

#### BFFEA team meets Khasru

Commerce Minister Amir Khasru Mahmud Chowdhury has assured the leaders of Bangladesh Frozen Foods Exporters Association (BFFEA) of taking steps to overcome problems facing the frozen food sector because of global economic recession coupled with the September 11 terrorist attacks

on the USA, says a press release. The minister was talking to BFFEA leaders at his office yesterday. The BFFEA team demanded cash subsidy, refinance and interest waiver to boost frozen food exports.

The BFFEA delegation includes Association President Salahuddin Ahmed Vice President Kazi Belayet Hossain, Secretary General Quazi Monirul Haq, Kazi Shahnewaz. Md Golam Mostafa. Sved Mahmudul Hug. Magsudur Rahman and Shahidur Rahman.

### **BB T-bill** auction held

UNB, Dhaka

The 175th auction of the 28-day, 91day, 182-day, 364-day, 2-year and 5-year treasury bills were held here

Some Tk 720 crore, Tk 6 crore, Tk 4 crore and Tk 19 crore were offered respectively for the 28-day,

364-day, 2-year and 5-year bills. Of these, Tk 720 crore, Tk 2 crore, Tk 10 crore in total of Tk 732 crore of the 28-day, 2-year and 5year bills were accepted respec-

Ranges of the implicit yields of those bills were 2.7-4.1 per cent, 6.8 per cent and 9.5 per cent per annum, said a Bangladesh Bank press release

No bid was offered for the 91-day and 182-day bills and the bids offered for the 364-day bill were not

Due to maturity of the bills, the total amount of Tk 545.5 crore would retire in this week. So, the net amount of the issuing bills would stand at Tk 186.5 during this week.

### Chinese auto makers rush to cut prices

AFP, Beijing

Chinese automakers have rushed to slash prices after imported cars were made cheaper by the country's entry into the World Trade Organization, state media said Sunday

Less than a fortnight after the authorities started implementing steep cuts in auto tariffs, a range of industry heavyweights have announced corresponding adjustments in prices, the Xinhua news agency reported.

The new prices are lower than for imported cars of the came class," said Sun Baolin, a marketing manager at First Automobile Works, which is among China's top three

First Automobile Works, located in north-eastern Jilin province, cut prices for four of its popular Red Flag models, the agency said.

The prices of the models -- all characterized as being in the middle to top range -- have been reduced by an average of 30,000 yuan (3,610 dollars) to between 219,000 yuan and 319,800 yuan, the agency reported. The move was prompted by cuts in duties announced last month and taking effect by New

Duties on cars of more than 3,000 cc were reduced to 50.7 per cent from 80 per cent and to 43.8 per cent from 70 per cent for cars with

#### ASEAN urges Japan to speed up recovery

AFP, Jakarta

While hailing Japan's initiative to form a new partnership in Asia, key ASEAN members are making earnest calls on Tokyo to speed up economic recovery and revive vigorous investment to the region.

Japanese Prime Minister Junichiro Koizumi, who ends his week-long Southeast Asian tour on Tuesday, has proposed forming a new regional economic framework and pledged Tokyo's larger role in

Leaders of the key Association of Southeast Asian Nations (ASEAN) states have given warm support for his initiative at separate talks with the popular Japanese prime minis-

But the ASEAN leaders also reminded Koizumi of their serious request for a quick recovery of the world's second largest economy, being urged to overhaul its oldfashioned operations in the private

# First 5-month export clocks 11pc negative growth

### Target missed by 17.66pc

STAR BUSINESS REPORT

The export performance in the first five months of the current fiscal widened further, posting 10.92 per cent negative growth.

According to Export Promotion Bureau (EPB) statistics, export earning in the first five months amounted to US\$ 2459.86 million, down by 17.66 per cent from \$2987.50 million target. The earning trailed by more than \$300 million compared to the corresponding period of last fiscal's \$2761.53

In the first four months, the export posted 10 per cent negative growth nissing target by 16.11 per cent

"Export volume and price index went down by 8.82 per cent and 2.10 per cent respectively during July-November period of the current fiscal (FY02). In fact, there is no sign of improvements so far," said an official of the EPB.

All major sectors including readymade garment, knitwear, frozen foods, leather, jute goods, raw jute, tea and handicrafts showed negative growth to as high as 35 per cent and trailed by as high as 31 per cent from the target. RMG exports fetched \$1,287.41 million, down 16.49 per cent from \$1541.67 million target and 10.38 per cent lower compared to correspond-

ing period of last fiscal year. Knitwear worth \$594.97 million was exported till November, which missed the target by 16 per cent, and 5.23 per cent less compared to corre-

sponding period of last fiscal.

During the period, frozen foods worth \$136.85 million were exported. falling 15.78 per cent short of the target and with a massive 29.43 cent less than that of last fiscal's corresponding period.

Leather export fetched \$86.42 million, down 27.98 per cent from the target and the growth was 7.43 per cent less than the corresponding period

Jute goods worth \$89.10 million were exported against a target of \$114.58 million. The earning is 22.24 per cent less from the target and also 15.99 per cent less compared to the same period of last fiscal.

During the July-November period, chemical products worth \$33.28 million were exported against \$45.83 million target In the first five months of the current financial year, raw jute suffered huge

blow with 30.61 per cent shortfall than the target. Against \$29.17 million target the export was \$20.24 million. The figure marks 18.58 per cent decline from same period of last fiscal.

Tea export amounted to \$8.75 million during the period against \$12.50 million target. This is a 30 per cent fall from the goal.

Handicrafts worth only \$2.40 million were exported during the period against \$3.33 million target. This shows a 28.99 per cent decline from last fiscal's earning and 27.93 per cent short of this year's target.



A Bangladesh Frozen Food Exporters Association (BFFEA) team meets Commerce Minister Amir Khasru Mahmud Chowdhury at the latter's office yesterday.

## Japan businessmen keen to invest in IT sector

B55, Dhaka

Japanese entrepreneurs are keen to invest in IT infrastructure management and software development services in Bangladesh.

This was stated by an 11-member delegation of the Bangladesh-Japan Information Technology (BJIT) during its call on with President Prof A Q M Badruddoza Chowdhury at Bangabhaban yesterday.

The delegation was led by the Chairman of KK Labros Japan and BJIT Bangladesh, Kazuo

The delegation said they have already started a BJIT school in Dhaka with a view to imparting IT

The country's leading daily -- The

Daily Star -- along with DHL intro-

duces annual Bangladesh Business

Award. For facilitating the nomina-

tions a criteria booklet has been

published which mainly focuses on

innovations, financial performance

or productivity, company manage-

ment and contribution to the com-

munity. The award committee also

asks for clean banking and tax

records and scrutinises efforts taken

by companies towards improving

rare qualities in most of the local

corporate houses, may be that is the

reason the sponsors want to high-

light these qualities through this type

of award. Most of the Bangladeshi

entrepreneurs are first generation

business people, yet to set their

destination model right, rather busy

in building their own equity. The

leadership style they follow is mostly

dictatorial, management style is

bureaucratic and financial manage-

ment is mostly non-transparent.

Most of our enterprises are owner

driven. The owners don't trust the

employees and vice versa. Most of

the employees don't see long-term

career in an organisation and there-

fore they don't have any sense of

belongingness. Despite the fact that

the private sector has gradually

been identified as the engine for

These are deemed to be very

their productivity level.

MAMUN RASHID

rtware education and training

The response is good, they said adding that they have a plan to send more than one hundred software engineers to Japan every year in addition to cater local needs. They observed that the Bangladeshi students can contribute a lot to the IT sector of Japan and Bangladesh.

BJIT's main objective is to build up skilled computer professionals in Bangladesh. They pointed out saying they have started popularising computer education in schools and colleges and for that purpose they have already donated computers in a number of schools. Their computer donation programme will continue, they said.

T'S BUSINESS.....

Bangladesh corporate standards

growth, people often see public

sector as a better employer than

private sector and only the better

performers want to join multination-

als. Even the best business house is

rumoured to be taken for a ride by

the senior executives, in absence of

proper process guide or manage-

ment guidelines. Service sector

came out to be little better than

manufacturing sector and in the

service sector, banking is consid-

ered to have shown good progress

in establishing corporate standards.

Even then, commercial bank senior

officials are rumored to be interfered

arise, are we progressing in setting

up a standard in our corporate

sector. Answer is 'ves'. However, the

progress is very slow. Especially in

setting a vision for the corporate

houses, developing a proper HR

management strategy and segre-

gating the role between the execu-

tives and the owners are needed.

recruitment and reward policies.

Employees don't know what is

his/her next job or what will happen

to him or her, if s/he outperforms in

his/her job or even what is the defini-

tion of outperformance in any spe-

cific job. Objectives setting culture is

also absent in most of the enter-

prises. However, we also don't have

any option but to continuously

encourage quality and transparency

Most of us don't have transparent

In that case, the question may

by owners on day to day affairs.

appreciated the delegation's initiative in developing and providing IT education and training to Bangladesh students saying that it will help develop Bangladesh-Japan friendship.

He said that the authority should consider scholarships to the meritorious students seeking to build up their career as software engineer.

Among others, president of Toymura Electronics Co Ltd K Mackawa, president of ANK Co Ltd Akira Tamura, CEO of BJIT Ltd Shawkat Akbar, president of BJIT Ltd Rafiqul Alam, and president of Toyo Electronics Ltd, USA, Jahar Dutta were present on the occasion.

in day to day management process

of our corporate bodies. What we

have seen, so far is most of our

corporate bodies, though reluctant

to bring in management standards in

their entrepreneurs, are keen on

community development like estab-

lishing schools or dispensaries in

their own localities and ultimately

want to be associated with the local

government or politics. Most of them

are seen making money from tax

evasion or government subsidy,

while the business on its own merit,

might not be profitable. However,

one very good exception is the case

of Chittagong traders, who possibly

understates his tax, but pays regular

'zakat' (mav be they do not have

adequate faith in the government's

tax system). Most of the balance

sheets/annual reports are deemed

to again understate company perfor-

mance to facilitate tax reduction or

But the situation is changing

gradually. And these kinds of awards

should of course encourage our

enterprises to follow international or

acceptable management standards.

Ibrahim Khaled, a veteran banker,

recently said ` The continuous

growth of our national sector dic-

tates that we should pursue a corpo-

rate culture. Whether this is going to

be a replica of Japanese, American

or Indian culture or of our own, time

will say'. We are keeping our fingers

# Imdadul Haque, Managing

Director of Agrani Bank, and Muhammad A Ali, Chief Executive Officer of Bangladesh Standard Chartered Group, were present at the signing ceremony. Other senior managers of both the banks were also present.

payment deal

agreement with Agrani Bank.

with Agrani Bank

Standard Chartered Bank has

signed a countrywide taka payment

and Institutions of Standard

Chartered Bank and Akhter Ayesha

Khanom, General Manager of

Agrani Bank, signed the agreement

on behalf of their respective banks

in the city on Saturday, says a press

SAA Masrur, Head of Corporate

The agreement was signed as part of Standard Charterd's continuing efforts to develop new payment solutions for its clients. This will enable Standard Chartered to speedily remit local currency funds to all cities and towns in the country through the Agrani Bank branch

Speaking on the occasion, Muhammad A Ali said Standard Chartered Bank is particularly appreciative of the active cooperation extended by the senior management of Agrani Bank in formal sing this particular payment

Imdadul Haque expressed his hope that this agreement would pave the way for a stronger bond between the two banks.

### US metro areas to lose 1.6m jobs this year

AFP, Washington

US urban areas will lose some 1.64 million iobs in 2002 due to the September 11 attacks, especially those dependent on tourism. according to a study released

Las Vegas will be the hardest hit in terms of per centages, with nearly five per cent fewer jobs this year than it would have had before the deadly suicide strikes, according to research conducted by the Milken Institute "With its large gambling industry

and related infrastructure primarily accessible by air, Las Vegas is the single most vulnerable metropolitan economy," researchers found. Myrtle Beach, South Carolina

and New York round out the top three job losers by per centage, reflecting expected losses in the tourism industry Also in the top 10 by per centage were Reno, Nevada; Atlantic City;

Flagstaff, Arizona; Honolulu; and Fort Worth, Texas. In terms of overall numbers, New York will lose the most jobs this year -- 150,000, according to

Orlando, Florida: Wichita, Kansas

the Institute Los Angeles and Chicago will lost 69,000 and 68,000 jobs, respectively, the study showed. Others in the top 10 by numbers are: Las Vegas; Boston; Seattle; Atlanta; Washington; Detroit,

Michigan; and Dallas. More than half of the jobs lost will be trimmed from the airline, hotel, amusement and dining industries -- hardest hit in the wake of the attacks, as Americans curtail their travel plans.

The Milken Institute, a non-profit economic think tank, examined all 315 metropolitan areas in the United States, analysing economic trends both before and after



A delegation of IMF led by its Asia-Pacific Division Advisor Luis Valdivieso called on Finance and Planning Minister M Saifur Rahman at his office yesterday.

# Shrimp farmers set to suffer huge loss

## Cox's Bazar hatchery assoc decides to restrict fry production

ABDULLAH -AL MAHMUD, Ctg

Thousands of shrimp farmers this year may suffer huge loss following a decision by Shrimp Hatchery Association of Bangladesh (SHAB) of Cox's Bazar to restrict shrimp fry production in the peak season.

Sources said a meeting of the association held on January 7 decided to curtail the production to 250 to 300 crore and allocated guota for each producer.

The limit is only half of the total demand and the decision was taken amid strong protest from many members present at the meeting, sources said.

The members say they have no option but to go by the association's decision as violation of such a decision will invite troubles from the "The influential hatchery own-

ers, who are behind the move, maintain connections with terrorist groups," said a member of the association, who sought anonymity. According to the sources,

against a required demand of 600

crores of shrimp-fry only 250 crores were cultivated last year in the shrimp enclosures stretching on some 1.41 lakh hectares of lands in Cox's Bazar, Khulna and Satkhira. The production limit was also imposed last year in the districts. The 'undesired control' on shrimp fry production created an acute crisis of frv.

Some hatchery owners present at the meeting said last year they were forced to produce fry far below their production capacity, resulting

They said there was a ban on collecting fry from the sea making it obligatory for the shrimp farmers to procure fry from hatcheries. Taking advantage of the ban, some opportunists resorted to such steps of limiting fry production to make

when such quota was introduced some small hatchery owners had sold it to others. According to sources, the hatch-

Allegations have that last year

eries of Cox's Bazar and Teknaf alone provide around 95 per cent of locally produced fry.

When contacted, SHAB leaders tried to defend their decision of restricting quota, saying the decision was taken to ensure equitable share and fair price of the product.



S A A Masrur, Head of Corporate and Institutions of Standard Chartered Bank, and Akhter Ayesha Khanom, General Manager of Agrani Bank, sign an accord on countrywide taka payment on behalf of their respective organisations in the city on Saturday. Imdadul Haque, Managing Director of Agrani Bank, Muhammad A Ali, Chief Executive Officer-Bangladesh of Standard Chartered Group, were also present at the signing ceremony.