How 1973 Oil Shock Shocked the World | Fruit Juice Enjoys Sweet

IL to a finite and exhaustible resource. If the rate of consump-tion exceeds the rate of discovery, it becomes scarce; hence, the oil market is equilibrated by an increase in price. Actually the price of oil is determined by more complex forces due to market imperfections, changing expectations and often point system. destabilizing speculations, and overall global macroeconomic conditions.

As a country's national income rises; its energy consumption rises too. As a result, the demand for oil rises; however, its rise is less proportional than the rise in national

High price of oil leads to expanded production, opening of new fields, and greater demand for oil exploration. Moreover, increased price of oil can reduce the demand for oil due to substitution, efficient use, and greater conservation.

Pre-Embargo Mideast Oil Economy

During the colonial eras, the multinational oil firms were able to obtain concessions, that is, the right to explore for and develop petroleum and gas at terms favorable to them throughout the Mideast and elsewhere. The royalties that the Mideast states obtained for their concessions were minimal.

Since early days, the Mideast oil economy was controlled by integrated giant multinational firms, such as Exxon, British Petroleum (BP), Royal Dutch Shell, Gulf, Texaco, Standard of California, and

Mobil — collect::ively known as the "Seven Sistuers." The international oil industry was highly concentrated with effective barriers for othmers to have entry. Originally... the interna tional price of oil was set according to a sitingle-reference

Prior to the early 1970s, the real price out oil was dropping. Indeed, it is the very attempt to prevent this downward trend that led to the formation of the OPEC. Needless to say, the OPEC was unable to arrest timis trend in its early years.

The changing demand and

supply conditions of the 1970s

created the objective biasis for

the price hike: A buyer's mar-

ket became a sweller's market.

Moreover, the October 1973

Arab-Israeli was provided the

political impetus for the Arab

oil embargo agmins t countries

that were hosttille to the Arab

position vis-a-vius the occupied

territories and the Palestinian

Performance of OPEC

and OAPEC

OPEC's oligopoulistic behavior

in the global oil market led to

the oil shock of 1973 and sub-

sequently to staugflattion. Actu-

ally, the only prince that OPEC

directly "controlss" is the nom-

inal dollar price of crude oil.

It is widely believed that

exporting Arab states were cut by 25 per cent of the

price hike was not the sole cause of time recession. The OWPEC states themscives were not insulate from global inflation. The stagilation of 1973-1975 also put a downward pressure on oil

It is widely believed that

the first cell shock pushed the

economiess of the industrial-

ized counitries into the 1973-

1975 recession. In the West,

public oplinion and the media

neld the OPEC, especially the

Arab states, responsible for the

slowdown in economic activity.

Actually the downward trend

in output had started prior to

the oil shapek. The general en-

vironment of the early 1970s.

particularly the international

monetary crists, US balance of

payments disequilibrium, in-

creasing mobility of financial

capital, suggests that the oil

Indeed, it is true that, in tion of its members, OPEC inal price of crude oil. However, the rattio of time price of crude oil to the prime of OPEC cates OPEC's terms of trade. jointly determined by OPEC, non-OPEC oil-producing states, and OPEC's trading

During the 1973 oil shock, OPEC obtained adwantageous

by Tanweer Akram

1973, due to the concerted accontrived and raised the nomimports is more important for our purpose because that indi-This ratio, or relative price, is partners, whiich are mostly industrialized countries.

Prior to the early 1970s, the real price of oil was dropping. Indeed, it is the very at-

tempt to prewent this downward trend that led to the formation of the OPEC. Need-

crude oil price in terms of

trade and, thus, accumulated

substantial foreign exchange

reserves. Demand and supply

conditions in the cel market,

in particular the increased de-

pendence of the industrialized

countries on imported oil,

strengthened OPEC's bargain-

ing position. However, the abil-

ity of non-OPEC producers to

expand output due to com-

mercial viability and the inter-

national inflationary pressures

later undermined OPEC's abil-

ity to unilaterally raise the

price level. As a reseult, OPEC

has been unable to perpetuate

its oligopolistic domination of

On October 6, 1973, hostili-

ties broke out between Arab

and Israeli forces. Under such

political circumstamees, oil-

less to say, the OPEC was unable to arrest this trend in its early years.

compelled to express solidar ity with the "frontline" Arab states, namely, Egypt and Syria, since they were trying to regain lost territories. The oil ministers of six Gulf states met on October 6, and decided to unilaterally raise the price of crude oil. Later, the members of the Organization of Arab Petroleum Exporting Countries (OAPEC) declared an oil embargo against the US and the Netherlands because of their support to the state of Israel. OAPEC ordered a production

September level and 5 per

cent each successive month

until the US changes its post-

tion on the Israeli occupation

of Arab territories. The off

market reacted immediately

and the posted price of oil

quadrupled. In addition, OPEC

countries declared that they

will henceforth have a greater

"participation" in the oil con-

cessions, which again in

creased their revenue and ex-

embargo made sharp escala-

tions of oil prices feasible. This

was also the first time that the

oil-exporting countries de-

cided to determine the price

and the quantity of production

independently of the oil com-

The output reduction and

tended their control.

Although the oil embargo created the momentum for US "shuttle «diplomacy" in the Mideast, tihe political gain for the Arab states was limited.

The oil-exporting Gulf countries sare now much more dependent on the West for their economic growth, development, and modernization. Moreover, the entry of several non-OPEC producers has changed time structure of the international oil market Hence, the Arab are unlikely to benefit from an embargo in the near future:..

[Tanweer Akram is graduate student in International Political Economy and Development at Fordham Untiversity, NY.)

No Fast lanes for Car Makers

by Prakash Candra

NDIAN car manufacturers say they may soon have to administer the last rites to their ailing industry. And they are holding the government responsible for their precarious existence.

Industry sources say unless the government comes out with a rescue package soon some car manufacturers will have to close shop before the end of 1992. This means loss of jobs for thousands of people and reduced investment.

And Indian companies may be forced to link up with American or British car makers to survive.

Local car producers say they are suffering from a severe recession which has left them with a growing "pile" of unsold cars. Figures submitted to the government by the car makers Premier Automobiles. Hindustan Motors and Maruti Udyog Limited — showed that

some 13,000 cars worth 2,600 million rupees (US\$92.8 million) remain unsold. The paper "Business Stand-

ard" said Premier Auto has the most number of unsold cars in its hands - some 7,000 units remain in its inventory. Maruti Udyog has the least with 1,300 and Hindustan Motors account for the rest. The car makers say their troubles started with the Gulf War last year. Salies figures started falling after the war. At that time, the problem was felt mainly by Hindmustan, which had trouble sellting its "Ambassador" model, and Premier, which had prob-lems with its

"Padmini." But now they have been joined in their weees by Maruti. which has a timeup with the Japanese firm Sunzuki.

the oil markett.

excise duty which has gone up from 35 to 66 per cent. Car makers say this has combined with the sharp cut im depreciation loss allowed to the indusdustry's customers, the bulk being the government and private companies. But cash flow problems are making even these major buyers less than eager to purchase new vehiclcs. With banks and financial agencies in deep trouble, interest on a car loan can be as

Says CK Birla of the Birla

age of foreign exchange, which means less dollars to pay for oil from the Middle East. A seniour official said, "We

have to cust down on government expemditure. If it means a halt to busying cars and other equipment, it just cannot be

country facing a severe short

'Ambassador' cars was sustained by government orders. But with the (cost-cutting) drive we have been badly hit." But even mon-luxury vehicles, like jeeps, are not faring so well 12 2 1 - 111

The big firm of Mahindra and Mahindira, which produces jeeps for time Army, other government umits and the rural sector, has also fallen on bad times. Last year, the company sold 57 per cent of its product to the rural sector.

Car industry insiders say that without government relief, it is omly a matter of time before mass layoffs and voluntary retiremment schemes are effected. They also say that trade unioms will have to accept the imevitable displacements and preorganisations that

For the growing resistance of consumers to the industry's most dazzling blandishments, car makers only have the government to blame.

A major complaint is the

high as 30 per cent annually.

family which owns Hindustan Motors: "The cash crunch has

Already, car makers have started cutting back production by 40-50 per cent. Production of some models has been stopped alltogether.

Industry sales figures show that as of November, 1991, only 3,000 cars were sold as compared to 5, 179 in July. Sales involved mainly the Maruti 800 modecl, which is a great petrol s-aver and a favourite of the Indian middle

But bigger mendells piarticularly the Omni Wan, were increasingly becoming difficult to sell although 1,257 units managed to move in Nove-

Despite adwertisements which tell consumers: "Hurry. They are disappearing," and price reductions of as much as 20,000 rupees (US\$715) for each Omni, customers are still reluctant to reach for their cheque books aind purchase

try, reduced from 3:3.3 to 20 per cent, in making their products less affordalble. One of the sharpest critics

of the government is RC Bhargava, mamaging director of the Maruti, a public sector firm which brought the automobile industry into high gear in 1983. He says "The government's policies have caused a slump in the industry. It has become customary for every government to hike the excise duty on cars in every budget. But this time it has gone beyond the critical point and the customer has refused to take it any more."

Vinod Joshi, another top automobile executive, notes that individual buyers are only a small percentage of the in-

hit the Indian corporate sector, very badly. Companies are no longer buying cars at the same rate as they used to. Since their own companies are facing trouble, car purchases have been postponed for better

The government itself seems bent on making this happen soon. Following Prime Minister Narasimha Rao's order for sharp cuts in government spending, Finance Minister Manmohan Singh ordered a 10 per cent cut in national budgets. The use of petrol has to drop by at least 20 per cent. The government also told

its employees that the use of cars is not a necessity but a luxury, especially with the

Mr Birla said, "The sale of

Already, car makers have started cutting back production by 40-50 per cent.

Bombay Broker Rocks India's Banking System

share-broker known to only a small A circle of investors in Bombay has suddenly become a household name.

He is Harshad Mehta, 37 and flamboyant, who is being investigated for a security scam involving billions of ru-

Mehta has acquired the distinction of rudely disturbing India's financial system and casting a dark shadow over the new liberalised economic policies of Prime Minister Narasimha Rao. Although he has become a

notorious national figure, it is not yet clear whether he will go down in history as a skillful manipulator or a crook like Wall Street's wheeler-dealer Ivan Boesky or junk bond dealer Michel Milken.

Even after his house was raided by authorities in February and his business premises sealed, he was able to write cheques worth Rs 6.2 billion to the State Bank of India, the country's largest bank, and Rs 2 billion to the Bombay Stock Exchange to settle his accounts.

The name of the burly broker ha seven figured in Parliament, where the biggest financial scandal in India's history has caused immense embarrassment to Rao and his finance minster Manmohan Singh.

Mehta, popularly known as the Big Bull of Dalal Street (where Bombay's stock exchange is located), is being investigated by the Central Bureau of Investigation (CBI) for fraudulent securities' dealings.

Until recently Mehta was the oracle of Dalal Street, the king of the stock market. He received a great deal of media attention, with business publications featuring him on their covers and video shows seek-

ing his advice for their view

He was identified with the euphoria in the stock market generated by the government's new economic positicies. He became the darling of investors, big and small, who marvelled at his brains, guts and megabucks.

Today, Mehta is a different

person. The CBI has issued orders to seized his properties, while the banks have been told to seize his and his famtly's accounts. The family has had its membership rights to

suspended. According to market sources, the value of lhis stocks

the Bombay Stock Exchange

has dropped drastically from



Harshad Mehta

A stock-market semsation involved in India biggest financial scandal.

billion to Rs 8 billion. His personal worth is, however, estimated to be Rs 1 billion. His rags-to-riches story be-

an estimated portfolio of Rs 20

gan 10 years ago, as a clerk in an insurance company, earning less than Rs 2,000 a month. In a decade he became the richest individual in India, if the tax he paid is any criterion he paid an advance tax of Rs 260 million for 1991-92.

The fast-talker was born into a Bombay cloth merchant's family which moved to Raipur, in central India, and enrolled him in a convent school. But he did not have his heart in studies and had to leave school because of his rowdy behaviour.

He finished his schooling privately and tried his hand at more than a dozen different jobs, including running a library for children, selling cement and hosiery and sorting diamonds. During this period he graduated from a Bombay college and took a job as a clerk in an insurance company.

The stock exchange opposite his office attracted him. He resigned and joined a broker in 1980. Four years later he bought his broker's card for Rs 150,000.

Mehta had his ups and downs in the early years of his career as a broker. The big break came after he moved into the securities market 18 months ago with invisible funds of Rs 1 billion, using banks to finance his stock market deals.

He is no run-of-the-mill stock broker. His success is largely due to his financial shrewdness and the knowledge available from employing experts, including some top retired bank officers.

Mehta uinderstood the implications off the new economic policies - the middle classes pumping insto the share market colossal sums of money previously leocked into the lowinterest saviings bank accounts or government securities and cashed in on the opportu-

He brilliantly used the banking amd stock market systems to his advantage, funding and exploiting loopholes along the way. He understood the complicated securities market and used it to generate buillions, which he pumped into the stock market. Mehta sould the banks bonds

or securities (debt papers issued by the government to raise money for its expenses). The banks then issued receipts acknowledging the transaction.

In his case the receipt was a bogus insitrument not authorised by the Reserve Bank of India (the central bank). Mehta used these receipts for his giant operations.

Mehta, who has influential friends amsong industrialists, politicians and senior civil servants, assemts that he is innocent. Will business houses that benefited from his operations come to him rescue? Will the government treat his with kidgloves because any drastic action agains t him might bring down the stock market and end the eulphoria of the new economic psolicies?

One thimg is clear : he has exposed the gaping loopholes in India's beanking system. The crucial question now is : Will the government be able to correct the aiberrations in the country's fimancial system?

Global Sales

by George Javier

LOBAL sales of fruit T juices have grown steadily over the last few years, auguring well for Third World countries unable to cash in on fresh fruit exports.

A new study conducted by the International Trade Centre (ITC), shows that total worlds trade in fruit juices reached almost US\$4 billion in 1989 and further went up to an estimated US\$5 billion in 1990. a three-fold increase in value terms since 1980.

include Imdia, the Philippines and Thattland, according to

Orange: juice tops the world market, amecounting for US\$2.2 billion in sales in 1989, or 56 per cent of the total traded. Pineapple juice exports were placed at US\$174 million, followed by grapefruit juice at US\$158 million, citrus juices at US\$10@ million and tomato juice at US\$22 million.

Importis of juice of other fruits or wegetables (apple and

which has been a major pro-

ducer of banana and mango. The study has a bright note for citrus juices, particularly oranges which, it says "are expected to remain in the lead in world trade," since these juices exist in large quantities and are well accepted by

consumers in most markets. Prospects for individual fruit juices, concentrates and pulp may vary from one market to another, says the study. Leading import markets for



Fruits prove to be fruitful, financially too.

This trend is especially significant for developing countries since they account for about half of total world exports, says ITC, an executing agency of the United Nations Development Programme (UNDP) and a joint subsidiary organ of GATT and United Nations Conference on Trade and Development (UNCTAD).

Funded by UNDP, ITC help developing countries establish national trade promotion strategies, look for sales opportunities for exports and market the products effec-

Brazil thus far is the largest juice exporter, and a number of other developing countries also supply fruit juices and pulp on the international

market. In Asia, the major exporters

grape, for example) totalled US\$987 million, while mixtures of justees reached about US\$116 million that year.

The study did not provide

separate arade statistics for tropical fruit juices and concentrates fother than pineapplc). But estimates placed annual world trade in these commoditives as ranging from 175,000 tens to 200,000 tons in single-strength equivalent, valued at between US\$175 million and US\$200 million.

The three leading tropical fruit juices traded, apart from pineapple, were banana, passion fruit and mango. Together, thesse account for about three-fourths of world exports of tropical fruit juices and pulps, excluding pineapple. This trend is particularly appealing to developing countrics like the Philippines

fruit and vegetable juices are the Unites States (with imports worth US\$900 million in 1989). Germany (US\$637 million). United Kingdom (US\$386 million), the Netherlands (US\$305 million) and

France (US\$293 million). Together, these countries accounted for almost twothirds of total world juice imports in 1989.

Other market in decreasing order of import value in 1989 were Canada, Japan, Belgium and Luxembourg, Italy, Saudi Arabia, Sweden, Austria, Switzerland and South Korea. Countries that appear to offer increased sales opportunities in the next few years are Japan, South Korea and other Asian nations that have not been traditionally major con-

sumers.

- Depthnews Asia

Into the Valley of Debt

OR every day of the past six years that Philippine President Corazon Aquino has been in office, her country has been paying US\$6 million to service its foreign debt.

Payments on the total US\$30 billion borrowings eat up nearly 43 per cent of the South-east Asian nation's annual budget. Their is little left to look after the health and education of Filipinos, or to restore the country's deteriorating environment.

"It is the burden of debt that in part impels the government' to persist with exports of hardwood timber at a level that is plainly not sustainable," says Norman Myers in a report on the Philippines commissioned by the World

Third World leaders who attended the Earth Summit in Brazil in early June argued that debt servicing, low commodity prices and trade protectionism are diverting their precious resources away from nature conservation.

Today, the Third World is 60 per cent more indebted than it was ten years ago. And it is the poorest people in poor countries that are hit hardest as government bend over backwards to keep international banks happy. Developing countries also want the industrialised north not compensate them for keeping the poor from using up their forests,

To be sure, foreign debt is not the only reason why forests have disappeared in some developing countries. One big factor is the greed and corruption of local political business elites. Today, the Philippines has one of the lowest rates of rainforest loss in South-east Asia - mainly because there isn't much forest left to cut. Most of it was shipped to Japan in the 1960's.

corals and mangroves.

But whatever the reasons for past plunder, experts say it is the Philippines' monstrous debt burden and its puzzling persistence to pay back every cent of it that is driving the country to take unsustainable economic short cuts.

The Philippines is growing - Gemini News | pincapples, bananas, sugarcane and co-consut for export so it can earn mard currency. But Myers say's prices for these commodities are at an all-time low, and do not reflect the true ecological and social costs to the country.

Pineappele and sugarcane plantatioms occupy huge swaths of the most fertile lowlands of the Philippine islands like Luzom, Mindanao and Negors — forcing landless peasants to the hills, where they slash and burn forests to

When sine came to power in 1986 in a 'People Power' uprising, Aquino inherited nearly US\$ 26 billion of foreign debt amassed by former dictator Ferdinand Marcos. Aquino refused to use her immense peopularity to get the

Philippime President Corazon Aquino is stepping down this month, but her decision to honour the country's Philippine foreign debit may condemn her country to years of environmental neglect. Kunda Dixit of IPS reports.

largely-odisous loans written off, and proceeded to demonstrate to foreign bankers that the Philippines was a model debtsor.

Advisers like her former Economic Planning Secretary Solita Monsod quit in disgust. Today, Momsod is one of the harshest critics of the Aquino debt policy. "We had the world cating out of our hands in 1986," Mensod said in a recent IPS interview. "IF you don't ask for debt relief with fire in your eyes and use every bit of leverage you have, the creditors will spit on you. We have been sipat upon."

A report by the United Nations Development Programme (UNDP) land year said debt reduction was essential for the country's economic recovery. "If creditors prove unwilling to grant debt relief, the government should simply default in payment without paying for moratoriums," the report said.

Crities say the policy of trying to be a darling of the creditors to get more development

aid and seek rescheduling rather than write-off has backfired. The Philippines is mired

An effort recently to get a

US\$4-billion debt reschedul-

deeper in debt and poverty.

ing agreement with the International Monetary Fund (IMF) ran aground, and the decision has been deferred to the new government. Aquino officially transfers power on June 30 to her most likely successor: former gencral Fidel Ramos. Economists

say Ramos' debt policy will be

pro-export, pro-big business

and even more conservative than Aquino's. Perhaps the most glaring example of tainted Marcos-era loans is a US\$2.6 billion nuclear power plant 100 km northwest of Manila. The reactor sits on an earthquake fault and near a string to volcanoes, including sizzling Mt Pinatubo which erupted last year. A study also found serious con-

struction defects.

The plant was mothballed in 1987. But faced with a crippling power crisis this year, the Aquino government settled out of court with the US manufacturer Westinghouse to rehabilitate the plant. The Philippirres is still paying US\$300,000 a day just to service loans for this nuclear power plant that has not generated a single watt of electric-

Robert Pollard, a nuclear safety engineer with the Washington-based 'Union of Concerned Scientists' wrote to Aquino in May, saying he had grave doubts about whether the plant could be run in a manner "both safe and economical."

Debt repayment is a life or death issue for the Philippines. The US\$42 million the Philippines pays every week to service its foreign debt is money taken away from supplemental feeding programmes for children, sewerage treatment plants, drinking water projects and vaccination campaigns.

It is difficult to quantify the human loss of the debt crisis, but the Manila-based Freedom from Debt Coalition has tried. It says one Filipino child dies every hour because money to take care of it is missing.