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The Baily Star

MIRMAN TILES In More Shades
Than The Rainbow 12 PAGES: PRICE TAKA 4.00

VOL. III NO. 192 REGD. NO. DA 781

SRABAN 20, 1400 BS,

Decision-making process in civil

admin faulty: UN experts

By M Anwarul Haq

up on the desks of Secretaries

and Ministers. The study at-

tributes this problem to the lack

servants spend too much time

of housekeeping, personnel

questions and insignificant

routine matters that should be

handled at lower levels, it ob-

The management and im-

plementation, particularly of

large scale development pro-

jects, appears inadequate be-

cause of an unwillingness by

the Ministry concerned to apply

the relevant rules which provide

for delegation. Even where dele-

gation of authority does take

place, the effectiveness can be

higher authorities before ac-

tions are taken

Ministers and senior civil

of job descriptions.

served.

DHAKA WEDNESDAY, AUGUST 4, 1993

SAFAR 14, 1414 HIJRI

Inside Today Article

Has Indian Foreign **Policy Failed?**

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Kashmiris defy curfew: 3 killed



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Business

Collapse of ERM may shatter French dream of Euro union

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Dhaka Day by Day



Challenge is to Beat the Time Page 3

NEWS BRIEFS

Two PDB officials suspended

CHITTAGONG, Aug 3: Two PDB officials have been suspended on charges of corruption and other irregularities. According to the PDB sources the suspended officials are: Resident Engineer Shafiqur Rahman and Metre Reader Jahangir Alam of Chouddagram Power Supply Centre under Chittagong Zone of the Power Development Board, reports

Arms recovered in Chittagong

CHITTAGONG, Aug 3: Police recovered huge quantities of arms and ammunition from different thanas of the district during the last four months. According to district police today, the recovered arms included 26 lightguns, four foreign revolvers, one foreign pistol, one rifle, 29 pipe guns, six foreign cut-rifles, one SLR, three single barrel guns, 777 rounds of ammunition, two high powered hand bombs and two big daggers. Cases were filed against 44 persons under the Arms Act with different thanas during this period. Highest number of arms were recovered from Raojan thana, reports

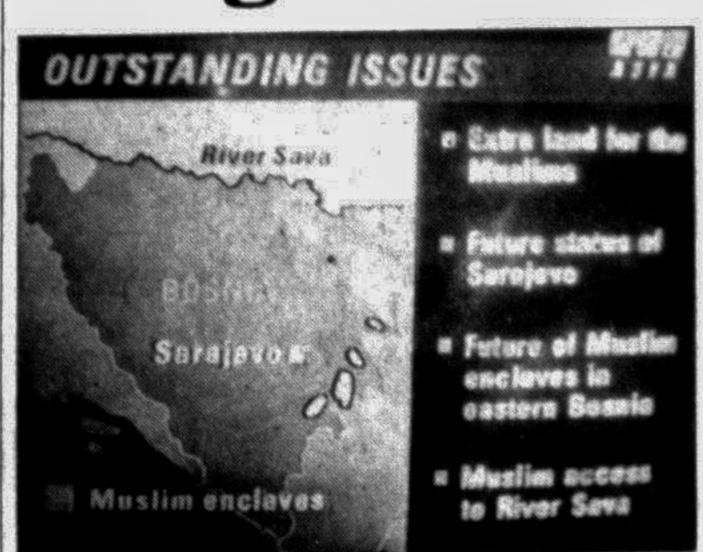
CMC 1st yr classes begin Aug 24

First year MBBS classes for the 1992-93 session of the Comilia Medical College will begin on August 24, reports

Indian pulse seized

RAJSHAHI, Aug 3: A special squad of 20 Rifle Battalion seized 12,000 kilograms of Indian pulse worth over Taka 4 lakh from Sultanganj in Godagary thana of the district Monday, reports UNB.

NATO threatens air strikes against Bosnian Serbs



The report of the Public

Administration Sector Study in

Bangladesh (PASSB) presented

to the government Monday, se-

riously faulted the decision-

civil administrative system.

making process in the country's

in a pointed reference the

report, prepared by a team of

UN experts, stated that the pre-

sent system is cluttered with

excessive paper work that shut-

tles between "a multitude of

both vertical and horizontal lay-

the decision-making process is

often cumbersome and confus-

ing and almost delayed as re-

sponsibility is not well defined.

It says that senfor civil service officials are found unwilling to

take decisions with the result

that even routine matters end

complex in Colombo yesterday.

US dollar - in 1992.

rectors here.

Governor of Bangladesh Bank.

in a press briefing at the con-

annual report of the Tehran-

based union, he said, and also

discussed possibilities of ex-

panding its role and member:

Expressing his satisfaction

The meeting reviewed the

Elaborating, the report said

ers of responsibility."

BRUSSELS, Aug 3: NATO warned early Tuesday that it is preparing to carry out air strikes against Serbs if their 'strangulation' of the Bosnian capital of Sarajevo persists, re-

The NATO declaration came after one of the longest meet ings on record of the North Atlantic Council, NATO's political forum.

Ambassadors of the 16 NATO countries wrangled for nearly 12 hours over a US proposal to subject Serb gunners surrounding Sarajevo to the alliance's formidable air power. President Clinton said on Monday that he believed the allies would authorise the American proposal.

The Atlantic alliance said it has decided to make immediate

The Study Team felt an ur-

gent need to examine and revise

the rules and regulations of

administrative business on de-

cision-making and delegation of

authority. It also recommended

a more collegiate approach, like

evolving a system for holding

regular meetings between rele-

vant officials which it said,

would facilitate speedy action

and reduce the need for passing

day's report, the PASSB had

suggested a decrease in the

number of ministries to in-

crease administrative efficiency.

It called for a review of alloca-

tion of business to different

Ministries based on principles

of compactness and concretae,

It suggested, for example, that

As mentioned in our yester-

preparations for undertaking stronger measures including air strikes against those responsible, Bosnian Serbs and others, in Bosnia-Herzegovina.

Although the NATO declaration focused mainly on the 16month-old Serb siege of Sarajevo, the Croats have also come under increasing criticism for atrocities against Muslims.

If NATO ultimately agreed to hit Serb positions from the air. it would mark the first time in the military alliance's history that it undertook an offensive

Officials said the North Atlantic Treaty Organisation planned to meet again next Monday to hear the recommendations of NATO military advisers on the logistics of protecting

See Page 12 Col 1

Civil Service held in low esteem

By Staff Correspondent Sector Study (PASSB) report, in its findings, noted that although a career in government is still desirable in Bangladesh, the standing of encadred civil servants is not high in the eyes of the public

The report, handed over to

In the 1950's and 1960's the status and role of the civil services of both India and Pakistan were substantial. Families encouraged children to prepare for, take and pass the competitive examinations and selection as IAS or Car officer was considered an honour and

See Page 12 Col 7

The Public Administration

the State Minister for Establishment Monday, said that the civil service has a serious image problem and is now becoming less attractive to graduates

See Page 12 Col 5

6 killed as bombs explode near Hindu temple in Shri Lanka

COLOMBO, Aug 3: Two bombs exploded early Tuesday outside a Hindu temple where a five-day religious festival is under way, killing at least six people and injuring 13, reports

Tamil separatists, who are mostly Hindus, were not initially suspected, and police said they believe the blasts were the results of a dispute between two factions in the temple's management.

The bombs went off on the fourth day of Vel, a Hindu holiday which began Saturday and includes street processions and gatherings at temples to pray and celebrate.

The first bomb exploded around midnight as a Sinhalese man carried it in his pocket through the grounds of Kathiresan temple, where about 100 people were sleeping. Many of them sell candy, tea, bangles and sugar cane during the festi-

Police said the man carrying the bomb was immediately killed and six people wounded. They said the bomber may have been preparing to hide the bomb inside the temple.

The second bomb was hidden on the temple grounds in a brass pot used to make tea that is sold. It exploded when the Sinhalese woman who owned the tea stall tried to remove it early Tuesday.

JMB co-financiers meet in Washington from tomorrow

Star Report

The co-financiers' meeting of the Jamuna Multipurpose Bridge Project (JMBP) begins tomorrow at the World Bank headquarters in Washington, according to sources in Dhaka.

The meeting, which may continue upto August 7, will be followed by a joint appraisal mission to visit Dhaka, possibly on August 20, the sources

The two-member Bangladesh delegation comprising Additional Secretary of the Economic Relations Division (ERD) Ayub Quadri and Executive Director of the Jamuna Multipurpose Bridge Authority (JMBA) Mohammad Alt has aircady left Dhaka to attend the co financiers' meeting. The

Economic Minister at the Bangladesh Embassy in Washington Izaz-ul Huq will also attend the meeting. The meeting has been con-

vened to discuss the method of co-financing, agree on the amount to be financed by each co-financier and finalise the project processing schedule. Other than the World Bank,

the delegations of the Asian Development Bank (ADB) and the Overseas Economic Cooperation Forum (OECF) of Japan are expected to join the meeting.

Meanwhile, the Bangladesh government has requested all the co-financiers to award the contracts within the bid validity See Page 12 Col 8

20 injured in JCD-BCL clash

Barisal Medical College closed sine die

From Staff Correspondent

BARISAL, Aug 3: The Shere-Bangla Medical College was closed sine die today following clashes between supporters of the Jattyatabadi Chhatra Dal (JCD) and the Bangladesh Chhatra League (BCL) which left at least 20 students injured Tuesday evening.

The Academic Council after an hour's emergency meeting announced the closure of the college at 12 noon today?

"The decision has been taken," Principal of the college Dr Azizur Rahman told the The Daily Star, 'to avoid further

The college authorities asked the students to vacate the col lege hostels by 6 pm today:

Witnesses said, the clashes originated from the utterance of

'indecent' slogans against the BCL by some JCD processionists vesterday morning. The clashes took serious turn at around 9 pm when supporters of both the student bodies started chasing each other with At least 20 rounds of gun-

shots and innumerable bomb blasts were heard on the campus till 2:30 am today. However, nobody received any serious injuries in the clashes.

A large contingent of police force has been deployed on the

The college was closed down just a day after the first year MBBS classes began on Monday. A reception to the freshirs was set aduled or the day, but could not be held due

Tk 140 cr ADB-aided project

Health Minister denies any irregularity

By Staff Correspondent

Minister for Health and Family Welfare Chowdhury Kamal Ibne Yusuf Tuesday said the provisional consultancy, work order for the ADB-aided Second Health and Family Planning Services Project was issued to avoid delay in its implementation. He said this was done with

the consent of the Asian Development Bank (ADB) and after approval of the council committee and the Prime Minister's office. Talking to The Daily Star at

his office yesterday on allegations of irregularities in implementing the Tk 140-crore project, the Minister said the ADB had reviewed all the proposals offered by the consulting firms and directed the ministry on December 10 last year to go for financial negotiation with the first ranking firm after finding its evaluation to be correct.

The ADB also reviewed the complaints against the ministry's decision and found them lacking in merit. However, the bank had sought some clarifications regarding a few points of the Draft Contract Agreement (DCA) relating to payment for the architectural services, the Minister said.

The allegations of irregularities placed before the Petition Committee of Jatiya Sangsad by

the consulting firms who failed to achieve the first rank in the ministry's evaluation, included changing of the Technical **Evaluation Committee after** submission of proposals by the firms, changing of the terms of references (TOR) by the evaluation committee, sending of a 'false note sheet' by the ministry to the ADB, presenting a foreign consultant by the selected firm as its associate and the rather high rate of fee negotiated with the selected firm.

The Asian Development Bank, however, reviewed all the points raised in the complaint and clarified those in its letter to the government, the Minister

Regarding the changing of the Technical Evaluation Committee, the ADB said that this was the ministry's decision. "We understand this change

was made to have a better representation of technical persons in the Committee and to constitute it at a higher level", the bank added. The ministry upgraded the membership of the committee by including Additional Secretary-level officials. The ADB also said the alle-

gation of changing the terms of references by the ministry was not based on fact. Regarding sending of a 'false

See Page 12 Col 8

BNP to invite world leaders to Sept council

number of internationally wellknown democratic leaders to its forthcoming council session to be held in Dhaka September 1 and 2.

A source in the ruling party said that about 40 leading dignitaries are expected to respond to the invitation to attend the ruling party's council session.

Indian Prime Minister Narasimha Rao and Pakistan's Benazir Bhutto and Nawaz

leaders of other SAARC countries, and Britain, France, Malaysia and Turkey will also be invited, BNP sources said.

Meanwhile, more than 25 amendments to the constitution of the BNP are likely to be placed before the council for adoption. The proposed amen-dments include changing the form of government from a presidential to a parliamentary one which is long overdue since the change in 1991, and creation of several posts in the district committees.

See Page 12 Col 6

Miyazawa cabinet may resign

TOKYO, Aug 3: Japanese Prime Minister Kichi Miyazawa's cabinet is expected to resign on Thursday after an emergency meeting, Finance Minister Yoshiro Hayashi told a news conference today, reports

tomorrow

The lower house of Parliament will convene on the same day for a special session to

name a successor to Miyazawa. The long-ruling Liberal Democratic Party (LDP) is set to turn over the reins of government to an eight-party coalition following the LDP's failure to win a parliamentary majority in

last month's general election. Anti-graft campaigner Moffhiro Hosokawa, head of the centre-right Japan New Party, is expected to become the first non-LDP prime minister in 38

AL discusses strategies for Aug 15 hartal

By Staff Correspondent

The Awamt League(AL) presidium members yesterday felt that the party's August 15 hartal should mark the beginning of an all-out agitation against the alleged nepotism and corrupt practices of the govern-

The Al. presidium, in a meeting held in the city, discussed the strategies of the planned 'decisive agitation', a party leader attending the meeting

The presidium member, requesting anonymity, told The Daily Star that there would be more informal discussions on the possible strategies and tactics over the next two weeks.

The specific programmes of the anti government agitation would be anniounded during the party's public raffy in the city scheduled for August 20.

Sec Page 12 Col 6

Women's quota in Pak NA demanded

ISLAMABAD, Aug 3: As Pakistan prepares for elections in October, national women's rights organisations today demanded a quota of seats for women in Parliament, reports

More than a dozen groups, in a resolution adopted at a meeting chaired by the acting chairwoman of the Senate, Noor Jehan Panezi, also urged political parties to field women candidates.

In an apparent reference to criticism from some fundamentalist groups of women's role in politics, the resolution called on the election commission to stop all "discriminatory propaganda" Fundamentalist groups

strongly opposed Benazir Bhutto's leadership during her stint as Pakistan's first woman prime minister from 1988 to 1990, claiming Islam did not allow women to rule. The coming mid-term elections resulted from an army-

brokered settlement of a political crisis that subsided with the resignations of President Ghulam Ishaq Khan and Prime Minister Nawaz Sharif. Bhutto's Pakistan People's

Party and Sharif's Pakistan Muslim League are seen as the main forces in the electoral Women make up 52 per cent

of the country's 120 million population, and half of the more than 52 million enrolled voters.

JP leader arrested

By Staff Correspondent

Police arrested Hossain Uddin Sarkar, Jatiya Party leader, yesterday after the High Court rejected his bail when he appeared for the hearing of his case, JP sources said.

Sarkar, a leader from Gazipur who is the Industries and Labour Affairs Secretary of the party, was arrested from the court premises by joint police team of Tongi and Ramna thanas on charges under the Anti-Terrorism Act, the source He was the acting party sec-

retary general during Khaledur Rahman Tito's detention a few months ago. Tongi police said that Sarkar

had been sent to the Dhaka Central Jail.

actions handled by the ACU in representatives from India, Iran, over the outcome of the meet-Trade transactions routed Nepal, Myanmar, Pakistan, Shri ing, the Bangladesh Bank through the 7-member Asian Lanka and hosts Bangladesh. Clearing Union (ACU) marked Governor said it also provided an opportunity for "useful ex-Presided over by Khorshed an increase for the fifth consec-Alam, the current chairman, utive year and amounted to change of views", particularly (SDR) of the International when all member nations are 2738 million Asian Monetary

Trade transactions thru' ACU increase

By Staff Correspondent

implementing market-oriented Unit (AMU) - nearly four billion economic changes. The board approved a formal This was disclosed on Tuesday by Khorshed Alam, working arrangement between the Union and the Economic and Social Council for Asia and the Pacific (ESCAP), which initiclusion of the 21st annual ated the formation of ACU in meeting of the ACU board of di-

Two volunteers lifting the body of a woman killed in a bomb attack near a Hindu temple

The ACU directors also welcomed collaboration with the United Nations Conference on Trade and Development

(UNCTAD). The two-day board meeting was attended by central bank

the meet was also attended by

- AFP photo

the general manager of the Union Secretariat and representatives from the ESCAP and UNCTAD. At the press briefing, Alam

noted that trade transactions of member nations handled by the ACU, which serves as a "local currency adjustment mechanism", is steadily increasing. Of the 2738 million AMU worth of business routed through the Union last year, he

said only 39 per cent involved

foreign exchange or a convert-

ible currency. The total trans-

Monetary Fund (1 SDR#US d Alam said that the ACU directors also reviewed a report on a study by the Reserve Bank

tant economic indicator," he added, "the report analyses the trends, the underlying assumptions and the future trends of inflation" in the member na-

See Page 12 Col 4

1991 stood at 2706 million One AMU is equivalent to one Special Drawing Rights

of India on the inflationary trends in the member countries "Inflation being a very impor-

The possibility of increasing

By Staff Correspondent The Bangladesh Nationalist Government and opposition Party (BNP) is likely to invite a

Former US presidents Jimmy Carter and George Bush are among the list of invitees.

Sharif are also expected to be