The flooding depth is usually 3 to 5 meter but may be as deep as 6 meter in the worst case. The principal rivers of the region include the Surma and the Kushiyara which drain the eastern side of the region and, the Kangsha the western side while the rivers Kalni and Baulai drain the central basin. Most, as good as 140, of 260 freshwater fishspecies in the country are found in the north-east region. Besides other ecological aspects, a total of 125 waterfowl species are known to have occurred in the region. The haor and haor basins are frequented by an estimated 80,000 migratory birds annually. Floods transport organic matter and the vast hapr area is covered by crops that can tolerate water-logging and inundation.

Water Board has been managing part of these water bodies, currently 46 by number completed with limited focus on protecting the boro crops in haor area from early flash floods since last decade. Another 26

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our efforts in development, progress,

peace and prosperity will fail". This is

an excerpt from the speech delivered

by the Hon'ble Prime Minister to

celebrate World Population Day on

11 July 2004. (The Daily Star, July 12,

2004). Efforts to reduce fertility and

unbridled growth of population are a

national priority and mandate. The

issue is not whether to put concerted

efforts on arresting accelerated

growth of population, but how to

make the programme a success and

the growth rate to stabilise so that

benefits of development investments

are not eaten away by the increasing

Success or failure of a develop-

ment endeavour would ultimately

depend on the willingness of the

stakeholders, particularly the

beneficiaries (target population) to

accept development services and

participate in the development

interventions. And the people (the

beneficiaries) would not participate

in the development initiatives

unless they themselves rationalise

their priorities matching with the

particular development interven-

tions or initiatives. Population

programme was launched in the

sixties. Since then the programme

has been growing in size expanding

its sphere of operations. Initially, a

single focused vertical programme

succeeded to raise awareness and

introduce a new behaviour --

contraception. As the programme

grew, the need for changing

knowledge, attitude and practices

(behaviours) became evident and

the success depended not only on

the single focused interventions.

instead it required inputs from allied

developmental interventions, such

as Health and other multisectoral

programmes including support of

NGOs. Accordingly, the population

programme in Bangladesh, which is

officially known as MCH based

Family Planning Programme, has

gone through at least four major

phases of transformations starting

from single focused government run

FP programme in the sixties to

Integrated Health and FP

rates of population growth.

TE have to check

population boom at

any cost. Otherwise

haors are under development and more 38 planned. The length of the completed submergible dyke is about 2000 km and on completion of the 64 said, the total length of dykes will be 3200 km along with huge number of hydraulic structures. These interventions have positive impacts but at the same time have induced silting of haor and haor basin. The existing heights of the submergible dykes are now below the originally designed/built crest levels in almost all the haors. It has been empirically assessed that 40 percent dyke length is presently below the designed/built crest levels. This is because of cumulative recurrent loss of the top soil due to overtopping and submergence. It is also common that the crest levels of submergible dykes of the adjoining haors separated by a stream or river are also unreasonably varied in many cases. This tempts the under-

flooding and post-monsoon drainage are linked to routine overhauling of haor infrastructures and follow-up cropping. Conflicts amongst fishers, farmers and boaters impede drainage and even lead to under/excessive drainage of haor with reference to timing. The potentials of vegetative protective measures in reducing the flood risks and damages have not been tapped so far. Hijol, Cane, Dholkolmi and Vetiver including other kinds of deep water tolerant species are that vegetation abundantly grown in the haors. Local initiatives for protecting homesteads and lands by vegetation are found ubiquitously practised and effective. Setting the institution is another important aspect in developing a participatory and belongingness spirit in the flood management. Involvement of local community appears to be a better alternative to the current practice of

ment of causeways shall also be funded from other sources. A yearly unallocated sum of 10 percent of the ADP by size for each particular project/scheme/haor shall be kept for utilisation by the local Member of Parliament, who shall decide upon the physical works to be taken up to meet the community needs; albeit within the approved project components.

Community Based Organisations (CBOs) based on administrative boundaries of the Union Parishad (UP) shall be formed by election or selection as the haor population opt for. These CBOs may be called as Resources Management Committees (RMCs) and shall require to have obtained concurrence of the Minister in-charge of the district concerned. The committee shall be formed of in line with the provisions in the national Guidelines for Participatory Water Management. Efforts

The conventional method of year-to-year basis investment in the management of floods in haor and haor basin has proven to be inadequately effective appalling the haor population. The formulation of an integrated and co-ordinated approach is the desired alternative to optimise the use of the haor resources, water in particular. Under various limitations, it is required to adopt an adhoc management plan for the haor and

advantaged haor population to be envious of those advantaged. The confinement effect has also made the dykes more fragile to floods.

At the bottom line, it is also visible that in implementation of the physical works the very mindsets of the key implementers are traditionally indifferent; more specifically not committed to reach finish line rather wait -- availing of the opportunities (?) surging from the floods. Such attitudes generally remain unearthed so long the harvest of boro crops is preceded by flood damages. The chronicles reveal that dyke-failures are infrequent but locations are repetitive. Large-area crop damages by failures of the submergible dykes around the fringes of the haors owing to its breach or overtopping have been caused in the past. Public abuses for such failures have all the time far outweighed the cognizance to large successes, although there are many. Compared to the past, the crop damages during 2004 have hit the 'haor population so hard that a question mark has been mounted by the local intellectuals and public representatives on Water Board's competence for dealing with management of floods in haors; height-

ening the log of concerns.

programme, again as family

planning programme, followed by

MCH based FP programme and

lastly Health and Population Sector

Program (HPSP). Globally, since

ICPD Cairo strategies in 1994,

Family Planning is being viewed as

part of an overall Reproductive

of children and their survival was

narrowing -- a confidence which

induced greater levels of acceptance

among many other direct and

indirect influences. To-day when

contraceptive prevalence rate has

reached at more than 50 per cent

level and with a continuing drop out

rate of equally 50 per cent among the

users of temporary methods, the

issue of quality of service has

Acceptance or non-acceptance of

behaviour pertaining to use of

methods of family planning by the

remaining 50 per cent of the target

population is certainly not as simple

as those falling within the category

of first 50 per cent. Bangladesh

become a predominant concern.

Initially, FP Programme in the

Health Initiative.

awarding contracts to those who do not have any neighbourhood obligations to haor population.

Carrying out necessary modelling study of the hydrological system as a whole for a sound planning with specific recommendations may be a useful tool for long-term action plan and its sustainability. But at the same time not waiting too long for a too scientific planning, the shortterm action plan needs to be implemented on year-to-year basis that may eventually be subsumed with the long-term plan to be drawn up sometimes in the future. The action plan of haor and haor basins will be limited to water resources issues with particular focus on routine and adequate maintenance of haor water infrastructures with the lone objective of protecting boro crops from floods and its management.

A notional allocation of resources ahead of every upcoming FY based on past experiences and govt. priorshall be made. Allocation shall include temporary protective measures in case of an emergent situation at the time of flood on-rush to save the crops from damages by way of breach/collapse of the dykes. Other than the earth work, the appurtenant type of works such as, repair/rehabilitation of hydraulic Pre-monsoon flooding, monsoon structures, hard materials revet-

Would it be wise to emphasise on a single focused FP, where field workers are accepted

as the key instrument to achieve the ultimate goals of reducing fertility levels in the

country or should one strategise to combine the efforts of both health and FP workers

with institutional facilities (Health and FP Centres) as central to achieve fertility.

mortality and morbidity reductions not just fertility control alone? Because, the nation

needs both quality and productive manpower without which development is hard to

Demographic Health Survey, 1999-

2000 (BDHS) also reflects that there

is an unmet demand for FP to the

At Home

2.70

3.02

Total Fertility Rate

Population programmes and directions

in general shall be made to advance the plantation period of the boro crops by facilitating early drainage of the haor resolving the prevalent conflicts amongst fishers, farmers and boaters through inter-agency meetings/discussions at the district and thana level with supports from Thana Nirbahi Officer and Deputy

Commissioner. The RMC will be responsible for the social and engineering survey works with support from engineering and extension units. The RMC will prepare and submit the need based budgets on year-to-year basis to the field engineer concerned who upon receipt of that shall determine the priority ranking of implementation of the proposed and programmed routine maintenance works. Field engineers will draw up a comprehensive plan and design in association with planning and design experts. The physical works approved in the form of ADP shall be allotted to RMC in accordance with the procurement regulations so long the programmes are poverty alleviation oriented. The dykes already in place in all the haors shall be gradually brought back in line and grade. A long-term plan for vegetation along the fringes of the haor, more specifically on both sides of the dykes shall be drawn by the RMC. Yearly allocaplantation for reclaiming the haor ology which will eventually protect the dykes from erosion by windgenerated waves, breach and overtopping. The protection of vegetation shall be the responsibility of the

Twenty-five percent of the value of works as advance payment shall initially be made to the RMC as revolving fund to support the physical implementation of the works. Five percent of the amount credited to the bank account at every payment made by the Regional Accounting Centre shall be retained in the RMC bank account and this savings shall not be withdrawn /debited unless otherwise agreed jointly by the field engineer concerned and the Chairman of the RMC. The deposits/savings accrued from this five percent retention shall form the working capital for future O&M of the haor water infrastructures within the jurisdiction of the RMC. The retained and accrued five percent compulsory deposit may be temporarily withdrawn and used for initial starting of the work, in exceptional circumstances of fund crises, which shall be jointly decided upon by the field engineer and the RMC subject to immediate replenishment at the subsequent payment stages.

The conventional method of year-to-year basis investment in the management of floods in haor and haor basin has proven to be inadequately effective appalling the haor population. The formulation of an integrated and coordinated approach is the desired alternative to optimise the use of the haor resources, water in particular. Under various limitations, it is required to adopt an adhoc management plan for the haor and the haor basin. The fine tuning of the prevalent institutional setting proposed is the immediate shift from monopoly of engineering to a mix of engineering and nonengineering components in the proach; given the thrusts on planning and implementation process. Stakeholders' participation shall anchor the long-term sustainability of the haor and haor basin management with respect to floods. The plan may initially be applied and implemented in a limited area and with lessons learned therefrom the current version may be continuously revised and updated to cope with the changing contexts and shall be the building blocks for the longterm plan to be drawn up in the future for managing the floods.

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The table shows that Khulna

Division has achieved the best

results not only on TFR and CPR,

but also on all other allied RH

indicators, while Sylhet Division

has achieved the lowest on TFR,

CPR and so also on the allied RH

indicators. Results in the table

demonstrate an interesting level

of positive correlation between

achievements of TFR, CPR and

the allied RH indicators. Data in

the table imply that those

mothers who pursue improve-

ments on RH status also pursue to

achieve fertility control and vice

versa. If the intent of the

beneficiaries is integrated,

should the programme of health

and FP be segregated? Would it be

Tony knows best



O one is better qualified to review the British intelligence leading up to the war in Iraqor pass judgment on Tony Blair's style of governingthan Lord Butler. He has scaled great peaks of the British civil service; as former secretary to the cabinet his career spanned the twilight of the Conservative years to the dawn of the Blair era. His verdict is delivered in the dispassionate prose of a lifetime spent drafting memos. But it bristles with contempt for the informality of the "sofa culture" of Tony Blair's government.

In his report on the run-up to the war, released in London last week. Lord Butler discovered that there was not a single meeting of the Defence and Overseas Policy Committee of ministers in the whole year before the invasion. "Excellent quality papers" were prepared by officials but never circulated to cabinet ministers, presumably on the instructions of Downing Street. Lord Butler records his concern that the informality and circumscribed character" of the Blair style of management reduced the scope for "informed collective political judgement.

I was a member of Blair's cabinet for six years, until I left it over my disagreement with the war, and I recognize Lord Butler's description of Blair's style. The prime minister has a distaste for open, frank disagreement and likes his decisions well cooked in advance of meetings. His preferred method is to have colleagues come round to square an agreement in an informal exchange. These meetings take place in The Den, the prime minister's private office next to the Cabinet Room. which is so modest in size that it could fit into the Oval Office 10 times

Much of its space is taken up

with the two famous sofas on which Tony Blair and his visitor face each other over a coffee table. The approach works partly because one of Blair's great assets is his immense charm, which makes disagreement with him appear positively rude. Even those of us who have fallen out with him on policy find it almost impossible to dislike him as a person.

The agreement reached on the sofas is then reported round the

Blair is not alone in limiting the role of the cabinet. Margaret Thatcher also was impatient of what she saw as time wasted on argument. The two longestserving Conservative and Labour prime ministers of the past century are both driven personalities who share the view that the job of government is to get on with pushing through change and not to let it be delayed by debate.

cabinet table by means of an oral presentation. There is hardly ever a background paper circulated in advance, as this would positively incite private offices across Whitehall to feed in reservations through their cabinet minister. There is never a paper offering different options for the cabinet to choose between. The result is that the British cabinet is no longer a forum in which decisions are taken, but in which decisions are endorsed.

Iraq is a good example of the cabinet's failing to exert itself. To be fair, Blair gave members every opportunity to question the drift to war. Lord Butler has counted 24 occasions when Iraq featured on the weekly agenda of the cabinet in the year before invasion. But in practice only myself and the then Secretary of State for International

the United Nations or in Europe.

Cabinet ministers were informed of the background intelligence, but it was always on the basis of an oral presentation by John Scarlett, the head of the Joint Intelligence Committee. There were no briefing papers spelling out the caveats about the thinness of the intelligence. Perhaps the balance of views might have shifted if we had been allowed to see the "excellent quality papers" that Lord Butler discovered but I doubt it. The real problem was that Blair made it only too clear that his mind was made upand his cabinet had no collective experience of trying to make the prime minister change his mind.

Blair is not alone in limiting the role of the cabinet. Margaret Thatcher also was impatient of what she saw as time wasted on argument. The two longest-serving Conservative and Labour prime ministers of the past century are both driven personalities who share the view that the job of government is to get on with pushing through change and not to let it be delayed by debate. Both sought to construct cabinets that would agree with them rather than question them, though ultimately Thatcher's ruin was that she was not as successful as Blair in

There are benefits from a system that makes it easy to get agreement. The pace of reform under his government has been so breathtakingly dramatic precisely because he has streamlined decision-making and concentrated power in his own office. The problem is that changes that make it quicker to reach a decision also make it easier to commit a mistake. Strip away the checks and balances in the system, and you are left with a process of government dangerously dependent on the man at the top getting it right, and hopelessly incapable of halting him when he gets it wrong. In any event, Blair's style of government was as culpable as batt intelligence in committing his country to the Iraq wara war that is proving to be among the most controversial blunders in British foreign and security policy since the invasion of Suez.

Development Clare Short raised doubts about the wisdom of an invasion without widersupport at 111 overgovernment policy in transition.



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Variables Rate of Current use of Contraceptives (%): 64.0 58.6 53.9 59.2 44.1 34.9 Any method 50.8 51.1 42.1 45.7 25.0 Modern method Percent distribution of Care received Medically qualified persons (doctor and 33.5 32.5 27 33.8 30.6 Nurse/midwife) All sources 39.8 35.8 32.1 84.5 79.7 80.5 82.6 67.7

matter to be seriously pondered. sixties was launched with massive deployment of Family Planning One may argue that the field workers Field Workers prioritising domicilican effectively disseminate ary visit as major strategy. This messages on integrated health and raised the level of awareness about FP issues, but what good the field contraceptives to more than ninety worker is worth for, if she cannot percent in about fifteen years. But ensure the corresponding services, the level of practice of contracepparticularly on RH and also beyond tives, remained at ten percent till the domiciliary services. Instituearly eighties. Introduction of Child tional facilities (centre/clinic based Survival (EPI) programmes both services) are key to achieving quality and effective services on Reproducglobally and also in Bangladesh made a breakthrough in accelerattive Health including FP. The other ing the pace of acceptance of issue is how many of the remaining contraceptives among the target 50 per cent require contacts at the population at a constant rate of domiciliary level. How much increase of 1.5 per cent annually. domiciliary services can achieve in The reason was that the mothers, the primary stakeholders, could perceive that the gap between births

terms of cost effectiveness and extent of 15 per cent, but concerns for health and side-effects of the benefits accrued. Again are we only methods exist almost at the same concerned to reduce the number of level. How much of the remaining 50 population or are we concerned per cent would be attracted by mere with quality of population, meaning messages of Family Planning and population free from malnutrition through the field workers alone is a and other quality deficiencies at birth and also during their periods of growth.

programme on Family Planning nationally on a relatively long term basis is the achievement in the reduction of total fertility rate. Bangladesh has achieved a remarkable success in this regard with a TFR declining from 7 to 3.3. But the rate is stagnated nationally at that level for nearly a decade. The accompanying table specifies the levels of TFR and allied indicators on Reproductive Health for the period 1999-2000 comparatively by divisions (regions).

terms of quality and also compre-

hensiveness of service required by a

target audience to be measured in

The most effective indicator of a

wise to emphasise on a single focused FP, where field workers are accepted as the key instrument to achieve the ultimate goals of reducing fertility levels in

the country or should one strategise to combine the efforts of both health and FP workers with institutional facilities (Health and FP Centres) as central to achieve fertility, mortality and morbidity reductions not just fertility control alone? Because, the nation needs both quality and productive manpower without which development is hard to

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93.1

91.6

Table: Rates of acceptance and outcome (TFR) of FP and Reproductive Health Variables by Divisions: BDHS Khulna Rajshahi Dhaka Barisal Chittagong Sylhet National 53.8 43.4

93.6

3.96

Antenatal (last birth) from: 33.3 Percent distribution of TT 81.3 received during Pregnancy (last birth) Percent Distribution of births by place of Delivery: 7.3 8.6 Health Facility

91.0

3.21

95.7

3.26