POLICY OPTIONS FOR ECONOMIC BREAKTHROUGH

Development Perspective and **Priorities**

by A M Zahiruddin Khan

TEW Development Perspective" gives top priority to accelerated and sustainable economic development of the country. It focuses on: human resources development, participatory planning. participation and poverty alleviation. The main strategy for achieving these objectives would be generation of productive employment particularly to meet basic needs of the lower 50 per cent of the population thereby raising savings, investment and the purchasing power of the community. The specific strategies towards these goals would be: () human resources development beginning with removal of illiteracy, provision of basic health facilities and appropriate population control measures. through adequate allocation to socio-economic sectors; ii) increased employment opportunities, particularly for the lower 50 per cent of the population residing in the rural areas through appropriate organizational and institutional mechanisms for participatory planning with effective financial discipline, input and manpower support and women's participation; iii) strengthening of the national economy through the development of the rural economy with priority of the development of agriculture sector; iv) promotion of competitive efficiency through appropriate transfer and adaptation of technology targeted towards supporting employment in agricultural and manufacturing sectors; v) promotion of joint enterprises collectively large but individually small with focus on agri-

culture sector, small trade and

small industries; vi) promotion

of private enterprises based on

competitive efficiency with

7 HEN Deng Xiaoping

nzhen as the focus of his

surprise New Year visit, no one

who knows the wily 87-year-

old Chinese politician was sur-

ing to party leaders just how

much the plans for economic

reform he began in 1979 have

Xianhu Botanical Garden with

Chinese President Yang

Shangkun, Deng was overheard

emphatically urging Yang to

push reform even further, as

quickly and boldly as possible.

politician of the free-market

West than the leader of the

world's largest communist

party, Deng was quoted as say-

ing: "China should adopt useful

facets of capitalism and not

fear the ideological and eco-

nomic challenge from capital-

was chosen to be China's first

new Special Economic Zone

(SEZ), the town was inhabited

by farmers and fishermen. In

those days the main street was

a dusty road crowded with a

During those early years of

steady stream of cyclists.

In 1979, the year Shenzhen

istic countries.

Sounding more like a

As he toured Shenzhen's

prospered.

Deng was simply emphasis-

chose the special eco-

nomic zone of She-

thrust on export-oriented industries; vii) maximizing intersectoral linkages; viii) integration of macro-level with microlevel planning along with builtin accountability at all stages of socio-economic development process, and ix) integration of national conservation strategy to prevent the degradation of the environment and improve

can be stabilized, and increased further if public sector losses can be reduced. With the changing policy of the Government from a regulatory to a supportive intervention in the economy, coupled with commitment to market economy; and more broad based private sector participation at every strata will contribute to-

It is expected that policies and fiscal measures being considered and implementation would enable the annual development investment programme to the extent of 33% by 1995.

its capacity of sustainable development with multi-level economic planning.

Annual Growth Rate

It is necessary to attain an average growth rate of 5% or more per year to improve living standard, investment and required rate of growth in fu-

Prevailing economic condition and experience in many Asian countries encourages us to believe that Bangladesh with stable macro financial management, coupled with accountable and democratic political environment can achieve and sustain higher rate of economic growth of 5-6% per annum. In the past this potential could not be realized because investable funds went to inefficient sectors both in the public and private enterprises, due to over regulatory interventionary role of the Government. As a result the economy has to sustain huge losses every year resulting additional taxes. This drain of resources has impeded economic growth; as a result the poverty situation has deteriorated to an alarming level.

The economic growth rate

to travel the long two-lane

road from Hong Kong in an

old, battered bus, thankful at

the end of the long trip for the

grandmothers selling lychees

and bottles of orange water

that was, according to the local

Fanta".

guides, the "closest thing to

transformed southern China.

Now the city is a gung-ho

acolyte of free-market eco-

nomics and the most success-

ful SEZ in booming Guangdong

An influx of Hong Kong in-

vestment capital has trans-

formed the once sleepy village

into a metropolis, complete

with tall buildings, automobile

congestion, a McDonald's fast-

food restaurant and the begin-

nings of a stock exchange.

wards a sustainable and accelerated economic growth.

Important Factors

The following important contributory factors must be taken into account: a) Improvement in fiscal management both in the Government and private sector. b) Positive and co-operative labour management relationship, entailing increasing productivity which can sustain improved wage base, and growth. c) Efficient export led growth primarily in the labour intensive sector can contribute substantially towards rapid expansion of external trade; which has been observed to be the major contributory factor in the NICs' economic growth. External trade expands at a much faster rate than the GDP and ultimately contributes in accelerating the GDP.

Among the fiscal measures already initiated by the Government the performance of the tax reform programme in the form of VAT has met the desired objective. Along with this during the last seven months appropriate fiscal measures coupled with control on unproductive expenditure

the tape on the exchange's

video screens has become

by old women any more. The

women have been replaced by

rows of stores that somewhat

resemble suburban shopping

malls, selling the same goods

Hong Kong's markets.

The night in pierced by the

blare of car horns leading big-

spenders to the city centre

and a world of gaudy tourist

bars, to remind Shenzhenese

that even China is not beyond

are also a bright beacon to the

poorer cities beyond the reach

of the coastal provinces.

According to Chung Jingwu, of

But Shenzhen's neon lights

the reach of modern ills.

The lychees are not hawked

Shenzhen's favourite pastime.

South China — Fastest Growing

Region in the World?

by Barbara Stewart

Shenzhen has changed. and produce to be found in

Southern China is becoming an economic force to be

reckoned with. Guangdong and Fukien provinces

are now the fastest developing region in Asia -

probably in the world. Shenzhen, in Southern

Guangdong, was China's first Special Economic

Zone (SEZ) created in 1979. A Gemini News Service

correspondent has just visited the city and reports

that, although old-style communism remains in

place in Beijing, an economic glasnost has

has shown mark improvement in resource mobilization resulting in contributing 24% to the GDP from a negative position. It is expected that policies and fiscal measures being considered and implementation would enable the annual development investment programme to the extent of 33% by 1995. This in itself shows the inherent potential of the economy even at the present state if managed well to move towards a sustainable and self-reltance base. Therefore, it is appropriate that the nation as a whole contribute towards this healthy trend, so as to enable use of individual initiative, and a more broad based participation of our people. In this respect the private sector both in industry, and in agriculture has a important and responsible role to play. I assure you that the Government will provide pragmatic policy support wherever it is necessary, for overall economic growth, not

and economic growth. Bangladesh is near, the Asia-Pacific Zone, which is the fastest economic growth region in the world. This will have a spill over effect. If we can manage the country and the economy effectively well, there is no reason why this "Wind of Change" will not prevail upon us, failing which it

only to arrest increasing

poverty but to reduce it as

rapidly as possible. This in

turn will bring about increase

in purchasing power and sav-

ing: which is a precondition

for any meaningful industrial

will by pass us. The author is the Minister for Planning, Govt. of Bangladesh. The text is taken from his speech at the MCCI-Press Club seminar held on 10-11 May, 1992.

that pushed the city's per

capita income to \$ 2,000 per

annum - in stark contrast to

rural wages of less than \$ 200

a year - has swelled

Shenzhen's population to more

Shenzhen's manufacturers be-

came the highest earners in

southern China, scoring \$ 11.4

billion in total foreign trade for

minal, Huanggang, is China's

largest, and can handle 50,000

trucks a day. Located at the

start of the Shenzhen-

Guangzhou highway going into

China and at the edge of the

border with Hong Kong, the

terminal's two-way traffic is an

impressive confluence of

In the outgoing lane, trucks

piled high with straw baskets

of fresh produce or reeking

with the smell of pigs vie with

cargoes of plastic Ninja Turtles

and micro-chips on their way

to Hong Kong and markets

trucks bring in refrigerators.

TVs and blue jeans to a grow-

ing consumer market. Any ly-

chee sellers at work these days

ply their trade from the back

of their Hondas and wear jeans

cies have also given neighbour-

ing Fukien province a jump-

start on dynamic growth.

Guangdong and Fukien are

While Asia's "Four Tigers" -

Completing southern

Favourable investment poli-

and Reebok sneakers.

On the return trip the

Shenzhen's transport ter-

Chung believes that

than two million.

trucks.

worldwide.

E XPERTS are predicting that a major economic boom will follow in the wake of German unification.

The overall reasonign underlying these forecasts is wellfounded, even though exact figures on the economic state of a united Germany are still missing, according to Federal **Economics Minister Helmut** Haussmann in Bonn.

Chancellor Helmut Kohl, speaking at an "apprenticeship drive" in the new federal state of Saxony Anhalt, conceded that a difficult phase was immediately ahead. Nonetheless, he made clear that the economy in eastern Germany would experience an economic surge of reconstruction following the inevitable process of restruc-

Chancellor Kohl announces program of economic support with volume of more than 50,000 million German Marks

Former Chancellor Helmut Schmidt also sees the future as promising: This unified Germany will not need help from abroad; the economic dynamism of the Federal Republic suffices completely to bring the former GDR to the same level of productivity within a decade."

Bringing about the rapid transition of the eastern part of the country to socially-oriented free-enterprise practices remains a major challenge for both the economy

Experts Predict German Economic Boom

and the government all the same. This applies in a special way to the research and academic communities," noted Heinz Riesenhuber, Federal Minister of Research and Technology in Bonn. "The dedicated support" of the major economic institutions will help

sites for the creation of a market geared and fruitful

Germany The economic assistance foreseen in the Unification

science landscape" in

by Helmut Nagelschmitz the GDR will come to more than 50,000 million German Marks in the next several years, Chancellor Kohl noted during his first government declaration to the all-German parliament.

IN Press



Financial Reforms Benefit Private and Foreign Banks

by Tarek Rashid

ITH the gradual rela-▼ ▼ ment's regulatory role in the functioning of the country's financial sector, the emerging trend is a satisfactory and interesting one, obviously making things easier for the private and multinational

The process of deregularisation that began in January, 1990 has already come quite a long way passing in the process various phases ranging from - introduction of flexibility into the lending and deposit rates, permission for individual banks to establish their own rates within limits set by Bangladesh Bank (BCD circular 33 of 1989) to complete withdrawal of ceiling regulations on leading and deposit rates except few priority sectors (BCD circular 7 of

some of the private banks of-

As a result banks despites excess liquidity could not compete with each other with their best possible rates depending on their cost of funds. Borrowers were compelled to pay higher rates and thus investment was more or less discouraged.

Bangladesh Bank, vide its circular in 1989 established a new approach to the setting of lending rates. The lending rates are to be set by each bank separately within the limits stipulated by the central bank.

In this regard, loans were classified in eleven lending categories and highest and lowest ceilings were set against those. Commercial banks could swing in between the higher and the lower

Gradually these bands were lowered and recently (effective April, '92), it has been decided

China is now planning to carry its policy of reform to Yunnan province, taking advantage of trade with countries in South East Asia.

Pu Chaozhu, secretary of the provincial communist party, says improved relations with Vietnam have offered new opportunities for trade. Pu says trade with Burma, Laos and Vietnam was \$ 128 million in 1990 and is growing rapidly.

Ultimately, southern China's impact on the Asian economy will be as significant to history as the fall of the Berlin Wall or the disintegration of the Soviet Union.

nation to keep China's door

- Gemini News

institutions.

From 1972 to 1989 deposit and lending rates offered by scheduled commercial banks were almost static. Though fered little higher rates on deposit and little lower rates on lending those were not authorised by the monetary author-

by the central bank that lend-

When Deng stepped out of retirement for his New Year tour of Shenzhen, the trip underscored his personal commitment to rapid economic change and was the strongest indication yet of his determi-

ing rates (except bands of interest rates for lending to agriculture exports and small and cottage industries) would be decided by the banks themselves. In case of interest rates on deposits, only the minimum rates were given by the central banks. The maximum rate at which the banks will take deposits will be decided by the banks themselves. Through this, much lever-

age has been rendered to the commercial banks. Now a bank

nancial sector. Borrowers and depositors now have their choice to act upon. It has also been noticed that new changes have benefited the private and foreign banks, mostly, since they can quickly adapt to the changed situation. The following table shows a comparison between the static period of interest rate in 1989 and 1992 and the period after complete withdrawal of ceiling on interest rates.

helped blow free air in the fl-

With the withdrawal of bands, it has been noticed that some of the commercial banks (mostly foreign banks) are offering working capital loan at 12 per cent for their best customers having sound security, collateral and performance, on the other hand some banks (mostly private) are offering 13 per cent on fixed deposits while foreign banks are offering around 9 per cent. Nationalised banks, though little bewildered at the outset, are now adapting to the changed situation.

having excess funds can lend at a lower rate of interest while a bank suffering from liquidity crunch can offer increased rate of interest on deposits and thereby improve healthy competition in the financial sector.

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collateral and performance, on the other hand some banks (mostly private) are offering 13 per cent on fixed deposits while foreign banks are offering around 9 per cent.

Nationalised banks, though little bewildered at the outset, are now adapting to the changed situation.

As mentioned, earlier, the introduction of ceiling/bands on interest rates and withdrawal of ceiling have already

31.12.1989

31.12.1990

31.12.1991

30.04.1992

In 1990 while deposits in nationalised banks showed an increase of 7.5% from 1989, it was 14 per cent for private banks and 11 per cent for foreign banks. Advances of nationalised banks increased by 14 per cent in 1990 while it was the same with private banks and 0.08% with foreign

In 1991 while nationalised banks' advances increased by four per cent, private banks' advances rate by 16 per cent and foreign banks' by 5.5 per cent. Last month (After the BCI debacle), nationalised banks' deposits showed a negative growth, while private banks' deposit increased by 1.5 per cent and foreign banks' by 11 per cent. It seems that foreign banks have regained the depositors' trust which was considerably damaged after BCCI debacle. Of late foreign banks have

reduced their rates again in order to suit the market changes and it is expected that their share in loan portfolio

will increase. Observers are of the opinion that private banks in order to compete in the changed market should decrease their cost of fund. Now private banks are swapping their high cost of deposit with high rate of commercial lending and trade financing, their high cost deposit is not allowing them to enter into the manufacturing sector which is serviced by nationalised and foreign banks.

Nationalised banks with their leavy involvement in the priority sector cannot exercise much of a leverage in the commercial sector. In this case, the concept of syndicated finance or consortium finance could be an ideal choice. But the concept of consortium leading, though much in practice in the neighbouring countries, is absent in Bangladesh. Observers feel that to ensure quality of the loan portfolios, exercise control on the borrowers and confirm repayment, consortium of banks are of utmost importance. This will make the loans approval and monitoring easy for the banks and chances of exploitation remote for the clients.

Lending through sharing the security is in practice in our country, so it is time for syndicated banking and consortium lending. Outside the central bank, commercial banks, through forming group and nomination of lead banker, should go for consortium lending. In this regard foreign and private banks should come forward. Foreign banks should be more identified in the nation building activities. It is also expected that with further liberalisation of the economy and increased investment, foreign banks will increase their share with better service, better skill and better performance.

They will borrow ideas and expertise from various network points and adapt with changed situation of the market and thus contribute to overall development. A competitive market should also develop the skills of the bankers involved in private and nationalised sectors.

1200

1201

1265

1279

5.5

1.5

National Banks (in Taka Crore) Increase % Advance Increase % Deposit 10034 12786 31.12.1989 11435 13750 7.5 31.12.1990 11905 16672 31.12.1991 12578 15845 30.04.1992 **Private Banks** (in Taka Crore) Increase % Increase % Advance Deposit 3887 5090 31.12.1989 4416 5792 31.12.1990 5139 6594 31.12.1991 5325 6690 30.04.1992 Foreign Banks (in Taka Crore) Increase % Advance Increase % Deposit

1424

1569

1813

2102

the Development Bank, the Although the present exchange China's tourism industry the 12-year economic explosion lists only six stocks, watching only way to visit Shenzhen was

