

# The Baily Star

your friend in need

World Bank report on Bangladesh says

# Labour-management harmony to speed up industrial growth

World Bank has suggested a harmonious labour-management relationship to speed up the country's industrial growth by striking a balance between the need of the enterprise and the workers' aspirations for wage growth, reports UNB.

"This can lead to better motivation and the acceptance of short-term sacrifices to achieve medium term benefits." said the bank's latest country report on Bangladesh.

It states that the system of industrial relations in the country does not generally succeed in achieving this cooperation, and many en trepreneurs consider poor industrial relations, and law and order problems linked to it, to be key factors discouraging them from investing and expanding their operations.

According to the WB report. the labour movement in Bangladesh is characterised by the large number of unions, a small percentage of unionised workers, and a division at the national level into many labour federations associated with different political parties.

Official sources said the number of trade unions has been increasing steadily since independence, reaching 4,065 registered unions in 1992 with a total membership of around

Vietnam to raise

taxes by 10pc

will increase taxes by ten per

cent this year in the hope of

curbing its worsening budget

deficit, a finance ministry offi-

cial was quoted Thursday as

quoted by the Saigon Giai

Phong daily in Ho Chi Minh

city. "He admitted the budget

shortfall was the government's

main economic problem at the

moment, with last year's

deficit topping one billion dol-

which proceeded at "a normal

pace" in the first half of 1994.

were only enough to cover

immediate spending and debt

even begun to spend on cer-

tain infrastructure and other

budget, adding to its fiscal

By mid-June, the construc

tion sector had received just

21.4 per cent of its budgeted

money, a delay blamed on,

problems in mobilizing local

capital and foreign lending,

poor investor response to the

government's attempt since

the beginning of the year to is-

To raise money, the gov-

The official said there

ernment will raise taxes by ten

would be increases in the

price of electricity, cement,

fuel, and less expensive real

spending cut is also in the off-

ing, for savings of between 1.3

and 1.6 billion dong (130 to

India's trade with

Japan improves

India's trade with Japan im-

proved in 1993 despite the

Japanese economy grappling

with recession, according to

an official data received here

The bilateral trade between

the two countries amounted to

3.83 billion US dollars in 1993

against 3.5 billion dollars in

exports to Japan in the last

four years. Its exports in 1993

amounted to 2.27 billion US

dollars against 2.03 billion US

and jewelry continued to be

the leader in India's export to

Japan with a 29 per cent share

· Iron ore has been an impor-

tant factor in India's exports to

sionary trends in Japan, India's

exports to Japan of iron ore

earned 409 million dollars in

1993 showing a seven per cent

drop from the earning of 440

products to Japan in recent

years. Its earnings in this sec-

tor were 366.8 million dollars

in 1993 as against 270.9 mil-

lion dollars in 1992, showing

India increased marine

million dollars in 1992.

increase of 35 per cent.

Japan. However, with reces-

The data showed that gems

dollars in the previous year.

of export value.

India registered its highest

yesterday, reports Xinhua.

NEW DELHI, June 24:

160 million dollars), the offi-

A five per cent government

As an example, he cited the

projects promised in the 1994

as saying.

problems.

the official said.

sue treasury bonds.

per cent.

estate.

cial said.

service, the official was quoted

The government has not

Government revenues.

The unidentified official was

saying, reports AFP.

HANOI, June 24: Vietnam

6 million workers.

The bank found that only 3.5 per cent of the total labour force and 33 per cent of the formal sector workers belong to labour unions, and the average size of a union is only 400 members. The unions are organised at the national level into 23 federations and 14 of them are associated with 11 political parties

Labour Directorate officials said, there were only 11 industrial disputes in 1992, all for economic reasons, and they led to a loss in production valued at Tk 86 million.

This data does not reflect the overall picture of disruptions caused by politicisation, as at concerns only disputes arising under the Industrial Relations Ordinance (IRO) and does not include those growing number of strikes which take place outside the IRO framework.

The World Bank report says that trade union multiplicity and politicisation, which are manifestations of the same phenomenon, are not conducive to sound industrial re-

It identifies the importance of state owned enterprises in industry and the direct involvement of government in

Thursday.

their management through civil servants is one of the causes of this unhealthy phe-

The World Bank observed that the centralisation of managerial authority in the public sector restricts the trade unions to pursue their objectives like wage improvement through the normal machinery of industrial relations.

Under these circumstances. the report says, it is quite natural that trade unions become dependent on political parties in trying to achieve their objectives. Thus, the plurality of political parties is reflected in the structure of the trade union movement.

Moreover, the efficiency of different political parties in satisfying union demands ex plains the fact that the unions affiliated with the ruling political party of the time tend to dominate the trade union movement

So long as industrial relations at the plant level involve government rather than management and unions as the main actors', the workplace will continue to be scene of "proxy wars" among different political parties through their respective unions, the WB re-

It prescribed privatization

US Ambassador in Bangladesh David N Merrill along with ASF Rahman (R), Chairman,

BEXIMCO Group, visited the Padma Textile Mills Ltd. at Tatki in Narayangonj on

Steps taken to amend age-old

Companies Act: Moyeen

tion by identifying the areas of

strength and weakness of an

organisation and thus trans-

venture," he said.

forming it into a profitable

accountants services should

properly be utilised by the

public and private sector en-

trepreneurs for attaining bet-

ter efficiency. Khan told the

ested in creating a congenial

atmosphere for sustainable

growth of the economy, min-

imisation of dependence on

foreign aid by mobilising do-

The government is inter-

The cost and management

to help resolve this problem. as it would imply that a smaller proportion of the labour force would be directly affected by government labour market ac

Similarly, measures to decentralise the wage determination process for those enterprises that will remain in the public domain would help further depoliticise industrial re-

Strengthening the position of Collective Bargaining Agents (CBAs) would also help improve industrial relations, because inter-union rivalries mostly result from attacks launched by minority unions on the position of the CBA.

In spite of past failures, the WB says, the government should renew its efforts to promote cooperation and consultation, focussing mainly at the enterprise level. Joint consultation is best promoted as a voluntary exercise based on collective bargaining.

Government should take steps to improve the efficiency of conciliation and the labour courts. In order to improve conciliation government should leave employers and trade unions to settle their differences with minimal political intervention.

# \$100m loan from ADB MANILA, June 24. Pakistan

Pakistan to get

will receive a 100 million dollar concessional loan from the Asian Development Bank (ADB) for a programme aimed at curbing its rapid population growth, the Philippines-based institution said today, reports

Islamabad "has achieved an impressive average economic growth rate of five per cent for decades. But compared with other countries of a similar level of economic development, Pakistan lags behind in the social sectors," a bank statement said.

The country has a high three per cent birth rate and an average fertility rate of six' per cent child-bearing women. while it had low life expectancy and a literacy rate of 30 per cent, including only five per cent for rural women. it added.

The government's five-year, 7.7 billion dollar social action programme aims to reduce the birth rate to 2.7 per cent, increase school participation and literacy, especially among girls, raise immunization levels and improve access to rural water supply and sanitation, the ADB said.

The interest free loan is payable over 35 years, including a 10-year grace period with a one per cent annual service charge. The World Bank and the Netherlands are cofinancing the programme

## Riyadh discovers new gas field

RIYADH, June 24: Saudi Arabia has discovered a gas field in its central region and is planning to continue drilling to assess its reserves. Oil Minister Hisham Nazer was quoted on Thursday as saving. reports AFP.

The first part of Abu Markha field was flowing at 13.4 million cubic feet (4,02,000 cubic metres) of gas per day and 643 barrels per day (BPD) of hydrocarbons while the second part was flowing at 17.5 million cubic feet (525,000 cubic metres) of gas per day and 1,834 BPD of hydrocarbons. Nazer told the official Saudi Press Agency (SPA).

He said the first part of the field, 160 kilometres (100 miles) southeast of Riyadh, was drilled by the national oil company Aramco at 9,490 feet (2,875 metres) and the second at 9,333 feet (2.828 metres). "Aramco is planning to con-

tinue drilling in the field to appraise its gas reserves," Nazer said.

Saudi Arabia is the world's leading oil producer and its crude reserves of around 260 billion barrels account for nearly a quarter of the total world reserves.

Its gas reserves are estimated at 170 trillion cubic feet (5.1 trillion cubic metres) but the kingdom has yet to exploit the gas in an independent industry as it is mostly associ-

### Consortium signs accord with Russia to develop oil, gas

TOKYO, June 24: A consortium of Japanese, US and European companies on Thursday signed an agreement with Russia to develop oil and natural gas reserves off the the Sea of Okhotsk Island of Sakhalin,

companies said, reports AFP. The one trillion yen (10 billion dollar) project will be launched in the autumn of 1997, with production expected to start in the year

2001, they said. Marathon oil of the United States will own 30 per cent of the joint company, while Japan's Mitsui and Co. Mcdermott Inc. of the United States and Royal Dutch Shell are putting up 20 per cent each. The remaining 10 per cent will be held by Mitsubishi Corp

of Japan. The group will develop two concessions in the northeast of the island with estimated reserves of 1.05 billion barrels of crude oil and 400 billion cubic meters of natural gas, they

The project envisages daily production of 1,80,000 barrels of crude oil and 42 million cubic meters of natural gas for 20

Output will mostly be exported to Japan and other Asian countries, although about one third of natural gas will be used in Russia, the companies

# GATT accord to affect US textile, apparel industries

goods - will experience mod-

The ITC report was pre-

pared at the request of the

House Ways and Means Com-

Oman moving

ahead with more

economic reforms

Gulf state of Oman is pushing

firmly into a new economic

era, where priority will be

given to non-oil projects and

the private sector will lead the

development process, officials

Stung by low oil prices, the

government is pressing ahead

with large scale reforms, ope-

ning more outlets for foreign

investors and drawing up a

landmark five year develop-

ment plan targeting high

sue privatisation and other

"We are determined to pur-

growth in the non-oil sector.

said Thursday, reports AFP.

ABU DHABI. June 24: The

mittee and The Senate Finance

predicted.

WASHINGTON. June 24: The US textile and apparel industry will be the big losers under the new worldwide trade agreement, but the bulk of American businesses will realize modest gains, a government study says, reports

The US International Trade Commission studied 58 busi ness sectors to determine how the General Agreement on Tartiffs and Trade would affect their exports and the competition they will face.

A commission report released Thursday predicts 38 of the sectors will realize positive benefits, meaning their over seas sales will increase by more than they would lose to increased foreign competition in the United States.

But the impact for 31 of the industries was described as small or negligible, defined as a net gain in sales of 5 per cent or less. In six other sectors, the re-

port projected net sales increases of between 5 per cent and 15 per cent. Of the 20 sectors expected

to suffer, the report says 13 will experience small or negli gible sales effects of 5 per cent or less.

electronics. One sector — toys, musical instruments and sporting

economic reform programmes. The industries range from Privatisation will continue as long as the market allows," wood and lumber to consumer

said Mahmud Al-Jarwahi. Director of the Muscat Stock Exchange.

Sen. Fritz Hollings said the study was further proof that est negative effects, or sales declines of 5 per cent to 15 the agreement threatened the jobs of 1.8 million American per cent, while two sectors textile and apparel workers.. textiles and apparel - will suf-"GATT is an outright trade fer sizeable sales losses of 15 per cent or more, the report

of American jobs for the expansion of opportunities for the big boys - financial wheeler-dealers and large multinational companies," said Hollings.

the ITC report to warn of American job losses, the administration released two separate studies touting the economic benefits of passing the 122-nation agreement. The Treasury Department

But while opponents used

estimated the tariff reductions in GATT would result in a dirs 750 billion tax cut for consumers and businesses worldwide over the next decade, including dlrs 31 billion in reduced tariffs in the United

Meanwhile, a four-volume Commerce Department study concluded that every state had recognized sizable gains in exports over the past seven years, with exports doubling in 21 states.

"These reports demonstrate that exports are a critical component of the economy of every state, not just a few large states," said Commerce Secretary Ron Brown.

# Recovery of French economy fragile economy had shown that 56

PARIS, June 24: Recovery of the French economy is fragile and should be supported by additional measures, the French CNPF Employers' Federation said on Thursday, reports AFP.

The President of the CNPF's economic commission, Ernest-Antoine Seilliere, in what was interpreted as a reference to official views of the recovery said that the extent of the recovery was being "exaggerated here and there"

In a six-monthly situation report to the press, he said: "The recovery remains slow, varied and fragile even though the general situation is improving."

A survey of 87 federations and 150 organisations of employers throughout the French per cent of them had experienced an improvement, owing mainly to demand from abroad.

But 71 per cent of them had expressed the view that the recovery would be "weak" during the second half of the year. One third of them had said that the situation might remain unchanged.

Overall 65 per cent of business managers held that the recovery was "fragile" and 30 per cent saw no signs of a re-

The domestic market lacked dynamism and the recovery was uneven. Business in the sectors of consumption and construction continued to suffer. Only basic industries and services to business were recovering, the CNPF said.

# Economic ban on Haiti getting tighter

PORT-AU-PRINCE, June 24: The economic noose around Haiti is drawing tighter with the departure of the last US planes to Miami and New York, reports AP.

A US-led ban on commercial air travel to and from Haiti is the latest Clinton administration effort to force Haiti's military rulers to reinstate president Jean-Bertrand Aristide, deposed in

On Wednesday, President Clinton fortified a months-old UN economic embargo by freezing the financial assets of Haitians living in Haiti but with accounts in US-based banks. Citibank and Bank of Boston

September 1991.

complied by closing their branches in Haiti on Thursday, cutting off easy access to dollars by thousands of depositors. In Haiti's collapsing econ-

omy, dollars have been a parallel currency, accepted in many

upscale restaurants and shops. The embargo, on nearly everything except food and medicine, has devastated Haitian business. But the mili-

tary ruler. Ltd Gen Raoul Cedras, and his hand picked civilian government are defi-

Hours after Citibank and Bank of Boston closed their offices, the Central Bank ordered them to reopen, independent Radio Metropole reported. It wasn't immediately clear what authority the Central Bank had over the USbased banks or whether they would comply.

Anyone not booked on flights today will have to wait several days to get a seat on Air France, the only major carrier connecting Haiti with other Caribbean nations.

Thousands of foreigners chose to stay despite the warnings of their governments. Of 8,000 US citizens registered with the U. Embassy 2,500 left

**Embassy spokesman Stanley** Schrager said he expected no panic scenes at the airport. We believe that most Americans who want to leave will be out of here by the end of the day," he said.

# Japan's upper house okays budget

TOKYO, June 24: Japan's parliament approved Thursday the budget for the current fiscal year following a considerable delay over political confusion, reports AFP. The upper house gave a fi-

nal stamp to the 73.1 trillion yen (700 billion dollars) budget, which was approved by the powerful lower house on June 8. The delays represent the

first time since 1955 that a Japanese government has failed to conclude budget talks

until late June. Budget debate for the fiscal year that began April, was stalled for more than three months as opposition parties blocked its passage, accusing former prime minister Mori-

hiro Hosokawa of involvement in dubious money transactions. Hosokawa, who resigned in April, testified in parliament to his role in loans from a scandal-tained trucking firm and

dubious stock deals. The budget features 5.47 trillion yen in personal tax cuts and nine million yen public

Kuwait to seek

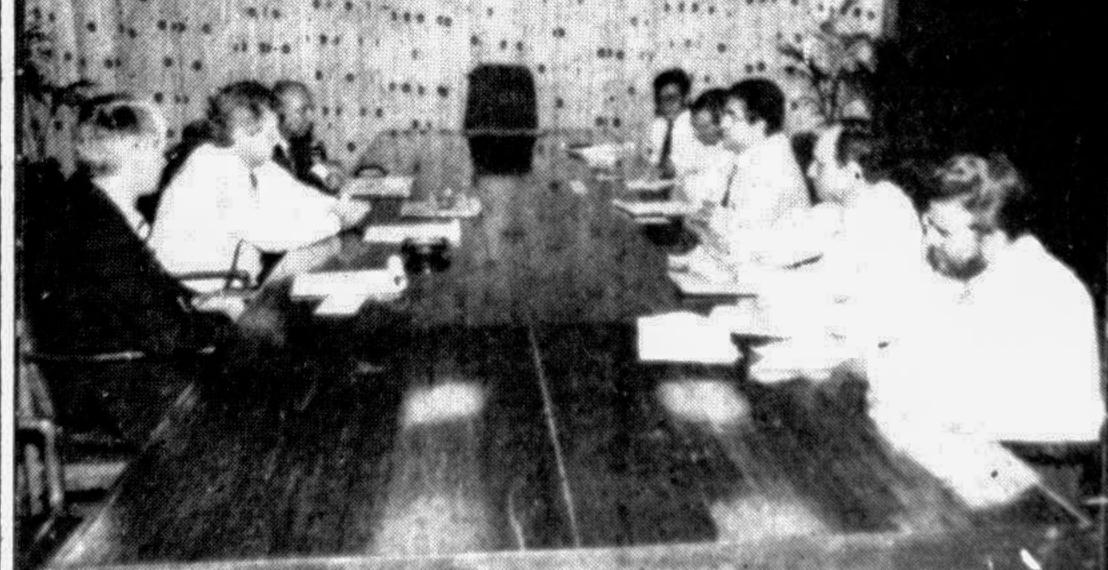
# higher oil production quota

KUWAIT CITY, June 24: Kuwait will seek a higher oil production quota when the Organisation of Petroleum Exporting Countries (OPEC) reviews its production ceiling, Oil Minister Abdel Mohsen Midaj said Wednesday, reports

Midaj, quoted by official agency Kuna, said Kuwait wanted its quota to return to pre-August 1990 levels, before the invasion by Iraq.

Before the invasion, Kuwait's quota stood at 2.2 million barrels per day (BPD). compared to the current quota of two million BPD.

A higher quota would "give Kuwait back its rights," Midaj said, adding that its output capacity is 2.4 million BPD.



A meeting between Biman Bangladesh Airlines and KLM was held at the Biman Bhaban on Thursday to discuss KLM's proposal to operate twice-weekly flights into Bangladesh AH Salahuddin, Director, Marketing & Sales (3rd R), led the Biman team while the KLM team was led by FHMM Swaving, Director, Foreign Relations & Co-operation (2nd L).

#### mestic resources, the State "Management accountants also addressed the inaugural Minister pointed out. can make substantial contribusession. Asian stock markets close lower

HONG KONG, June 24: Asian stock markets closed mostly lower Friday, with share prices falling in Tokyo after the US dollar fell to another postwar low against the Japanese yen, reports AP.

The State Minister for

Planning Dr. Abdul Moven

Khan said the government had

undertaken steps to amend

the age-old Companies Act

with a provision for audit of

while inaugurating a day-long

workshop on "Cost Accounting

Use in Bangladesh" at the

cost and management accoun-

tants can play a pivotal role in

the process of country's indus-

trialisation and economic de-

velopment.

The State Minister said the

ICMAB auditorium yesterday.

He made the announcement

cost accounts, reports UNB.

Tokyo's 225-issue Nikkei Stock Average closed at 20,766.75, down 273.46 points, or 1.29 percent. The index rose 458.89 points, or 2.23 per cent, to close at 21,040.21 on Thursday.

The Tokyo Stock Price Index of all issues listed on the first section was down 8.17 points or 0.48 percent, to 1,681.24. Prices fell because the dol-

lar's slip discouraged the market, while Japanese domestic institutions took profits from Thursday's gains, traders said. The dollar closed at 100.40 yen, down 0.91 yen from

Thursday's finish and below its overnight finish in New York at 101.25 yen. Reports that Yasushi Mieno, governor of the Bank of Japan; said intervention isn't always a

turmoil drove the US currency down in afternoon trading. A high yen hurts Japanese exporters by making their products less competitive

overseas and reducing the value of their profits abroad when translated into yen. In Hong Kong, share prices

also fell in light trading. The Hang Seng Index, the Hong Kong market's key indicator of blue chips, fell 85.79 points, or 0.9 percent, closing at 8,881.00. On Thursday, the

index had risen 89 points. Brokers said the market's slump was due to profit-taking and the failure of Britain and China to agree on the funding of Hong Kong's new airport following the latest round of talks Friday on the project.

The airport is to open in 1997, when China regains sovereignty over Hong Kong. MANILA: Share prices

#### Pak Steel Mills produces record 1m tons of steel KARACHI, June 24; State-

owned Pakistan Steel Mills (PSM) produced a record one quick fix to currency market million tons of steel during fiscal 1993-94, the highest since it was commissioned in 1985. officials said Wednesday, reports AFP.

closed lower in moderate trading. The Philippines' unifled composite index of 31 selected issues fell 32.39 points to 2,789.76.

closed slightly lower in heavy trading. The All Ordinaries 2,017.9.

day in moderate trading. The Korea Composite Stock Price Index fell 6.12 points to SINGAPORE: Share prices

KUALA LUMPUR: Malaysian share prices closed mixed. The Kuala Lumpur Stock Exchange's Composite Index rose 11.55 points to 1,015.03.

prices closed lower for the fifth straight day with brokers saying that investors were worried about a possible interest rate increase in the United States. The Stock Exchange of Thailand index fell 12.32 points to 1,292.54.

change composite fell 2.085 points to close at 468.872.

SYDNEY: Share prices

Minimisation of waste and

elimination of inefficiency both

in public and private sectors

are inevitable to continue the

successful implementation of

the structural reform pro-

gramme, the State Minister

said adding that cost and man-

agement accountants could

play an effective role in this

Cost and Management

Accountants of Bangladesh

(ICMAB) Chowdhury Hafizur

Rahman and its Vice President

Mozaffar Ahmed and Chairman

of the seminar and conference

committee Habubur Rahman

President of the Institute of

regard.

Index fell 4.6 points to **SEQUL:** Share prices closed lower for the fourth straight

closed lower in thin trading. The 30-share Straits Times Industrial Index fell 4.63 points to 2,245.82.

BANGKOK: That share to 30 years.

JAKARTA: The stock ex-