

Different suppliers' per line cost of telephone exchange

\$256

CMEC

(China)

\$235

GDT

(China)

\$125

Nortel

(Canada)

\$270

Ericsson

(Sweden)

Nortel's 1.16 lakh phone expansion programme **Delay leaves BTTB project in gully**

ABU SAEED KHAN

Despite laying necessary cables and installing transmission resources, the Bangladesh Telegraph and Telephone Board (BTTB) and the Ministry of Posts and Telecommunications (MOPT) have been deferring setting up of a 116,000-phoneline exchange without any valid reason. Nortel Networks of Canada was

selected by the BTTB to supply a 50,000-line exchange. Accordingly the BTTB issued a work order to the company. After a month-long negotiation, the BTTB comprehensively managed to pursue Nortel to supply additional 66,000 lines without increasing the quoted price for 50.000 phones. Nortel would therefore install 116,000 phones at its original price of US\$ 15 million. It would enable the BTTB to replace all the analogue telephones in the metropolis of Dhaka and Chittagong.

Such conversion will digitise 9500 analogue phones in the project and caused the BTTB to

Moghbazar, 9000 phones in lose revenue in excess of Tk 620

Gulshan and 3400 in Sher-e-Bangla Nagar exchanges of Dhaka. Another 1250 analogue phones of Agrabad exchange in Chittagong will also become digital. Altogether bonds for this self-financed project. 73,100 new telephones will be installed in Motijheel (17,000 lines), Moghbazar (4500 lines), Khilgaon (4000 lines), Sher-e-Bangla Nagar (6600 lines), Mirpur (10,000 lines), Gulshan (3000 lines), Cantonment (5000 lines). Uttara (14,000 lines) and Tongi (3000 lines) exchanges. project

Additional 25,600 new telephones will be installed in Chittagong (6500 lines), Khulna (7300 lines), Sylhet (7300 lines) and Rajshahi (4500 lines). BTTB will collect Tk 134.50 crore as connection fee for 73,100 new telephones. An annual earning of more than Tk 320 crore is also expected from the 160.000 telephones. This Tk 84.25 crore project was

supposed to be completed by mid-

But political interference delayed

crore during the last five years. The BTTB has also been paying Tk 31 crore annual interest of the fund it raised by selling treasury

Finally the cabinet purchase committee of the caretaker government salvaged the BTTB by endorsing Nortel Networks as the winning bidder for the exchange equipment and ordered expeditious completion of this abnormally overdue

Accordingly the BTTB formed a committee to finalise the deal with Nortel Networks. This committee stretched the 50,000 lines to 116,000 lines without increasing the Canadian vendor's originally auoted price On November 1, 2001, both the parties officially agreed the expanded scope of work and they were about to sign the agreement.

But suddenly the BTTB took a mysterious step. Despite having the cabinet's approval for signing the

contract with Nortel, the BTTB

again sought endorsement of the MOPT on November 6. The ministry has been silent since then. However this has apparently disappointed Nortel Networks It notified the BTTB that all the concessions regarding the extra

phone lines would be withdrawn unless the agreement was signed by November 11 The BTTB has neither signed the

agreement nor communicated with the vendor since then

(France)

Alcatel ZTE (China)

\$289

\$342

The BTTB officials are speculating that Nortel may not provide the extra 66,000 lines due to the unnecessary delay and would fulfil its contractual obligation by installing only 50,000 phones. When contacted, AFMNH Chowdhury, Chairman of the BTTB, refused to

SEC directs bourses to change index calculation criteria Adopt weighted average method, exclude 'Z Group' shares

M SHAMSUR RAHMAN

The Securities and Exchange Commission (SEC) yesterday directed both the bourses to change their index calculation criteria by adopting weighted average method and excluding the 'Z Group' shares. Both the bourses have been asked to make changes effective

from next Saturday and arrange online display of the new index by December 1, 2001

Sources said the DSE index will reach well over 800-point mark once day. the new changes are made.

directive.

The index will give a much clearer picture of the market if the Z Group companies are excluded. The group consists of around 92 companies with weak fundamentals and poor performance records.

One senior SEC official said the total paid-up capital of these Z Group companies was around Tk 2000 crore while their market capitalisation stands at around Tk contribute very little to the overall 1000 crore. change in market capitalisation

"So having these issues in the index gave a negative impression to the small investors which would not

be the case when the changes are sensed some foul play by a few made," the official said, justifying the brokers with some heavy-weight need for the changes.

companies The SEC had barred the stock "If the stock exchanges feel it exchanges from taking any transacexpedient, the general index (for tion of British American Tobacco A&B categories only) as per existing Bangladesh Co Ltd (BATBC) into consideration if shares of the commethod may also be shown along side the new index," the SEC said in pany are traded one hour before its letter to the bourses, asking them close of trading session and if the to report compliance of the new number of such traded shares is less than 10.000 Under the weighted average

SEC officials say that the order method, the index will be calculated has been issued in public interest as on the basis of price changes of the numbers of shares traded on the facts indicate that certain brokerage firms are bringing down the market by trading a small number of BATBC The market capitalisation of non-

shares at lower prices. The SEC surveillance departtraded shares would remain constant while those of the traded scrips ment had detected that these browould be considered to derive the kers were trading one or two market market capitalisation of the entire lots of BATBC shares at very low

ssue, said one official of SEC. prices just minutes before the close He said that with the new index of trading sessions to pull down the calculation method, any bid to bring price index down or push share prices up by BATBC stocks constitute 6.54 per trading a small number of shares would not be effective as it would

cent of the total market capital and even slight price drops of its share resulted in overall slide in the market

method of index calculation after it Indian IT panel sets ambitious hardware export target

Earlier, SEC had changed the

AFP, New Delhi

A government panel has set an ambitious 10 billion dollar target for hardware exports from India by the year 2008, a report published in the Hindustan Times said Saturday

According to estimates projected by a working group on information technology set up by India's Planning Commission, hardware exports from India will grow at a compound annual growth rate of over 50 per cent between now and 2008.

The report said the working group has projected a domestic requirement of 160 billion dollars worth of equipment and 60 billion dollars of components and was likely to generate 4.8 million jobs during the same period, the report said.

However, the sector needed an investment of 16 billion dollars to achieve that growth, the panel pointed out.

Indian hardware exports in fiscal 2000-2001 amounted to a mere 0.5 billion dollars.

The government panel acknowledged that the hardware manufacturing sector was plagued by problems like poor infrastructure, high cost of finance and a distorted tariff structure, the report said

This was diverting investments and industry initia-

tives to countries like Taiwan. China. Brazil and Malavsia, it added.

Analysts said the slump in the Indian software industry was now forcing the federal and state governments to turn their attention to improving the hardware sector.

Earlier this month, the government in the southern state of Karnataka -- home to software hub Bangalore -announced a slew of incentives to shore up the slumping IT industry.

Chief Minister S.M. Krishna said the state was abolishing a luxury tax slapped on computer goods. He announced that the government would also set up a new hardware park as a special economic zone in Bangalore

Both announcements came close on the heels of ndia's premier software body scaling down the software industry's export growth forecast as a result of the September 11 terrorist attacks in New York and Washington.

The software industry was now expected to experience growth of 30 to 35 per cent -- less than an earlier projection of 40 to 45 per cent -- in the year to March 2002

The United States is India's largest market for software, accounting for more than 70 per cent of six billion dollars worth of exports in the last fiscal year.

Inaugural Ceremony Sterra View Ideas Itd. NEO

Building Technology and Ideas Ltd (BTI), an ISO 9001 certified real estate developer in the country, recently launched a new project. Sierra View, at Uttara in the city. Deputy Managing Director of BTI Engineer F R Khan and other senior officials of the company were present at the launching ceremony.

Prime Bank cuts charges, interest rates for RMG

sector

more exports

AFP,Cairo

States

Prime Bank has reduced its charges by 20 per cent for opening of back to back L/Cs, says a press release

The charges have been reduced in order to support the RMG sector which faces stiff competition due to drop in export orders.

The bank has also cut interest rates on lease finance by three per cent, other project/terms loan by 1.5 per cent, packing credit by three per cent , cash credit (hypo/working capital) by one per cent and bill purchases by two per cent for financing the RMG sector.

The bank stated that the reduction in bank charges and interest rate has been m ade to encourage

EU will help Egypt handle

economic crisis

The president of the European

Commission Romano Prodi said

Saturday in Cairo that the European

Union planned to help Egypt deal

with the economic consequences of

the global crisis sparked by the

September 11 attacks in the United



New chairman of Agrani Bank M Ahsanul Haque has joined Agrani

Bank as its Chairman, says a press release. He was Managing Director of

three nationalised commercial banks -- Sonali, Janata and Rupali for 12 years in his 39-year banking career.

Ahsanul Haque started his career as an officer in the erstwhile Habib Bank Ltd in 1957.

He held different important ositions before his appo

Arabs urged to close 'digital gap' with rich nations

AFP, Dubai

Arab officials and experts meeting in the Gulf "e-capital" of Dubai this week underlined the urgency of "closing the digital gap" separating Arab nations from their industrialised counterparts.

Egyptian Supply and Internal Trade Minister Hasan Kheder sounded the alarm at the opening of an Arab businessmen's conference which focused on investment in information technology.

"The digital gap separating us from industrial nations is huge and keeps widening to the detriment of developing countries. It must be narrowed." he said

His remarks were echoed by Raafat Radwan, who chairs the Egyptian Council of Ministers' Information and Decision Support Center.

The Arabs must take "a techno-

with the IT advances of industrial nations, he said. "There's no time to lose.'

Speaker after speaker voiced the same argument, citing persuasive statistics to substantiate their case.

"There are only 3.5 million Internet users in the Arab world out of a total population of some 275 million. This compares with 94.2 million Internet users in the United States and 23.1 million in Western Europe," said Fuad Shaker, secre-

tary general of the Union of Arab Banks "E-commerce in the Arab world

amounts to around 40 million dollars, that is just 0.01 per cent of the world total," noted Khaled Abu Ismail, head of the General Union of Arab Chambers of Commerce, Industry and Agriculture.

Saudi Arabia's Shura (Consultative)

logical leap" if they are to catch up Council, said Arab nations should "take a strategic view of IT". "Israel has made significant

progress in IT thanks to its (close) ties with the United States and to Russian immigrants," the Saudi economist warned.

Elias Ghantous, secretary general of the General Union of Arab Chambers of Commerce, noted however that the Arab world "would not be starting from scratch"

"Most Arab countries have become aware of the importance of a digital economy," he told the aatherina.

Several speakers applauded the creation. on October 30 in Tunis. of the Tunisian-inspired Arab Communication Technology Organization, whose task will be to "energize the role of communication and information technology in

Ihsan Bu-Hulaiga, a member of economic development". AFP, Manila The United States may help ease the massive debt burden of the Philippines as part of a reward aid package for its swift response to the

call for a campaign against terrorism. James Kelly, US assistant secretary of state for East Asian and Pacific affairs, indicated Washington would consider helping the Philippines reschedule its more than

50 billion dollars debt. He was speaking on a video link with Manila-based journalists from Washington late Friday ahead of US President George W. Bush's meeting with Philippine leader Gloria Arroyo at the White House on Tuesday.

Arroyo was among the first leaders to declare support to the US-led

General Manager of Sonali Bank in 1979. He was General Manager of the UK branches of Sonali Bank from 1982 to 1984.

He was Director of ICB, Eastern Bank, BRDB, Chairman of Bangladesh Foreign Exchange Dealers Association, Vice President and Honorary Fellow of the Institute of Bankers, Bangladesh, Member of Pay Commission in 1988 and 1991 and BIBM.

US may help ease Filipino debt burden

campaign against suspected terrorist mastermind Osama bin Laden and his Taliban hosts in Afghanistan following the September 11 attacks in New York and Washington.

Arroyo, who is in the United States on her first visit since becoming president in January, had allowed US military vessels and aircraft to transit through the Philippines on their way to Afghanistan.

Philippines could expect debt relief and concessions similar to the ones given to Pakistan, on which the USled coalition counted heavily in toppling the Afghan Taliban regime.

Kelly was asked whether the



Do you have business problems? Write to us at:

Sunday Business Solutions The Daily Star, 19 Karwan Bazar, Dhaka, Bangladesh, E-mail: dsbusins@gononet.com

The Daily Star has introduced a business solution column which appears on Sundays, While running your business, you come across problems and wish someone would help. This column will provide you with insights to solve your problems. Write to us or to Sarwar Ahmed, MBA (sarwar@asia.com) who hosts this column

Teamwork

Q: As students, we have to submit term papers, usually in groups. But my problem is that I can't work in a group. I arrange the organization, do research and finally compose the report. The reason why I don't share my work is that I have confidence in what I'm doing and I know I'm going to try my best to get good grades. However, I cannot entrust any of my group members with the work

I talked to my lecturer about this and was advised to adjust and work as a team since that is what every business graduate will have to do when he joins an organization. I find it difficult to work in a team. What is your suggestion?

A: You are a loner and a perfectionist neither of which will do you good in the business world. You can afford to be a loner once you are at the top of the organization, perhaps loneliness is an automatic privilege at those heights. Until you reach there, you will need to work in a team very often, especially when you join an organization, be it within your department or without.

Working in teams is a must otherwise you will land up with a set of taxed nerves and health as it is, we are taxed enough by the government and else wise. No matter how agonizing it may be for you, you must 'learn' to work in a team, even if things don't turn up to hundred percent of your perfectionist taste. I can readily relate to you as I was similarly inclined in my early years. Experience and age has taught me that I would have been better off not to be so demanding of myself.

How do you work in a team? To function, a team needs a leader usually this leadership evolves naturally in a group to a member who stands out. What I can see from your profile, you seem to be such a person. So what should you do?

First get your entire group together. Invite them for a cup of tea and then decide together of the group task. Your job is to make sure the conversation is positive and task oriented. Agree on the common objectives of the task at hand. And by the way, scribble away these thoughts on paper use the computer later to summarize the discussions.

Then set time lines who will do when, what, where. And top it off with a feedback / review meeting once / twice a week, depending on the task at hand, so that you can monitor progress. Make these meetings compulsory and the better if you hold it in each group member's place, each time. This builds group cohesiveness, people are made responsible and tasks get done.

Do not fall into the temptation of doing things for others because you know you can do better. You can do better we know, however, this is also a lesson in delegation where you let people do their stuff which may not be fully up to your standards or liking. Grit your teeth, but don't do it. Let people learn. And as you 'learn' to let go, life will become a lot easier for you as well

Of course there will be points of discontent sit together and discuss until you find an acceptable solution. Many a times, I have had this situation, and I was always surprised at the new angles of thoughts and solutions that have come to fore from these discussions. Your term papers will be a lot more creative in content and style if you involve your team

Heed your teacher teamwork is it and you must learn now to work in a team.

US consumer prices drop

AFP, Washington

The US Consumer Price Index (CPI) fell 0.3 per cent in October from the previous month but the core rate which excludes food and energy rose 0.2 per cent, the Labour Department said Friday.

The consensus forecast of Wall Street analysts was for a 0.2 per cent drop in the CPI and a rise of 0.1 per cent in the core index.

On a year-on-year basis, the CPI rose 2.1 per cent and the core rate rose 2.6 per cent, but the month-tomonth decline from September -- up 0.4 per cent over August -- was mainly due to a drop in energy prices

In October, energy prices fell 6.3 per cent, marking the most significant fall in energy prices on a monthly basis since March 1986.

The complex was led down by gasoline, natural gas, and fuel oil price declines.

Gasoline prices fell 10.7 per cent, while natural gas prices fell 6.8 per cent and fuel oil prices fell 5.2 per cent.

The fall in natural gas prices is the largest since records began in 1952 while fuel oil prices fell by the largest level since April 2000.

Oil price rebounds

AFP. London

The price of oil gained some respite Friday after two days of heavy losses brought on by fears of a price war between major world crude producers

The price of a barrel of Brent North Sea crude for January delivery regained 53 cents to 17.86 dollars a barrel, a day after slumping to low points not seen for more than two years

In New York overnight. December-dated light sweet crude fell to 17.45 dollars a barrel, down 2.29 dollars on the day.

Oil prices have fallen dramatically this week amid signs of a dangerous game of dare between world oil producers at a time when a supply glut is swamping a market undermined by falling demand.

Russia undecided on strategy to avoid oil price war

AFP, Moscow

While Russia insists it will not give in to OPEC's demands for drastic oil exports cuts, it might seek a compromise that will allow the cartel to save face without harming Moscow's interests, analysts here said.

The world's second-largest oil exporter, after Saudi Arabia, mulled its oil strategy after OPEC Secretary General Ali Rodriguez, speaking after the organization's energy ministers met in Vienna Wednesday, called on Russia to make a "sacrifice" to help revive sluggish global prices.

Prime Minister Mikhail Kasyanov replied swiftly that Russia "will not make a large reduction" in oil production as this would contradict aspects of Russian oil policy.

And he added Friday that no one had the right to tell Russia how much oil it should export, and that the drop in world oil prices "should be taken calmly" because it is not a trend but part of "market fluctuations"

But at the same time, deputy Prime Minister Alexei Kudrin insisted Thursday that talks with OPEC were ongoing and said that he thought that "a solution is possible after all".

Meanwhile, the price of oil sank below 17 dollars a barrel in London on Thursday for the first time in over two

years, although it recovered slightly on Friday. The fact that Russian government officials seemed to contradict themselves so blatantly, may simply be because they have not yet fixed on a strategy, analysts

"The government seems to be undecided on its plan of action and is able at this stage to make only vague and often contradictory statements," said Dmitry Avdeyev, an analyst with UFG investment bank

Some observers argue that Russia's economy would benefit from relatively low oil prices.

"Russia is better served by oil prices at 18 dollars per barrel than at 28 dollars per barrel," said Roland Nash, analyst with Renaissance Capital investment bank.

The reason for this, Nash explained, was that exceedingly high oil prices would bring Russia large incomes and strengthen the ruble against other currencies

That, in turn, would make importing foreign consumer and industrial goods cheaper and thus harm most Russian producers who do not belong to the oil sector

"It would make no sense for the government to commit itself to any production cuts at this stage," Avdeyev agreed