The Baily Star

Founder-Editor: Late S. M. Ali

Dhaka, Thursday, November 7, 1996

Pakistan's Trial

On November 5 democracy took another beating in the subcontinent. The ouster in Pakistan of Benazir Bhutto and her government will specially hurt the lovers, aspirants and practitioners of parliamentary democracy. A verdict turned in by the whole people has been thrown out by some silly markings on a white sheet. This is hard to accept. And this is not the way to democracy without which governance cannot be established in a medern nation. And without governance, a country is worse than a cesspool existing for no purpose other than fouling up itself and the whole of its environ. Democracy is no utopian desideratum. Pakistan, bedeviled by leadership and other problems ever since its founder mysteriously died in the late forties, has now, taken a step back in its march towards that only way out - democracy - for the umpteenth time.

We want Pakistan to recover from this and hence we pray for the success of the general election promised in only four months' time. We are not yet ready to forget the Pakistani genocide and that is more the reason for us to wish Pakistan graduate to democracy the soonest it can in the surest way possible. Moreover, we are supremely interested in having a major partner in SAARC and the subcontinent heading steadily towards truly participatory governance — the only course having the potential of ending the congenital tensions it has with India which has been destabilising the subcontinent for half a century.

Shall we blame the backstep on president Leghari? Who is Leghari to be able to call such an impossible shot? He is nothing if not representing the exasperation of that nation with the limitlessly irresponsible way Benazir and her spouse have been known to be abusing state power. Benazir patently asked for it. Her tenure so far, supported by a formal appearance of democracy, was indeed a very bad travesty of it. Corruption was her government's constant companion and it benefited her consort by inconceivable measures. And to protect and perpetuate such a government she purportedly went beyond governmental bounds to sanction extra-judicial killings or rule by terror. President Leghari's indictment of her performance may appear convincing to those having even a casual idea of goings-on in Pakistan.

There are many enemies of democracy but none so insidious as that comes in a democratic garb. We say this because we know.

Congrats Mr. Clinton

The White House remains unchanged. Mr. William Clinton has been retained by the people of the United States as the President for second term. Despite an over-exposed and rather monotonously predictable victory. Mr Clinton deserves special congratulations for being the second Democrat US President to be returned to the office for a second time since Franklyn Roosevelt in 1944.

Now that Mr Clinton has been re-elected, he will have all the time in the world to carry on with his plans and programmes aimed at the welfare of American people on the basis of the confidence shown in him. One hopes, he will display the same zeal in upholding America's positive leadership in global politics and the new economic order.

One of the luminous chapters of American involvement in international politics during Clinton's presidency was the restoration of normalcy of sorts in the bleeding Balkans. Without Mr. Clinton's initiative to broker peace turbulent Bosnia-Herzegovina, the humanity would have experienced sacrilege of even a greater proportion. The policy of a reelected Clinton is expected to follow a path of similar assertion for the cause of peace in the Middle East. Mr Clinton would be wistfully looked at for a more humane approach to the long-suffering Iraqi people.

In the global context of expectations, the plight of LDCs ought to feature prominently in his working plans. A major source of optimism for us in Bangladesh stems from his interest in Grameen Bank and all that it stands for.

In a unipolar world, the role of an American president is of great importance. It may not always touch us, but for a world almost incredibly changed in the last few years, the positive assertion of an American president will continue to be felt unfailingly.

DSE Needs Safer Haven

The Dhaka Stock Exchange building at 9F Motijheel C/A has been declared unsafe. The RAJUK has asked members of the public not to crowd in there. For that would make the building more unsafe. The warning comes not a day too soon and fortunately before any untoward turn of event occurring there. We welcome the

caution. It will be foolish to stop at merely sounding the alarm because an invitation to get rich instantly is hard to resist even if it entails risk to life. How

to make people heed the warning? The RAJUK, at the end of their investigation, has asked the DSE to ensure the safety of their accommodation. Is that possible? Who will guarantee that efforts of bolstering the building will not be offset by the pressure of tens of thousands trudging every inch of the seven-storey house built in early sixties not to take even the load of hundreds?

Let us dare what RAJUK hasn't and ask DSE to move to a temporary and yet sturdier accommodation — one that will not create unmanageable traffic problems in the bargain. This is to say till the DSE doesn't build its own nest according to its own specific needs bettering say, the City in London or Le Bourse in Paris.

The move to temporary accommodation must be done on a very very urgent, basis. At stake is lives of who knows how many.

What Did November 7 Portend?

Zia's instructions ware meticulously carried out soon after the breaking of dawn. The aftermath of the day was, however, another episode

force from Hangabhaban.

HE Revolution and Solidarity Day has been celebrated as a notional holiday on November 7 since its first anniversary in 1976 throughout Bangladesh and in our diplomatic missions abroad

A brief analysis of the events preceding this day in 1975 will perhaps help comprehend the real significance of the day. Following the tragic events of the 15th August 1975, the selfconfessed perpetrators of the crime, the Majors as they were called in common parlance. saddled themselves in Bangabhaban with their storm troopers of the Armoured Corps in an impregnable posture. They made Khandakar Moshtaque Ahmad, as President, appointed General M A G Osmany, Commander in Chief of the Liberation Army as Defence Adviser: included many of Bangabandhu's cabinet ministers as ministers of the new cabinet, promoted General

Several Air Force pilots participated in action by staging a number of sorties over Bangabhaban. The Chief of Staff, General Zia, has earlier at the very outset been held in custody and interned in the cantonment. Enissaries were sent to the Majors and it was finally agreed that the later would be given safe passage with their families to abroad. General Khaled Mosharral became the Chief of Army Staff. He wanted Khandaker Moshtague Ahmed to remain as the President and generally to maintain status quo, at least in the beginning However, events of the follow ing few days nullified all those that had been contemplated. He was killed after two days while some assert, he was fleeing after having sensed hostile move against him by his fellow men

The events of the 7th November had its seed in the

gaining solidarity with the people through a general mass up-surge. As the soldiers came out of the cantonment, people a poured out in the street in large numbers to rejoice in their common victory

I had a bit of personal experience on the 7th night. I was then assigned as a Director General in the Foreign Office. received call from General Zia little before 5 o'clock in the morning. I had known Zia since perhaps 1966 when he was a young Captain and an instructor in the Pakistan Military Academy. I went to Abbotabad and Kakul on a furlough from New York where I was then posted. I also met Khaled Mosharraf, who was also a colleague of Zia. Since then an amount of friendship grew with

A rall from a captive General Zia. amidst the thundering but uncertain noises in the streets outside, startled me to no end. I



Currents and Crosscurrents

by M M Rezaul Karim

Ziaur Rahman as Chief of the simmering discontent pervad- lirst expressed satisfaction that Army Staff, and took upon themselves without holding any official position, the over all responsibility of running rather ruling, the country.

A section of the Army offi cers grew gradually exasperated at the writ issued by the Majors in Bangabhaban and were no longer agreeable to obey the dictates of the junior rebels. They became eager to bring the Majors back into the hierarchy in the cantonment. According to some, they indirectly approached the Chief of Army Staff, General Ziaur Rahman. but received no positive indication. Again, some of the officers viewed the 15th August incident as having gone too far beyond the need for restoration of democracy. They were encouraged by witnessing a pro-Mujib procession taken out in the street.

In the early hours of the morning of the 3rd November 1975 some of the officers in the cantonment, under the leadership of the Chief of General Stuff Khaled Mosharraf, organised themselves to discipline the Majors and to bring them by

ing the bulk of the Armed Forces due to the sudden removal of the Chief of Army Staff. Ziaur Rahman, in a highhanded manner followed by his house arrest. It was not merely an act which resulted in breaking the chain of command and army discipline that caused great worry among soldiers. But, since the fall of Shaikh Mujib, the Armed Forces were in the process of regaining its dignity and self confidence Many of the armed forces personnel, after the events of the 3rd November: became apprehensive about their retention of the newly achieved power and lacilities

It was, again, in the early hours of the morning of the 7th November that the troops gathered together, freed the interned Chief of Army Staff, General Zia, and set out in the streets outside the cantonment. Colonel Taher, a valiant freedom fighter, who turned into a leader of a political movement advocating equality of people and ranks, was an important catalyst in effecting an almost spontaneous revolution and

cure notes and memorise them

like a parrot. This has been go-

to any unconventional way of

setting questions for the exams.

the authorities concerned

should upgrade the text-books

and the method of teaching and

provide the schools with effi-

cient teachers. We should not

solely blame the college teach-

ers. After all they cannot do

Government

publications

Films and Publications of the

government is responsible for

all the government publica-

tions. It used to regularly pub-

lish, distribute and sell four

journals/newsletters namely

(fortnightly) in Bangla.

Bangladesh Quarterly in

English: Nabarun (monthly), in

Bangla and Bangladesh

Fortnightly in English. Surprisingly after June last.

publication of all regular gov-

zines/newsletters have been

kept in abeyance. Only permis-

sion was given to publish

Bangladesh Quarterly's

September 96 issue as a very

special case. The publication of

Bangladesh Fortnightly has

been abandoned and not re-

placed by any other newsletter.

We talk of high-sounding

philosophies about children's

rights, desire, welfare etc. But it

will be unfortunate to note that

the only government publica-

tion exclusively for children in

coming out for several months

which was a piece of great plea-

sure and pride to our children

widely-adorned Sachitra

Bangladesh (fortnightly) has

also seized publication for sev-

eral months. It had been being

published regularly after inde-

pendence. This Bangla journal

had wide coverage of national

and international topics with

pictorials, articles on economic

developments with informative

data, diagrams, tables, socio-

cultural and literary feature's of

varied interests, short stories,

reminiscence, poems, tit-bits

on health, romance, jokes etc.

In fact it could cater the inter-

ests of readers with different

tastes and temperaments. Besides it was a vehicle for giv-

ing encouragement to our young

and budding writers, poets, es-

sayists, critics in Bangla liter-

no regular government publica-

tion of magazine or newsletter

in the country despite sanc-

sary budget allocation for such

regular publications. Will the

authorities in the top kindly

look into the affairs of Deptt of

tioned manpower with neces-

At present, however, there is

ary pursuits.

The most popular and,

for many years.

Bangla named Nabarun is not

Bangladesh

maga-

Sir. The Department of

miracle in mere two years

I think that before resorting

ing on for years!

Ahmed Zamil

Sachitra

unment

Level 1. Term 1.

Dept of CE. BUET

he was free and well. He told me that the Foreign Ministry should call Heads of some diplomatic missions and assure them that the spontaneous uprising of soldiers and civilians was crowned with success, that the soldiers were celebrating their victory by firing in the air and that there was nothing to

Zia possibly knew few Foreign Office officials closely at that time and perhaps my telephone number was at hand He had special instructions for the Indian High Commissioner Samar Sen, though. He said that the Indian Envoy should be conveyed that Bangladesh wants "most favoured nation's treatment with India". I had the audacity of correcting the future President, saying what he meant was "good neighbourly relations with India" to which he readily agreed, laughingly adding, "you diplomats choose your own language". Zia's instructions ware meticulously carried out soon after the breaking of dawn. The aftermath of the day was, however another episode.

"Bangabandhu **Museum: Mirror of** History"— a Clarification

Sir, It has come to our notice that Mr. Abu Sayed while presenting a delightful feature "Bangabandhu Museum: Mirror of History". Published in The Daily Star Magazine of November 1, '96 inadvertently committed a factual error. We would like to point out to the writer that late President Ziaur Rahman did not hand over Bangabandhu Bhaban to Sheikh Hasina and her sister Sheikh Rehana. The truth is that despite repeated requests made by the daughters of Bangabandhu to allow them to hold Milad Mehfil in Bangabandhu Bhaban, late President Ziaur Rahman did not grant permission to do so as long as he lived. It is only after his death that the authorities concerned handed over the keys of Bangabandhu Bhaban to Sheikh Hasina and her sister Sheikh Rehana on 12 June.

Prof. Abu Sayeed Information and Research Bangladesh Awami League

HSS fiasco: Some observations

Sir. The recently-published results of this year's HSC exams have shocked everyone. The low pass-percentage was due to poor performance of the examinees in English in general.

A large number of students. belonging to all the three groups, have flunked in English which is a compulsory subject. This has been attributed to the dependency of students on notes, suggestions and extensive coaching. But an in-depth look into the matter will reveal some other facts.

This year's HSC English question was much different from those of the previous years. The examinees found an essay of 20 marks, a paragraph carrying 10 marks and a personal letter/application of 10 marks "uncommon". In the book portion as well, a number of narrative questions, short questions and explanations were "uncommon". The aim of such types of questions is to judge the analytical ability of the students. But in practice students are prone to memorise answers of some selected questions and they expect identical question to be set for the exams. When this doesn't happen they are almost unable to produce something on their own. For this reason a good number of "uncommon" questions in this year's exams took a heavy toll

The poor analytical ability of the students has its origin in ten years of schooling and not in two years of study in college alone. In the schools the teachers cut corners when it comes to teaching grammar. The textbooks are written in such a way as to avoid introduction of new words and phrases as much as possible. Consequently the stu-

on them.

dents neither learn the basics of Films and Publications so that grammar nor they can enrich the journals resume publicatheir vocabulary. They just pro-

> Abdul Ali Nirban Kutir South Mugdapara

Can we clean up the mess?

Sir Is Dhaka turning into a

megacity in future? In accordance with some newspapers it's turning to a megaslums in the years to come which were published a few days ago. As of now, traffic jam, digging canals, sprawling garbage, contaminated water supply, water logging - all these making the city a mess. Whenever we go outside the home it is needed to use a handkerchief on the nose owing to malodorous from the rotting garbage, we have to jump over the road due to digging canals by the wayside, we can fall down in water at any moment when our rickshaw's wheel falls in a hole underwater of the road, we can't our reach our destination in time due to unbearable traffic jam. This is a common picture of everyday life in Dhaka.

We know that rotting garbage spread malaria. filaria, viral fevers, diarrhoea, dysentery, cholera, gastro-enteritis, amoebiasis, poliomyelitis and enteric pathogens. Most of the city-dwellers receive pipe water which is contaminated. Ineffective agents that contaminated water contains include viruses which cause hepatitis (jaundice) and poliomyelitis and bacteria that cause cholera. typhoid and bacillary dysentery. In Dhaka city, sewage and water pipes are lined next to each other. When leakages occur, the water is often contaminated. Conversely contaminated water, when it comes in contact with organic waste. brings new germ larvae to breed there. Stagnant sewage is a breeding ground for Culex mosquitoes which carry malaria and filaria germs. Untreated garbage and sewage from the city flows into rivers. causing pollution, affecting humans and wildlife alike. So it's needless to say we are going to face a dreadful future unles taking strong measures right now. But certainly by generating collected garbage we can form gas which is usable according to our experts.

A few days ago 'The Daily Star' had started a photo campaign - "Have seen it Mi Mayor?" But it didn't solve the problems. I would like to draw attention of the city corporation and other authorities concerned that as expeditiously as it is possible they will take strong measures to remove the heap of these problems to make Dhaka a megacity in future and bring back the peace to the citydwellers.

Shahrukh Sohel C/O N. Hassan No. 194/A, Road No. 5 Mohammadia Housing Limited

Neither Local Nor Government

Today in the independent and democratic People's Republic of Bungladesh the local government at thana level should imply substantial development responsibility to the thana council with commensurate authority to generate own resources for the purpose and/or an inherent right to secure the predetermined share of resources from the national exchequer.

OCAL government has been adored, abandoned and abused since its introduction in our part of the world early in this century. During its earliest phase, it used to be called Local Self Government as opposed to total government or self-rule. It was the days of the British Raj. The distinction was necessary.

Since August 1947, the word 'self" has obviously been dropped. However it became local government only in name. It was and has never been a government. Therefore, whether it is local or not does not mean anything. Giving authority over a bunch of chowkidars or providing doles of works programme grants do not by any chance create any local government institution. The history of local government in Bangladesh is an endless story of greed, corruption and intrigue. The Union Council and Thana Parishads were abused rather than put to any beneficial use. The District Council in independent Bangladesh re mained a unique ghost so far. It was never revived for reasons which call for serious analysis. The quarter-century history of inaction must be told.

government to reintroduce lo-

cal government, at several lev

els, all over the country is in

deed a welcome development

But it must not be a repetition

of what we had in the past. It

must be a genuine government

with adequate, lawful authority

at the local level and (most im

portant) distinct from the cen

tral government bureaucracy

reaching down to the thana

level. The most significant de-

parture will be to set up local

government which will co-exist

and fully compliment the Cen-

tral Government. Therefore if

Central Government func-

tionaries also become a part

and parcel of the local govern-

ment bureaucracy, then the dis-

tinction and separate co-exis-

tence of the two governments

would vanish. It would then

remain neither local nor a sep-

arate government by any defi-

nition. An extended version o

the Central bureaucracy, sup-

ported by locally elected func-

tionaries is not a local govern-

ment. It must be clearly under-

bodies consisting of Union

Boards and District Boards as

well as Municipalities for ur-

ban areas were set up very early

in this century, so that colonial

rulers could project the myopic

image of a benign government.

Also in the process, the liberals

thought, prepare the natives to

achieve in the long run, some

form of self-rule keeping intact

the overlordship of the British

the functions and responsibili-

ties on the one hand and the au-

thority on the other of the local

boards were extremely limited

or hardly anything at all. The

overall concern of the colonial

administration was three-fold:

maintenance of law and or-

der; ii) administration of jus-

tice; and iii) collection of rev-

enue. Development was not the

name of the game. The

chowkiders belonging to the

Union Boards were important

to thana police while District

Under these circumstances

The local self government

stood.

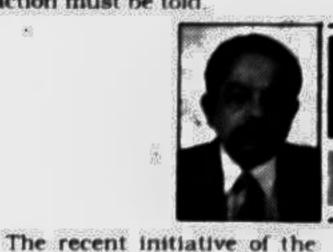
Boards, from limited revenue earnings managed rural roads. bridges, ferry ghats, hats and bazars in a very rudimentary fashion. The infrastructure was primitive and the scope for local government activities were marginal at best. The Municipalities were a different story. The need for urban led the Municipalities to develop their own programmes utilities such as water supply network, generation and distribution of electricity etc. It may be noted that Dhaka Water Supply was originally owned and operated by the Municipalities and Dhaka Electricity Supply was a private enterprise and the Municipality had a share in it. There was no WASA or DESA. For strange reasons. Provincial Government took over them instead of strengthening local

bodies or private enterprises. The system continued as it is for quite sometime even after the British left in 1947. The government in the 1950s was enormously concerned (and rightly so) with the setting up of the national administrative networks, systems and organisations. Local Government Ino. need for the word "Self" in-between) institutions did not

ment system. Therefore in spite of significant development role of local bodies in the 1960s. the basic character of being neither local nor government persisted throughout the period. During 1970s, it appeared

that the Central Government

was prepared to share responsibilities of development with local bodies only at the Union level but the authority remained confined to the central government. The concept of thana council was thrown out of the sixth floor window of the Ministry of LGRD since the influence of the elected MP to allocate works programme, wheat or cash and other public goods could not be shared with an elected local body. Frankly speaking, the role of the local government system had never been appreciated until the present government did so only this year, a quarter century later. Better later than never although the conflicts of interest at local level between members of parliament and directly elected chairperson of thana parishads have yet to be resolved. Such conflicts of interest tend to degenerate into a war of interests if the chairmen of district councils are also di-



Window on Asia

worry them too much.

The first military government of 1958 revamped the local government system, setting up for al bodies at union, thana, district and at division levels. It became a four-tier local institutional infrastructure for the ostensible purpose of promoting local development. No doubt there were widespread developments of the physical infrastructure in the 1960s with rapid expansion of rural roads. thana irrigation programme, thana training and development centres, schools and hospitals.

As administrative unit of the Provincial government quickly developed at the thana level and thana became the focus of rural development. Basically, what came into being and was expanded provincial government whose officials became the functionaries for local development through elected local bodies. Today in the independent

and democratic People's Republic of Bangladesh the local government at thana level should imply substantial development responsibility to the thana council with commensurate authority to generate own resources for the purpose and/or an inherent right to secure the predetermined share of resources from the national exchequer. At the same time, the officials responsible to carry out the development task would not only work for the thana council, they should be appointees of the thana council as well. The local bodies must have their very own capacity to plan and implement project. This was never the case. Hence there was no local government in the true sense of the term. The Avub Shahi District Councils remained the hangover from British days. The Union Councils no doubt were rejuvenated through rural works programme but political role of the so-called Basic Democrats vitiated the prospects for the emergence of a solid local govern-

rectly elected, in which case the Assembly or Committee of such elected district chiefs may rival the Cabinet of Ministers. It is not an easy game. The present measy relationship between Mayor of Dhaka and the gov-ernment itself bear that out Can it be out-matched by the committee of elected MPs of urban Dhaka? No. it would be a mistake to do so The attempt by former pres-

ident Ershad to revamp the local government system was basically geared to expand the role of the Central Government at the local level. Administrative decentralisation is not the same as strengthening local government.

The present discussions and articles by experts on the subject seem to be ignoring these basic considerations. If the obective is to persist with the basic character of "neither local nor government," then it is useful to look into the organisational details, including future structure of local bodies. But if the objective is to establish local governments, then the basic issue is the share of authroity and responsibility between Local Governments on the one hand and the Central Government on the other. Mayor Hanif cannot be made responsible for a clean Dhaka so long WASA and RAJUK constitute no part of the city government. In fact, it is then no city government at

"Neither local nor government" will obviously frustrate the commitment already made by the government. Respective roles of the Central Government vis-a-vis Local Government should be identified first A country of 120 million cannot be managed by one Central Government alone, regardless of the fact that the total land area is limited to 55,000 square miles only. Vibrant city government of Dhaka or Zilla parishad of Panchagarh or Teknaf thana parishad are significantly important if we propose to become the emerging tiger in the early 21st century

'Restructuring BCS Administrative Cadre"

Cadre" (it ought to

has proved beneficial for me. I understood that Hedayet Ahmed, who is a member of ersiwhile CSP cadre, did not understand why he has shown grave concern for BCS Administrative Service. The initiative might be "restructuring" the image of BCS Administrative Service, though one is not sure whether BCS Administrative Service is suffering from any image problem.

He has discussed many pertinent issues including the revision of the Rules of Business which has little connection with the topic. The government has recently revised the Rules of Business to facilitate the relationship between bureaucracy and political leadership in the parliamentary system. But I failed to find any substantive for bringing the issue of Rules of Business in the article.

In his discussion the origin of administrative structure in the subcontinent, which includes Bangladesh too, the writer has prudently defined the cause behind setting up of administrative structure while saying: "In the days of colonial rule government was primarily concerned with the maintenance of law and order for the sake of stability, and collection of revenues and taxes and levies to sustain its administrative machinery". He traced the post colonial (Pakistan) era as experiencing a shift in the philoso-

phy of state as governments be-

came increasingly involved in wellare activities. Then he comes to the present context of free market economy when government control over economic and development activities is being liberalised. ".... The role of the government is becoming that of a facilitator rather than a prime mover".

It is true that in the post-

Soviet age 'the world' is adhering to the capitalist philosophy conferring momentum on private sector rather than public sector. The impetus of private sector dictates the main function of state as a facilitator to the business people. As a result there is a widely-reached consensus among the people all over the world that the bureaucrats should learn to think themselves as servants of the people. Some countries are even thinking to introduce regular appraisal system for the government servants, called Performance Appraisal. Keeping all this in mind, one can intrinsically ask the writer that why he is suggesting to restructure the Administrative Service when the State's function, according to him, is to facilitate, not to govern?

The writer contends that Bangladesh, upon independence inherited an administrative structure members of which came through a rigorous selection process, underwent extensive training and moved up the ladder after duly meeting the necessary evaluation criteria". Fine, but what is so special about it? Civil Servants are chosen in a strict selection process and trained up very extensively to execute state functions everywhere in the world, not to mention the then Pakistan.

am sure he does not intend to say that it has become easy nowadays in Bangladesh to get into the flock of civil servants flast time some 65 thousand candidates appeared in the 15th BCS examination, out of whom only 783 were successful; the ratio stands at 83:1).

The main contention of the write-up is that during the tenure of Gen. Ziaur Rahman. the then Establishment Minister Majidul Hoque disbanded the higher administrative cadre of the civil service and merged it with a number of subordinate services thereby eroding its most important feature of competence and quality. The result is: BCS (Adm.) is not being able to attract the best available talents from amongst the eligible candidates now. The empirical foundation of the article lies in this statement. For that I read this part with attention but failed to agree with him. Majidul Hoque introduced many reforms in the civil service, though it is beyond my understanding whether, a) any such service was disbanded, or b) such action affected the BCS Administrative Service, in the said period.

I don't know on what basis he could say that the best boys are not going to the BCS Administrative Service, where they (the talented boys) used to go in the past, especially during the Pakistan period. He might have in his hand some interesting report of the Public Service Commission as a source of such observation.

The writer is an assistant accountant general at the Audit and Accounts Training Academy. Segunbagicha. Dhaka.

OPINION

The article published in your Kazi Golam Towsif

esteemed daily titled "Restructuring BCS Administrative Administrative Service), by Hedayet Ahmed on 12 October. 1996 was very stimulating. As a Government servant, I read Hedayet Ahmed's article with great enthusiasm. The article