# BLTC's Giant Leap

by Staff Correspondent

Bangladesh Leaf Tobacco Co Ltd (BLTC) was floated in 1979, started exporting tobaeco in 1981 and bagged the president's third class trophy for excellence in export in 1986-87. That's the short-cut way of describing BLT's story of success.

We also hope to fetch the trophy for 1991-92 because our export earning for that year was the highest for tobacco', Agha Yusuf, Chairman of BLTC said," the earning was about Taka 16 crore". "Our first export was to China; last year we exported tobacco to USA, UK, Laos, Russia, Germany and Belgium', Yusuf said describing the expansion of BLTC's

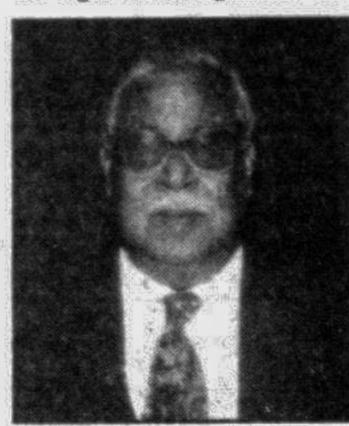
We have further plans for exploring the market. We will soon set up a green leaf tobacco [GLT] plant to met both the greater demand and quality of the global market", the BLTC chairman said.

BLTC will bear the cost of the GLT plant from the company's own fund as it discourages bank loans. The company's aggressive business strategy has put it as one of the highest quoted company in the Dhaka Stock Exchange (DSE). Today, its Tk-100-share sells at Tk 800 BLTC management also earned the DSE trophy in 1983 and again in 1986.

The net divisible profit of BLTC was 34.37 lakh for the year ending December 31, 1991. Not that it only cares for profits, BLTC also cares for the environment.

"Our company is the only one in the world which has set up a factory at Manikgani that uses natural gas for producing quality fleucured tobacco." Yusuf said, "natural gas has replaced fuel wood and coal thus climinating environmental pollution".

"Export of tobacco has a very bright future for Bangladesh," Yusuf said," if given the right encouragement, the



Agha Yusuf

export of this item can fetch as much as 500 crore within a time span of four years from the present total tobacco export figure of Tk 25 crore". Yusuf may sound too optimistic, but considering the fact that tobacco production has declined sharply due to high labour cost in Thailand and South Korea, the figure fit in comfortably.

"But government's support is vital for any export expansion," Yusuf said, "even the most developed countries like USA and Japan provide subsidy to the tobacco sector. USA provides one dollar subsidy per kg of tobacco production and Japan provides nine dollar subsidy per kg. India also adopted similar practices. Then why not us?" An entrepreneur who is the highest tobacco exporter of the country certainly has a point, especially when he feels tobacco export has a bright future for Bangladesh.

#### Messrs Popular Jute Exchange Ltd, Narayanganj

Popular Jute Exchange Ltd was able to play a leading role in exporting raw jute during the fiscal 1968-87. This company exported 2.09 lakh bates of jute worth Tk 57.28 crore in 1984-85, 2.54 lakh bales of jute worth Tk 42.75 erore in 1985-86 and 3.44 lakh bales worth Tk 48.59 crore in 1986-

For such an achievement, Popular was awarded the President's Trophy (first class) for traditional goods category in 1986-87.

Though its export figures show that the earning declined in 1986-87 than those of previous two years, its volume increased during the time.

Popular also contributed to 15 per cent of the total export carning in the traditional goods category. It also showed significant success in expanding the market abroad.

#### Bangladesh Export Import Company Ltd

Bangladesh Export Import Company Ltd, trading in the non-traditional goods exported 21 lakh kg of frozen foods worth Tk 37.97 crore in 1986 87. The amount was the highest for the non-traditional category. For this extraordinary success, the company was awarded the first class President's Export Trophy in the

non-traditional category for 1986-87.

During the previous years of 1984-85 and 1985-86, it exported 23.36 lakh kg worth Tk 26.43 crore and 18.49 lakh kg worth Tk 28.91 crore respectively. This shows that although the company exported less in volume in 1985-86, it earned more foreign exchange.

#### Bengal Leather Industries Ltd

Bengal Leather Industries is one of the few industries which have undergone a modernisation scheme for high value-added export.

It exported 75.76 thousand square feet of finished leather worth Tk 24.46 crore during 1986-87 and topped the list of

second class President's Export Trophy for its role in market and export of non-traditional items. Bengal Leather also exported finished leather of Tk 14.50 crore and Tk 14.82 crore during 1984-85 and 1985-86 respectively.

finished leather exporters.

It also received a 1986-87

During 1984-85, Friends

International exported 54000

dozens of hostery items and

carned 7k 1.25 erore. In the

following years, its earning

shot up by many folds. In

1985-86, the carning reached

Tk 3.53 erore from where it

went up to Tk 11.17 erore in

#### Messrs Friends International

Friends International was awarded a second class President's Export Trophy in non-traditional category for its pleneering relevin exporting hosiery mads in 1986-87.

Hostery products are a new addition to readymade gar-

ments export.

Messrs Bangladesh Exports Ltd

Hambierafts were generally neglected as an export carning sector. But Bangladesh Exports Ltd came forward vigorously in this sector and showed brilliant results. In 1984-85, it exported handieraft goods worth Tk 46.47 takh. The figure was Tk 1.64 crore in 1985-86 and

Tk 2.13 erore in 1986-87. As Hangladesh Exports Ltd President's Export Trophy third class for 1986-87 for non-traditional items. The fleures also show that

topped all the handicrafts ex-

porting cuterprises, it got the

Banglade h Exports Ltd contributed to 17.66 per cent of the total carning from handi crafts export.

#### Messrs Export Trade International

Export Trade International exported Tk 48.09 crore worth of jute goods during 1986-87 and topped the list of

jute goods exporters. During this period, its volume of export was 35,000 metric tons. This company carned Tk

45.33 crore the previous year, 1985-86, contributing to six

per cent of the total earning from jute goods. Export Trade International has been lauded for its endeavour in market expansion.

It received President's Export Trophy (third class) for 1986-87 for non-traditional

#### **Monno Ceramic Industries Ltd**

Monno Ceramic Industries has carned its fame in the international market for its ceramic and porcelain products. The international ceramic

market is a highly competitive one. Despite that Monno Ceramic earned Tk 1.08 crore by exporting its products in

# Award Gives Incentive to Export

by Staff Correspondent

TI'H the distribution of the President's Trophy and Certificates by Prime Minister Khaleda Zia on March 3 among 32 exporting houses for the years 1986-87, 1987-88, 1988-89 and 1989-90, the country's exporters have reasons to feel quite encouraged and inspired.

The President's Export Trophy was introduced in 1978 to give recognition to the exporting houses which will be able to make valuable contribution to the national economy through exporting Bangladeshi goods. The trophy aimed at creating enthusiasm and fair competition among the exporters, industrialists and businessmen at

national level provides two first class, two second class and four third class awards. The first class trophy is given, one for the export of traditional items and another for non-traditional items.

The classification of the trophy was done after analysing a number of factors. The export growth rate of the exporting organisations has been compared with the overall and sectoral growth rate for the years for which trophies were given. Each company's growth rate has also been compared with its previous two years' growth. Other major factors include expansion of market and tapping new markets.

The recipients of the trophy were: Messrs Popular Jute Exchange, first class, 1986-87; Messrs Bangladesh Export Import Co Ltd. first class, 1986-87; Messrs Bengal Leather Industries Ltd. second class, 1986-87; Messrs Friends International, second class, 1986-87, Messrs Bangladesh Exports Utd. third class, 1986-87; Messrs Export Trade International, third class, 1986-87; Messrs Monno Ceramic Industries, third class, 1986-87; Messrs Bangladesh Leaf Tobacco Co, third class, 1986-87; Messrs James Finlay PLC first class, 1987-88; Messrs Meghna Sea Foods Ltd. fir t class, 1987-88; Messrs Apex Tannery Ltd, second class, 1987-88; Messrs Transcom Ltd. second class, 1987-88; Messrs Kiris Garments Ltd. third class, 1987-88; Messrs Nur Mohammad and Co Ltd. third class, 1987-88; Messrs Dhaka Dying and Manufacturing Company Ltd., third class, 1987-88; Mesars Liberty Impex, third class, 1987-88; Mesars M M Ispahani, first class, 1988-89; Mesars Apex Foods Ltd, first class, 1988-89, Messrs Friends International Ltd, second class, 1988-89; Messrs Bangladesh Export Import Company, second class, 1988-89; Messrs Saleh Carpet Mills Ltd, third class, 1988-89; Messrs Monno Ceramic Industries, third class, 1988-89; Messrs Envoy Group, third class, 1988-89; Messrs Core the Jule Works, third class, 1988-89; Messrs Popular Jute Exchange Ltd, first class, 1989-90; Bangladesh Export Import Company Ltd., first class, 1989 90; Messrs KDS Carments Industries, second class, 1989-90; Messrs Apex Tannery, second class, 1989-90; Messrs Lasoco Ltd. third class, 1989-90; Messrs Conexpo, third class, 1989-90; Messrs N R Kniting Mills, third class, 1989-90; Messrs Karim Leathers Ltd. third class, 1989-90.

# An Interview with DGM, James Finlay

Interviewed by Nurul Alam

11 A sense of professiona abroad, he also said. lism, competitive out-I look and vision of market diversification helped our company to earn laurels" said the Deputy General Manager of British-owned company James Finlay PLC, Qamrul Islam Chowdhury who received on his company's be half the "President's Export Trophy" recently for its commendable tea export performance in 1987-88.

In an exclusive interview with The Daily Stan Qamrul confidently claimed his com pany's success in producing and exporting good liquoring tea having a natural flavour.

"Finlay does not give much emphasis on appearance rather than on flavour because tea is meant for drinking", said Qamrul with a beam adding that "we want to make Assam medium-type tea which helps prepare a good and flavoury beverage".

"We are competing with other traditionally known companies of the country to sell our tea both at home and

Banyladesh leather has great demand abroad

The earning is considered

very significant as the same

company itself exported goods

worth only Tk 2.49 lakh dur-

ing 1985-86. The latest result

shows its aggressive type of

Bangladesh Leaf Tobacco

Company has been playing a

leading role in the export of

tobacco. The export earning of

the company was Tk 83 lakh

in 1985-86. In 1986-87, this

James Finlay Plc is a known

name as an exporter of tea.

This company exported tea

and coffee seeds worth Tk

7.70 crore in 1985-86. Tk

7.27 crore in 1968-87 and Tk

pany alone added nine per

cent of the total earning from

During 1987-88, this com-

A non-traditional enter-

prise, Meghna Sca Foods Ltd

exported frozen foods worth

Tk 49.98 crore in 1987-88. Its

contribution is calculated to be

12 per cent of the total earn-

Its export earnings in the

ing from frozen foods sector.

10.24 crore in 1987-88.

tea export.

export programme.

James Finlay known as a hundred per cent sterling company earned Tk. 102.4 million in 1987-88 fiscal year, almost 9 per cent of the coun try's total export earning from tca, by exporting 25,70,457 kgs of tea. Above 80 per cent of Finlay's exported tea went to UK markets, Qamrul informed.

Besides, James Finlay ex ported its tea to Pakistan China, Australia, New Zealand, Oman, Qatar, UAE, Saudi Arabia. The Netherlands. Malaysia and Japan, he also informed saying that "now we are trying to enter more foreign markets particularly in Poland, Russia and Iran".

Finlay made all the exports

in cash but not on barter system, he added. Turning to market diversification the DGM said, Finlay had started supplying packet tea which is straight packed from the garden to keep the freshness. Finlay installed on November, 92, a timber treatment plant which operates commercially

For its role in promoting a

very uncommon item like ce-

ramic, Monno Ceramic Indus-

tries received a 1986-87 third

class President Trophy for

figure shot up to Tk two crore.

Trophy (third class) for 1986-

87 for its excellence in the

export of non-traditional

It received the President's

James Finlay is specially

lauded for adding tea bags and

coffee seeds on its export list.

It is also praiseworthy that it

expanded its market and

fetched good prices at a time

of worldwide slump in tea

market. For its excellent per-

formance in traditional item

James Finlay Plc got the 1987-

88 President's Trophy, first

previous years of 1985-86 and

and Taka 32.29 crore respec-

President's Trophy, first class,

for export of non-traditional

It bagged the 1987-89

non-traditional items.

Messrs Bangladesh Leaf

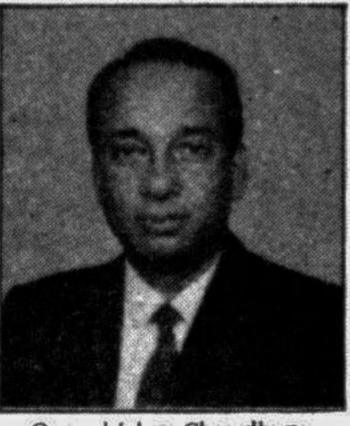
Tobacco Co

Messrs James Finlay Plc

Meghna Sea Foods Ltd

tively

thousand hectares of land at Sn Mongal, Sylhet, the DGM

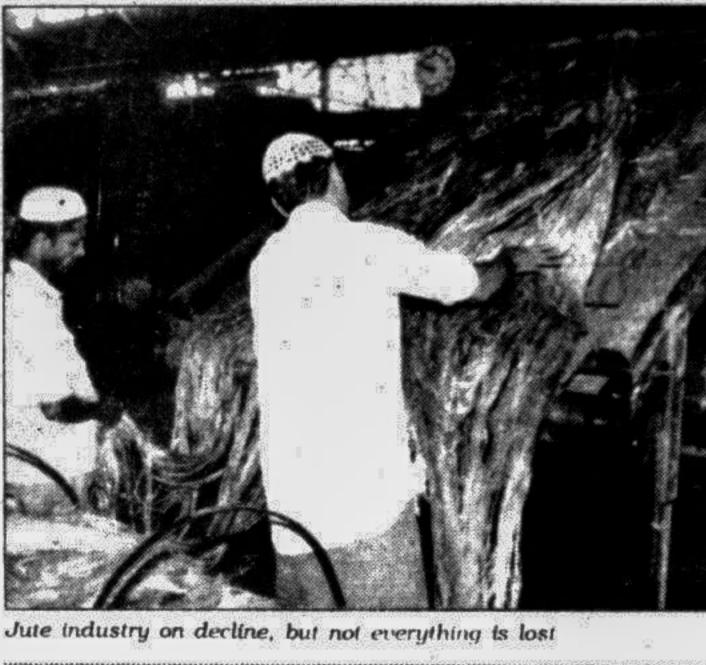


Qamrul Islam Chowdhury

Apart from these, James Finlay set up a plant to manufacture 'instant tea' by utilising the waste tea which were used to be destroyed earlier, he added. First of its kind in the country the high-tech plant built at a cost of Taka three

in addition to its project of crore with an installed capacrubber plantations over two tty of one lakh kgs of tea, want into production in August, '91 to meet the exclusive markets of "instant tea" in USA and UK. he also added.

James Finlay, which owns at least 20 tea gardens in Bangladesh producing about 21 per cent of the country's total production, undertook some programmes to modernise its factories as well as to replace the aging gardens to reduce the cost of production. Qamrul said, adding that the gardens now are with an average yield 1516 kgs. per hectare. But the plants yielding less than 1000 kgs. on an average will be replaced in phases within 1997 as the company is expecting the yield at 2000 kgs. per hectare, Qamrul informed. When asked about receipt of the "President's Export Trophy" by his company, Qamrul said, "the move is really encouraging for a genuine exporter to get more inspired with the infusion of dynamism into the



### Messrs Transcom Ltd

Messrs Transcom Ltd has been playing a leading role in exporting jute goods. In 1985-86, this company exported jute goods worth Tk 16.80 erore. Its export figure in 1986-87 stood at Tk 75.41

During 1987-88, Transcom exported jute goods worth Tk 72.18 crore. Its 1987-88 carn-

ing constituted nine per cent of the total export earning

from export of tute goods. Transcom has been able to keep its exports stable despite a slump to world jute market.

For its outstanding performance, Messrs Transcom Ltd received the 1987-88 President's Trouby second class, for non-traditional items.

## Messrs Apex Tannery

Messrs Apex Tannery plays a major role in exporting finished leather for more value addition. This company exported leather worth Tk 21.35 crore in 1985-86, Tk 22.76 crore in 1986-87 and Tk 35.17 crore in 1887-88.

it added eight per cent of the total export earning from leather. It got the 1987-88 President's Trophy, second class, for export excellence in non-traditional items.

#### Messrs KDS Garments Ltd

Messis KDS Garments Industries has always been playing a leading role in the export of readymade garments. It has been able to keep its export rising since 1985-86 when its export carning was Tk 22.71 crore. In 1986-87, its carning rose to Tk 31.44 crore from which it further rose to I'k 39.54 crore in

1987-88. Its 1987-88 performance shows that KDS Garments Ltd contributed to three per cent of the total earning from export of gar-

For its quick expansion of trade, KDS Garments Ltd received the 1987-88 President's Trophy (third class), for non-traditional items.

### Messrs Nur Mohammad and Company Ltd

Nur Mohammad and Company Ltd showed its excellence 1986-87 were Tk 31.79 crore by exporting an item like salted and dehydrated fish.

exported the Item worth Tk

1.48 crore. The earning in-

creased almost by two folds in

For its outstanding performance in dehydrated and salt-In 1985 86, this company

ed fish export, Nur Mohammad and Company was awarded the 1987-88 President's Trophy third class for nontraditional items.

1987-88 and stood at Tk 2.86

# Apex Tannery Journey to Success

by Inam Ahmed

PPEX tannery that started its journey in A 1975 with the disinvested unit, Orient Tannery, has now achieved a key position in

leather business. As a recognition to its indefatigable endeavour, the Apex



Manzur Elahi

Tannery was awarded the President's Trophy for 1990-91 and 1989-90.

The chairman of the tannery, Syed Manzur Elahi in an interview with The Daily Star said Apex Tannery (AT), with a two-year technological lead over its local rivals, has built up a 16 per cent share of the country's 130 million US dollar leather export business per

"Our nearest rival controls only 1.4 per cent of the export", Elahi said.

"We are now going finished leather goods production", said Elahi who is also a former president of the Metropolitan Chamber of Commerce and Industry. By combining superior

technology with cheap local hide, AT has become the country's highest value-added finished leather exporter. Over the past 15 years, it

with leather specialists from "But in the beginning, the journey was not as smooth as it is now", Elahi said, "as the

tannery had backdated equip-

has successfully allied itself

ment, we had to reduce wet blue leather." Then in 1982 a taka six crore modernisation programme with Shilpa bank loan was taken for production of crushed leather.

It was also at that time that the company was made a publir limited company. At that time the paid-up capital of the

company was Tk 1.81 crore. Later in 1986, AT under went another modernisation programme for conversion to finished leather at the cost of Tk four crore. This time the total cost was realised from the public by issuing 17 per cent convertible participatory debentures each at par of Tk

This is the first time that such convertible debentures had been floated by any company in Bangladesh", Elahi said, 'options were there that those who want to convert their debentures into shares could do it in 1990." So when the time came, almost all debentures holders converted them to shares adding another Tk two crore to the paid-up capital thereby pushing it up to Tk 3.81 crore. To accumulate more capital and to avoid short-term debt, the company offered 1:1 rights issue and raised its paid-up capital to Tk 7.62 crore in 1992," Elahi

Elahi projects that AT will benefit from lower debt in 1993 while the margins will grow with more top grade leather sales in 1993 and

It is estimated that the profit after tax payment of the company will be Tk 58 million in 1992-93 from Tk 28 million in 1991-92.

"Leather export has a tremendous future for expansion," Elahi said, "government must encourage the tanners to go for more value-added products. Government should also concentrate on developing livestock in the country for both production and leather supply to the industries", he

#### Messrs Dhaka Dying and **Manufacturing Company Ltd**

Dhaka Dying and Manufacturing company had played a key role in exporting specialized textiles products. Its export proceeds showed a steep rise since 1985-86 when its earning was Tk 32.47 lakh. In 1986-87, the figure rose to Tk 1.67 crore and in 1987-88, it was Tk 1.75 crore. It has

achieved significant success in securing good price per unit of exports and also widened the market for Bangladeshi fabrics.

For its pioneering role in the field, Dhaka Dying and Manufacturing was awarded the President's Award third class, for 1987-88 for non-traditional items.

### Messrs Liberty Impex

Liberty Impex has achieved significant progress in the export of fresh vegetables. During 1987-88, it has exported vegetables worth Tk 1.49 crore. This achievement was possible when there was a slump in both the production and export of vegetables.

Not only that, Liberty Impex has been successful to bag a higher price for each unit of

It has been awarded the 1987-88 President's trophy. third class, for exporting an item that is both promising and non-traditional.

#### (a) President's Export Trophy for the year 1988-89

1) First grade trophy for traditional items:

### (a) MM Ispahani Ltd, Chittagong

Ispahani Limited has got the President's Export Trophy, first class for the year 1988-89 for its outstanding contribution to the export of tea.

It has earned foreign currency worth Taka 11.82 crore, 15.62 crore and 20.42 crore by exporting tea in 1986-87, 1987-88 and 1988-89 respectively. The growth rate in export was, however, 32 per cent in 1987-88 and 39 per cent in 1988-89.

The growth was not only in export earning, but also export quantity. It exported 20.06 lakh tea in 1986-87, 35.39 lakh kg in 87-88 and 39.58 lakh kg in 88-89 fiscal year. The growth rate was, however, 8.1 per cent in 87-88 and 9 per cent in 88-89.

Ispahani Ltd earned 13.47 per cent of the total export earnings by the tea sector in

(b) For non-traditional items:

### Apex Foods Ltd, Chittagong

The Apex Foods Ltd has got the President's Export Trophy of class one for the year 1988-89 for its success in exporting frozen fords.

It carned foreign currency worth Taka 43.17 crore in the said year by exporting 15 lakh kg frozen foods. The earnings

were Taka 22.41 erore and 40.11 crure in 86-87 and 87-88 fiscal years for exporting 10.74 and 16.41 lakh kg frozen foods. Although the quantity of export reduced in 1988-89, the export earnings of the company showed an in-

#### (2) Second grade trophy (a) Friends International

Limited, Dhaka Friends International Ltd got the President's Export Trophy of second class for the year 1988-89 for its success in

exporting hostery items.

In 1986-87 the company earned a total of Taka 11.17

of hosiery items. The export increased to 4.50 lakh dozens in 87-88 and 6 lakh dozens in 88-89 accounting for increases in the export carnings of Tk 16/38 crore and 25.57 crore respectively

erore by exporting 3.49 dozens

#### (b) Bangladesh Export Import Company Limited, Dhaka

Bangladesh Export Import Company Ltd took the top position by exporting jute yo and twine worth Tk 35.42 crore in 1988-89.

however, 14,404 metric tons during the period.

The amount of export and Continued on Page 7

The amount of export was,