Focus on economic diplomacy: The priority tasks

HE newly appointed Foreign Minister of Bangladesh, Mr. Morshed Khan, in his first day in office made it clear that he will be giving economic diplomacy the highest priority. In a meeting with the media he stressed that Bangladesh's Ambassadors must become the foremost salesmen of the country. Their performance would be iudged on the basis of the foreign investment, exports and employment for Bangladeshis that they can generate. They must either produce results or they will be recalled.

Bangladesh is already in the throes of a serious economic crisis. The fact that this crisis is directly linked to the global economic crisis, will make the task of recovery a formidable challenge. In a shrinking global economy it will be twice as difficult to attract FDI, expand exports and find new jobs. Competition will be intense. In order to survive Bangladesh will have to make a special effort, both at home and abroad. The level of efficiency of the government as a whole, and BOI, BEPZA, EPB, NBR, PDB, in particular, must be improved manifold. Indeed in order to face this national crisis the country should operate on an emergency footing Similarly our missions abroad should function on an emergency

In Bangladesh today there can no longer be any doubt about the importance of economic diplomacy. The success of our economic diplomacy will require the full support and cooperation of all branches of the government. The Ministry of Foreign Affairs and our missions abroad must be equipped to shoulder this responsibility. Above all there must be a well coordinated collective effort which also includes the private sector.

The essential thrust of our economic diplomacy must be to enhance the image of the country. We need to convince people, even some of our neighbours, that Bangladesh offers excellent investment opportunities and that the overall investment climate is conducive to foreign investment. However, at the end of the day we need to remember that there has to be a great deal of substance and fact supporting what is projected abroad. In other words no matter how much we try, the appalling conditions prevailing in Chittagong port, cannot be ignored. The daily traffic jams, the power cuts and the high level of pollution in Dhaka cannot be wished away. Law and order problems, toll collection. shooting incidents, inside and outside the universities, are not calculated to encourage investment. At the end of the day these pressing problems have to be addressed.

Foreign investors, from the moment they arrive in Dhaka, must be encouraged to feel that in Bangladesh they can look forward to government, and that the Board of Investment can take care of all their problems promptly and efficiently. Time is money. In Singapore, on average, it should take no more than fifteen minutes from the time a passenger exits from the aircraft till he exits from the airport. In Dhaka today the average time is well over an hour. In fact the conditions both inside the terminal and outside at the Zia International Airport are calculated to give most first time visitors a very poor impression of the country. In Port Klang (Malaysia) the average time for a container to exit the port from the time a ship docks is seven hours. In Chittagong the average exit time for a container is measured not in hours but in days.

There are many sides to economic diplomacy. It is most commonly understood to mean furthering the country's economic and commercial interests. Thus attracting foreign investment, promoting exports and, in the case of Bangladesh, helping to find employment opportunities for our nationals, would be considered as priority tasks. This is where there is a compelling need for efficient coordi-

possible, the enhancement, of such assistance; at times this has meant dealing with irate donors and their complaints. The annual aid consortium meeting has for many years been the high point of the government's economic agenda. This meeting has been viewed by some as the critical factor in determining the success or failure of our economic diplomacy.

For developing countries such as Bangladesh, economic diplomacy has also meant playing an active, sometimes leadership role in multilateral agencies and conferences. Bangladesh has been chairman/coordinator of the 49-member group of Least Developed Countries for the past 25 years. Bangladesh has been closely involved in the preparation of the various action plans and programmes in support of the LDCs and the subsequent follow up action. In the WTO, the Second Committee of the General Assembly, ECOSOC, UNCTAD, ESCAP,

broad range of issues on the basis of mutual benefit.

New markets in Japan, Australia Eastern Europe and Africa must also be developed. Now that Bangladesh and all LDCs have been given duty free access to the Japanese and Australian markets, we should take full advantage of this. Not enough has been done to take advantage of the European Union's "Everything But Arms" (EBA) initiative in support of the LDCs. This initiative gives Bangladesh the opportunity to diversify its exports, particularly in the agro-processing

Among the most noteworthy achievements of our diplomacy has been the creation of SAARC. Regrettably we have not been able to realise the full economic potential of SAARC. This has been primarily due to friction between India and Pakistan. The South Asia Free Trade Agreement (SAFTA) could be of immense benefit to the region as

The export of manpower to the Middle East is another important achievement of our economic diplomacy. Today there are more than two million Bangladeshis working in the Middle East. Although Bangladeshi doctors, engineers and teachers had been working in Malaysia for some years, in 1985 the Malaysian government gave permission for semi skilled workers and agricultural labour from Bangladesh to work in Malaysia. This permission was given to only two countries, Indonesia and Bangladesh. This was made possible due to intensive lobbying and can be cited as another example of the importance of economic diplomacy. Today there are well over half a million Bangladeshis working in Malaysia. Priority attention should be given to Malaysia to ensure that this important market for Bangladesh's labour is preserved, while at could chair a high level committee which would periodically review the progress of work and evaluate and assess the results achieved through Bangladesh's economic diplomacy. This high level committee would ensure that prompt action is taken by the concerned ministries and departments of the government, that the grievances and complaints of the foreign investors are dealt with promptly. These unresolved problems can have a multiplier effect and will discourage future

Our missions abroad must be kept fully briefed and the Foreign Ministry must respond promptly to initiatives taken by our Ambassadors and our missions abroad. Our Ambassadors must be performance oriented. Their performance must be closely scrutinized. We must ensure that the right man is chosen for each post. Bangladesh simply cannot afford the luxury of nonperforming Ambassadors. Economic diplomacy is vital to our survival and must be one of the key facets of government policy today.

Fortunately Mr. Morshed Khan is no stranger to economic diplomacy. In fact as the Special Envoy of the Prime Minister, in Begum Zia's first government, he was the point man on economic diplomacy. As Chairman of the Special Committee on Foreign Affairs, popularly known as the Morshed Khan Committee, he produced an excellent report. Indeed many of points mentioned in this article were dealt with in great detail in the report. This report highlighted the importance of economic diplomacy and put forward a set of recommendations which would enable the Foreign Ministry to carry out its responsibilities in this area more effectively.

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Yusuf Ali Chowdhury (Mohan Miah) SHAMIM HOSSAIN VERY death is sad in its own way. So was Yusuf Ali Chowdhury's -- better known as Mohan Miah. The people of Bangladesh, especially of Faridpur, still remember him as one of the souls devoted for the advancement of the Born in 1905, in the zamindar family

of Khan Saheb Moyezuddin Biswas, Mohan Miah had to give up his studies at Sorojini ME School when he was 18. He had no other choice but to run the zamindari at that very young age. This was because his father expired in 1923 and his elder brother was busy in Congress politics. Mohan Miah was not a zamindar like those that one comes across while digging history. He was different in every aspect. At one point, he remarked 'Sooner this bloody system goes, the better." This is what he told to the law makers who were debating whether the system should stay with the Muslim Although the subcontinent was divided based on the "two-nation" theory

> yet the then Pakistan government drifted into discrimination against East Pakistan, proving all was rhetoric. Mohan Miah protested against all the injustices inflicted upon the people of then East Pakistan by the rulers of the His political talent is illustrated by Moulana Akram Khan's comment on Mohan Miah during the Pakistan Movement: "If there were 28 Mohan Miahs

n 28 districts, we would have reached our goal much before." Basically a Muslim Leaguer and an activist in Pakistan Movement for historical reasons Mohan Miah was first dismayed and then, in 1952, could not ideologically agree with the Muslim League high-command on the cause of Language Movement, He wanted Bangla to be the language for the Bengalis In 1953, he joined Sher-e-Bangla A K Fazlul Haque's Krishak-Sramik

Party and became a Juktofront member of the Provincial Assembly. Professor Humayun Kabir, a celebrated educationist and litterateur of Asia, and former Indian Cabinet Minister is quoted as saying: "In the political arena, Mohan Miah is a practical student of reality and his methods are scientific and experimental." In charity, he was one of the best followers of Pundit Iswar Chandra Vidyasagar: Yusuf Ali Chowdhury made large donations for the society's advancement without thinking about his own materialistic

Mohan Miah understood what 'education' really meant for the majority; and that was the reason why he established a number of educational institu

Yusuf Ali Chowdhury foresaw that Bangladesh was bound to happen; and that is why he tried to advise the erstwhile West Pakistan to be democratic and thereby hand over the state power to Sheikh Mujibur Rahman who won the election in 1970

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abroad and the private sector.

If a potential investor is interested investing in Bangladesh or if one of our embassies suggests the ssibility of developing a market in a particular country for one of our export products, how should they proceed? Do they write to the BOI or EPB, the Chambers, the Foreign Ministry or individual companies? At present no satisfactory arrangement exists. This problem could be addressed by establishing a committee, which could meet twice or thrice a week, which would include representatives from the Commerce Ministry, the different chambers, BOI, BEPZA, EPB and the Ministry of Foreign Affairs. This committee could be serviced by the Economic Wing of the Foreign Ministry. All communications could then be promptly handled by this committee, which would decide how best to deal with each case. A separate committee to deal with manpower problems could also be established.

encompasses economic and technical assistance received by Bangladesh both bilaterally and from a variety of multilateral sources, the debt problem, investment agreements, avoidance of double taxation agreements, trade agreements and ioint commissions. In the past competing for economic assistance, the terms and conditions of such assistance, were matters of paramount importance. Globalization and the new global agenda have prompted a significant shift in priorities. 'Trade not aid' is the slogan of the day. Nonetheless for a country such as Bangladesh foreign economic assistance still plays a very important role in our economic development. The thrust of our economic diplomacy has been to ensure the continuation, and if

Economic diplomacy also

the Group of 77, the NAM, Bangladesh has traditionally played a very active role in either highlighting the problems of the LDCs or the developing countries as a whole.

One of the major challenges facing our economic diplomacy will be the issue of duty free access to the United States and India for our exports. Dr. Badruddoza Choudhury as Foreign Minister and more recently Mr. Amir Khasru Choudhury, the Commerce Minister, visited Washington in this connection. Both these visits were extremely useful. The US government as well as the US Congress were fully briefed about the crisis conditions prevailing in the garment What will now be required will be

six months of intensive lobbying in the US. The Bangladesh Embassy and the Ambassador will have to work round the clock. The Bangladesh caucus in Congress as well as the Bangladeshi community in the US will have to be fully mobilised. Bangladesh's case for duty free access must be understood and supported by the different power centers in Washington: the State Development, USTR, the National Security Council, Congress, the major buyers and retailers like JC Penny, Gap, Walmart, Nike, etc., the media, NGOs and above all influential think tanks and organizations like the American Enterprise Institute, CSIS, Brookings, the Woodrow Wilson Center, the National Endowment for Democracy, to mention

At the same time every effort should be made to obtain duty free access to the Indian market, which was promised as far back as Begum Zia's first government. Both the Foreign Minister and the Commerce Minister should visit Delhi at the earliest opportunity. Our relations with India should be developed on a a whole. However, it will be essential to ensure that the smaller states in SAARC, such as Bangladesh, are adequately compensated by India within the framework of SAFTA. As a first step India should immediately open up its market to all the countries in the region while these countries will do so gradually.

Similarly energy cooperation among the countries of South Asia could transform the entire region, as could cooperation in the development and implementation of joint infrastructure projects. A Trans Asian highway and railway, a South Asian energy grid, the development of a deep sea port in Chittagong to service the sub-region, are only some examples of the enormous opportunities that exist today for cooperation in the region. Bangladesh's economic diplomacy must continue to give the highest priority to promoting infrastructure development at the regional and subregional level and to the implementation of projects in different sectors. Here too it is imperative to mobilise the private sector and NGOs in the

One of the path breaking initiatives taken by Bangladesh in recent years was the holding of the Tripartite Business Summit in Dhaka in January, 1998. The presence of the Prime Ministers of India, Pakistan and Bangladesh on the same platform endorsing the need for the joint development of their infrastructure and inviting foreign investors to look upon South Asia as a single market, sent a powerful message to the international business community. Efforts are under way to convene an annual South Asian business summit, which will hopefully be attended by the heads of the SAARC countries, as well as business leaders in the region. Such an initiative will be in tune with Bangladesh's economic diplomacy and should therefore

ment from Malaysia in Bangladesh. Economic diplomacy for Bangla

the same time encouraging invest-

desh is therefore of paramount importance. We need to prepare our diplomats to shoulder this responsibility. Specialized training is a must. We need to also impart good negotiating skills to our diplomats. BOI, BEPZA and EPB need to be strengthened. Above all the Ministry of Foreign Affairs must be given the clearly defined responsibility for coordination. This coordinated effort is of vital importance. The economic wing of the Foreign Ministry must be strengthened. Above all the private sector must work closely with the government and its various agencies in all matters relating to economic diplomacy. The key to the success of Bangla

desh's economic diplomacy will be team work within the government The Ministers of Finance, Foreign Affairs, Commerce, Industry and the two State Ministers of Energy must work closely together on policy formulation and ensure that all bottlenecks are removed. The existing systemic problems must be addressed. Speedy implementation is the key. It is pointless having investment seminars, workshops and conferences if there is no effective mechanism for follow up action BOI's one stop service must receive the full support and co-operation of all the line ministries and agencies of the government in order to make it truly effective. The Privatization Board must speed up the process of privatization. The Privatization Board and BOI can work closely together in converting some existing public sector factories into industria parks, thus overcoming the problem of finding suitable land for new industrial projects.

Given the gravity of the situation perhaps the Prime Minister herself

Global tourism: Crisis committee constituted

SHAHABUDDIN AHMAD

■ EORGE W Bush, the President of USA is going to star in US \$20 million TV commercial shortly for promoting tourism. This has been necessitated due to the terrorist attack on September 11 and the US bombing on Afghanistan, which have given a severe blow to the global Tourism industry. The Travel Industry Association of America has already organized nearly 3000 representatives of 26 sub-sectors of US economy which serve tourism to formulate a legislative package to include lowinterest rates for tourism business. tax credit for personal travels and formulation of Government Tourism Policy Council. The Government of USA has undertaken a US \$15 billion subsidy package in order to help domestic air carriers facing closure. In USA alone one million workers are threatened to be laid off of by the tourism industry.

With a view to facing this crisis the world-wide tourism industry is responding with dozens of measures taken around the globe designed to strengthen tourism companies and restore public confidence in travel. Recovery strategies and an assessment of the current situation in tourism were presented recently in a meeting of the newly created Crisis Committee of the World Tourism Organization (WTO), held on the eve of the World Travel Market trade fair in London. The committee included tourism ministers from 21 countries mostly affected by crisis including India and Sri Lanka, 15 leaders of private sector tourism companies and associations, and representatives of the European Commission.

WTO's Crisis Committee includes Argentina, Bahrain, Croatia, Egypt, Ethiopia, France, Greece, India, Jordan, Malta, Mexico, Morocco, Philippines, Portugal, Spain, Sri Lanka, Switzerland, Thailand, Tunisia, Turkey from the public sector; European Commission and the International Air Transport Association from the international institutions and Air France, Association of British Travel Agents, Australian Tourism Task Force, BGB & Associates (UK), Conde Nast Traveller (USA), Egyptian Federation of Tourist Chambers, International Hotel & Restaurant Association. Reed Travel Exhibitions (UK). Savia Amadeus, The Taj Group of Hotels of India, Touristik Union International of Germany, Travel Industry Association of America, Universal Federation of Travel Agents Association. International Federation of

Tour Operators (IFTO) from the WTO reported that travel reservations worldwide currently stand

12-15 per cent below the levels of last year this time, as a result of the terrorists attacks, the war in Afghanistan and a global economy that was weakening even before September 11. The hardest hit destinations are the ones dependent on long-haul air travel, places that are heavily reliant on tourists from the United States and countries in the Muslim world according to the new WTO study "Tourism after 11 September 2001: Analysis, Remedial Actions and Prospects." The tourism sector has never before experienced a crisis of this magnitude. The enormity of the attacks, the fact that the United States was the target and the uncertainty inherent in terrorism have all combined to put the plans of thousands of travelers on hold.

Before September 11 attacks,



The Maldive's is the lone country in the subcontinent which still attracts large number of vacationers from Europe, particularly Germany, and India, her neighbour, to visit her atolls which are virtual tourist islands where risk of terrorism is the least and where vacationers find things of indulgent life... In Bangladesh the Government never ever considered tourism as a matter of economic consequence, although there is no lack of lip service for the industry.

world tourism was on track for an increase of 3-4 per cent in 2001 but the anticipation will fall through. "We expect the industry to begin to comeback as the global economy improves in the second half of 2002," WTO Secretary-General Francesco Frangialli told the crisis committee. Meanwhile, countries around the world have taken fiscal measures to strengthen tourism companies. They are working in close cooperation with foreign tour operators, and some have initiated new marketing campaigns. Some of these are the following:

Mexico, which depends on the US for 85 per cent of its tourist arrivals, has put together an aggressive package of measures to stimulate the industry. Sales taxes on conventions have been eliminated and the promotion budget has been increased by 50

focusing its promotional campaigns towards domestic tourism. Caribbean Tourism Organization's member nations have come up with an emergency joint marketing, promotion and public relations campaign that is set to begin before the end of the year. The Government of Malaysi

last month, hosted a meeting of the

per cent through a new public-

private consortium. Mexico is also

beginning a domestic tourism

awareness campaign to demon-

tourism businesses and re-

Argentina is cutting taxes on

strate the relevance of tourism.

Tourism Ministers of the OIC countries in Kuala Lumpur. In the meeting Dr Mahathir Mohamad, the Prime Minister, was highly critical of indiscriminate bombing on the ordinary citizens of Afghanistan for punishing Osama bin Laden and expressed his Government's determination to promote tourism in the Muslim countries which have rich heritage of culture and tradition. Malaysia, which registered a 40 per cent increase in tourist arrival last year, has also increased its tourism promotional budget in order to conduct its aggressive promotional campaign in Asia, Europe, America and Australia during the current fiscal vear. This will ensure that the tourist arrivals to Malaysia do not nosedive. The Malaysian Airline also organized a familiarization trip for travel writers and agents from many OIC countries. Singapore's tourism industry is

struggling hard to attract visitors by slashing hotel rates, offering heavily discounted shopping and organizing more meetings, conferences, shows and entertainment. The Maldives is the lone country

in the subcontinent which still attracts large number of vacationers from Europe, particularly Germany, and India, her neighbour, to visit her atolls which are virtual tourist islands where risk of terrorism is the least and where vacationers find things of indulgent life. For Pakistan and India present time is not conducive for tourism promotion as both the countries are caught in the cobwebs of the Afghan crisis, the fallout of which is not known to either of them. Sri Lanka and Nepal have their own problems -- Sri Lanka's LTTE and Nepal's Maoist movement are eating up gradually the vitality of both the nations. In Bangladesh the Government never ever considered tourism as a matter of economic consequence, although there is no lack of lip service for the industry. But the country has the potentials of tourism development and promotion by which the foreign exchange earnings of the country can be greatly enhanced, avenues of employment opened and export earnings diversified.

Women's participation in local government

OMEN constitute about 49 per cent of population. Various indicators reveal that the status of women is much lower than that of men. The development objectives such as accelerated economic growth, poverty alleviation, family well being and employment creation cannot be achieved without the contribution and participation of women. There is the traditionalization; social system and institutions place them in unequal and disadvantaged positions. The constitution of Bangladesh has granted equal rights to men and women both in matters relating to the state and public life. The constitutional provisions (Article 9-10, 27-28, 37-39, 50 66 and 122) clearly outlived the steps to be taken to ensure participation of women in all spheres of national life.

The term "women's participation in the local government' is an important issue in current development discourses. What participation means? Momtaz Soysal defines participation as all forms of action by which citizens "take part" in the operation of administration. The taking part refers to any level from macro to micro region or it may be of any type e.g. advisory or in decisionmaking or in implementation etc., people can participate through public or private bodies or organisa-

Political participation may, therefore, be considered as one of the most powerful indicators of the status of women both in social and economic spheres of life.

The National Policy for Women's Development and the National Action Plan (NAP) for Women's Advancement: The Fourth World Conference on Women was held in Beijing in end-1995 to analyse the progress made in implementing the Nairobi Forward Looking Strategies (NFLS) for the Advancement of Women to the vear 2000. NFLS was drawn up in Nairobi in 1985. The Government of Bangladesh in 1997 also decided to adopt the "National Action Plan for

implement the decisions made at the Beijing Conference whose salient major features are as follows: to achieve the equal status of women as participants, decision makers and beneficiaries in the political, economic, social and cultural spheres of life; and to empower women and men to work together as equal partners.

The emphasis of the Fifth Five Year Plan is on the reduction of gender disparity through integration women in the mainstream of development. The thrust of the plan is on protection of women's rights and empowerment of women.

Background and Functioning of Local Government Institutions The institution of local government in Bangladesh has a long history. In its present form, its origin can be traced to the demand for selfgovernment in British India. Initially local government was developed by the British to maintain law and order in the rural areas with the help of local elite backed by local police. The local elites were to be nominated in the local government institutions from among those who were trusted by the colonial authority and the village police, (the chawkidars) were to be paid by taxing the villagers (through the local government of the village punchayets in the 1870s and the Union and District Boards after 1885). More than one hundred and thirty years have passed since the creation of the act and local government at union level over the years has changed its name, area, function, power from time to time.

During the Pakistan period (1947-71), this dynamic trend of the growth of representative institutions was significantly lost particularly under the Martial Law administration of the Ayub Khan (1958-69). In 1959, Ayub introduced his particular variety of local government institution known as the "Basic Democracy" under which the local government representatives were known "Basic Democrats". In 1969, during the period of anti-Ayub movement, the institution of basic

democracy came under severe

After independence of Bangladesh, it was expected that the above perversion of the development of local government institutions would be corrected

Women in Politics (National and Local Level): Bangladesh is a unique case in terms of women leadership in politics both the Prime Minister and the Leader of Opposition are women. There were 30 seats reserved (now abolished) as the female guota in the national parliament. Under the Local Government Ordinance, 1976, a Union Parishad was divided into three wards. Each Union Parishad consisted of a chairman, nine members, taking three from each ward. For the first time in the history of local government institution of Bangladesh, under this Ordinance two women were nominated as members in the Parishad by the sub-divisional officer from amongst the women of the entire Union. Later on this number was increased to three in the Local Government (Union Parishad) Ordinance 1983 and each of them represented one ward and they were nominated by the Upazilla Parishad. The Union Parishad Bill. 1993 was passed in this regard. In other tiers of the local self-government namely Upazila Parishad (abolished in 1991-99 July), there were three nominated

In Pourashava, which is a unit of the urban local government institutions, also the number of nominated women members were three. The government decision to broaden the base of women's participation has increased substantially the involvement of women in local politics.

After liberation the constitution of Bangladesh (1972) provided for local government units at each of these tiers of administration. It also endorsed special representation of women in local government. In the last 30 years six local government elections were held in Bangladesh [1973, 1977, 1983-1984, 1988-1989, 1992 and 1997). It may be mentioned that it was for the first

time in the history of the land that statutory representation of women was provided in the local government at the lower tier, the union parished. In 1973 election only one woman from Rangpur was elected as the chairmen of Union Parishad among 4352 unions and was killed long before the completion of her term. In 1977 election four women were elected as chairmen of Union Parishads. In 1984 four women were elected among 4401 Union Parishads (one from Dhaka Division, two from Khulna Division and one from Rajshahi Division). Two more women were elected in byelection as chairmen. It is found that between 1973 and 1984, only eleven women out of over 4000 could be elected as chairpersons. In 1988, candidates for Chairmar were 79, for members 863. Only one female chairman was elected. In 1992. 115 women contested for chairmanship and 1135 for membership. Only 20 members were elected.

In pursuance of the strategies outlined in the plan for building strong local government institutions as an integral part of democratic governance, the government set up the Local Government Commission in September 1996. The Commission submitted its report in May 1997 and recommended the formation of four-tier elected local government bodies at Village, Union, Jpazila and District levels. The Government has already approved the recommendations. According to the commission

report it is supposed to be a direct election of women to one-third reserved seats in local bodies. It is to be noted that 12,828 female members were directly elected in Union Council election held in 1997, moreover, 20 Chairmen out of 4,198 and 110 members of Upazila Parishad (Local Government) were elected directly defying the fatwa of the fundamentalists. The initiative closely corresponded with the Beijing platform for action where political empowerment of women was one of the major conditions More and more rural women will be

able to participate in selfgovernance activities, especially for poverty alleviation and rural development as well as for promoting women's equality and empower-

In Upazila election in 1985, nine women were candidates for Upazila Chairman but none could win. There are to be 1380 nominated women members for the 460 Upazila Parishads. In the 79 Pourashavas, there are to be 237 nominated women members. In Dhaka and Chittagong Municipal Corporations, there are 10 and three nominated women Commissioners, respectively. Election to Zila Parishad has not been held since the creation of Bangladesh.

On the other hand the government amended the Pourashava Ordinance of 1997 in 1998 and four City Corporation Statutes in 1999 which provide for direct election of women members to their reserved seats in the Pourashava and City Corporations. Elections have already been held for the Pourashavas under the revised ordinance. Election of the Chittagong City Corporation has already been held; elections of the others City Corporation are

planned. Conclusion: Twenty-first century is ushering in an era of new hopes and aspirations for the women-folk, as the women of Bangladesh can now look forward with pride and hope for having some outstanding and significant occasions that have taken place in the last two decades for their all out development. We require both our hands to pray to our Creator. So, the active co-operation between men and women is a must for real development of a developing country like Bangladesh.

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