

In remembrance of Sir Fazle Hasan Abed

Celebrating the life of an extraordinary innovator

AHMED MUSHTAQ RAZA CHOWDHURY

DECEMBER is the month of victory. We fought for our flag, our land, and our independence. We celebrate it every year. This December, however, is a little different, as it marks the first anniversary of the passing of Sir Fazle Hasan Abed. This year in December, we are also celebrating the life and work of a leader of new Bangladesh.

Much has been written over the past 12 months about the legacy of Abed bhai, as we fondly called him. Sir Fazle will be remembered for many of his deeds and contributions, which transcend beyond the borders of Bangladesh. He was a true trailblazer. “There is no layer and sub-layer of our societal make up which has not been touched by Abed’s work. He is the principal architect of the massive transformation that has taken place in Bangladesh society since liberation”, wrote Nobel Laureate Professor Muhammad Yunus.

He founded the Brac organisation with a few of his close friends in 1972. From a small organisation he nurtured it to become the world’s largest non-governmental organisation (NGO). As he (and I) wrote back in 1989, “When Brac was started in 1972 we thought that it would probably be needed for two to three years, by which time the national government would consolidate and take control of the situation and the people would start benefitting from independence. But as time passed, such a contention appeared to be premature. After 16 years, we feel that we have not yet outlived our utility and need to do more and more”. And he continued to do “more and more” until his last breath.

He was an institution builder par excellence. Even I, who spent a long 42 years with the organisation and with him, would not be able to list all the institutions that he founded. One of his greatest legacies which I dare to

say, is most likely to live for hundreds of years, is the Brac University. The university opened its door in 2001 and in less than two decades, it has become one of the top private universities in the country. Sir Fazle invested his time and energy to make it an institution of excellence in higher education, not only in Bangladesh but for the region. He always believed that the quality of universities in a country is a good marker of development of the society, and as such, he wanted to make sure that Brac University offered the best quality education. In doing so, the university has invested in attracting the best of students and faculty, not only from Bangladesh but internationally.

While undergraduate education is the lifeline of a university, (post) graduate education makes it perfect as an institution of learning and knowledge generation. Brac University has several such institutions such as the Institute of Education, Institute of Governance and Development, and School of Public Health. They are autonomous and some are already financially self-supporting.

Brac is a pioneer in initiating large scale programmes in health that have benefited millions of people over the years. These include primary healthcare, training of community health workers, promotion of oral rehydration solution, immunisation against common diseases, women’s and reproductive health including family planning, treatment of tuberculosis, eye care, nutrition, water sanitation and hygiene (WASH) and so on. Many of these programmes have been hailed as path-breaking with enormous impact on the health of the people of Bangladesh and across the world. In implementing such programmes, Brac acknowledged the dire shortage of trained leaders in public health. One of Sir Fazle’s dreams was to build a school of public health. After overcoming bureaucratic hurdles, Brac University was able to launch such an institution in 2004.



Sir Fazle Hasan Abed (April 27, 1936 – December 20, 2019). PHOTO: TWITTER

James P Grant, the Executive Director of Unicef for 15 years, was a great visionary. During his time, Unicef initiated many programmes that changed the way the world looked at child health. His persistent promotion of the famous *Child Survival and Development Revolution* is variously credited for the significant decrease in child mortality in different parts of the world. Grant was a good friend of Bangladesh and of Brac. In recognition of his contributions, Sir Fazle decided to name the new institution as the James P Grant School of Public Health (the School).

Although the School formally started in 2004, the groundwork was done from a much earlier stage. A feasibility study was done. One of the reasons he encouraged me to take on a Visiting Professorship at Columbia University’s Mailman School of Public Health in New York was to learn how a modern school of public health functioned. During my two years’ residence at Columbia, I came in close contact with a host of relevant experts. With Dean Allan Rosenfield’s active support, I organised several workshops on different issues related to the future institution, drawing on experts from

Columbia and other universities in the USA. We also formed an international advisory group for the new school headed by Allan Rosenfield himself. Sir Fazle attended a few of these workshops as well which further demonstrated his deep interest and commitment to the School. When Brac received the Gates Global Health Award in 2004, he donated the entire award money to the School, thus forming its first endowment.

In addition to my role at Brac as its Deputy Executive Director, he asked me to take the helm of the School as its founding Dean. It was a big honour, but an onerous task as well. One of the first things I did was organise a conference in Dhaka where we invited leaders in public health and public health education from across the world. Sir Fazle himself attended the entire two-day conference. Here, the professors and other leaders representing institutions like Harvard, Columbia, Johns Hopkins, London, Uppsala, Cape Town, Makerere, and Hanoi lent their full support. The Dhaka-based ICDDR,B also enthusiastically came forward to become an active partner in this endeavour. Such support from Bangladesh and overseas were critical given the shortage of public health faculty in the country. This helped us to launch the Master of Public Health (MPH) programme from as early as January 2005. We wanted to make this programme unique from other existing MPH programmes. One of the principles we adopted was the “problem-based experiential learning”. In this, the students would not only attend class-based teaching, but also be exposed to the villages and urban slums so that they are able to learn from real world experiences. In the 1980s, the Rockefeller Foundation had supported several schools of public health in different parts of the world for promoting experiential learning, which they called “public health schools without walls”. The learning

from that initiative was very useful for us in innovating new ways of teaching-learning. The other principle we have been practicing is the promotion of peer learning by making the class as diverse as possible. As such, half of our student body is represented by women, half are non-medical graduates and half are international students. We have seen to our amazement how students learned from each other.

The School has been a great success. Many of the graduates have gone on to earn PhDs from elite institutions such as Harvard, Columbia, John Hopkins, and London. The Bulletin of the World Health Organization listed the Brac School as one of the top six institutions in the world practicing community-based learning.

The James P Grant School of Public Health is also unique as it promotes research by its faculty and students—a rare combination of teaching-learning and knowledge generation. In 2019 alone, the School’s faculty had published 56 research papers in peer-reviewed international scientific journals and 43 Op-eds in popular media.

The last time Sir Fazle visited the School was on December 1, 2018. This was a sentimental occasion for me personally, as he formally launched a scholarship programme for women doing MPH in the School, that was financed by the sale of the only landed property my family possessed. He had full appreciation for the gesture because, as he said, “the donating family is not rich”.

It has been a long year since he departed. Perhaps too long. Much of the time since he passed, we have spent fighting the coronavirus. We don’t yet know where or when it will end. But we do believe that this journey would have been different, perhaps somewhat easier, had Abed Bhai been amongst us.

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Major changes in education policies: Are we ready?

ASM KAMRUL ISLAM

THE Ministry of Education has planned for a radical change in the existing curriculum from primary level to higher secondary level. Board Examinations like Primary Education Completion Examination (PECE) and Junior School Certificate (JSC) will be discontinued and there will be no opportunity for selecting disciplines (Science, Humanities and Business Studies) at the secondary level. New textbooks and a new assessment system will be introduced. The proposal has been put forth to start in 2022. After declaring the outline for the new curriculum, a serious debate took place about whether we are ready for this initiative or not.

When the education system of a country has to go through such experiments on a regular basis, it becomes extremely vulnerable. Generally, it is expected for a country’s education system to undergo major changes every 10 years to adopt the changes of socio-economic perspectives and to cope with the enhanced educational technologies. That is why in the National Education Policy 2010, we see plans for the creative questioning system, PECE, JSC, primary education extended up to eighth grade, etc. But the National Education Policy 2010 has not been fully implemented till date. Even those that have been implemented have not been able to bring promising success. In other words, we have not got the expected



Introducing new policies in the education system is important, but the real question is whether we have the capacity to implement them or not. PHOTO: STAR

results from the policies adopted in the past.

To understand why such new policies may not work out properly and why the previous policies did not work well, it is important to understand the limitations of the stakeholders related to these plans.

First of all, the quality of education in our privileged and underprivileged areas differs greatly. The perks of being privileged and having several options in hand have never been there for the students who are deprived of access to enough resources. That is why they

do not have enough opportunities to adapt to the new curriculum, to begin with. For instance, in the last 10 years, only a handful of students from rural educational institutions have been able to understand the pattern of the creative question system. It is a serious doubt if Bangladesh has the number of resources needed at the grassroots level to introduce a whole new style of policy and has feasible plans to create proper check and balance between the educational institutions of rural and urban areas. If not, then the concept of inclusive education that we are moving

towards is unrealistic.

Moreover, it will be a real tough job to provide better learning without having an adequate amount of expert teachers. Adding new strategies or subjects to the curriculum also requires that those who teach these topics in schools and colleges are themselves proficient in these subjects. Unfortunately a good number of teachers do not have such expertise. Due to the lack of proficient teachers at the grassroots level, a large number of students fail every year in ICT. This picture is not specific to any particular educational establishment, but to most rural educational institutions. This is why the check and balance system fails to adhere to the privileged and the underprivileged groups.

According to the new curriculum, a new subject related to mental health is being added, but most teachers do not even have a good notion of what mental health actually is. We have seen the inclusion of subjects like ICT in the past, but even after five years, there is still a lack of skilled teachers in this particular subject, which is reflected in the results of public examinations. So even after so many years, if students can’t overcome the fear of subjects like ICT in rural educational institutions, there is very little possibility that this new subject will be absorbed by them.

On the other hand, massive changes are going to be made to the examination system. Apart from annulling the JSC and PECE exams, the new policy seeks to measure student’s

achievement through formative assessment instead of summative assessment. From the pre-primary to the higher secondary level, learning based assessments will be introduced. Getting teachers acquainted with the formative assessment is a big burden. We do not have as many teachers as we need for it to be convenient enough for them to evaluate an average of 60/70 students in a classroom-based on their class performance. It is also unclear how to maintain impartiality during the learning-based assessment process. Moreover, in the past years, teachers used to have a certain percentage of marks in their hands, which is probably no longer practiced. There is no apparent outline of why this assessment process will work this time around. Even if we assume that teachers will be properly trained for this, the chances of a qualitative change at a large margin are slim. As our teachers do not like to experiment with new insights in the classroom and feel more comfortable in the traditional style of teaching and assessing, the addition of a new assessment process may be a total waste.

Rapidly modifying the system may not solve the problem at all. It is perhaps more important to identify the loopholes of the existing system and fix them first! Introducing new policies in the education system is important, but the real question is whether we have the capacity to implement these policies or not.

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QUOTABLE
Quote

MARK TWAIN
(November 30, 1835—April 21, 1910)
American humorist, novelist, and travel writer

There are basically two types of people. People who accomplish things, and people who claim to have accomplished things. The first group is less crowded.

CROSSWORD BY THOMAS JOSEPH

ACROSS
1 Hawaiian greeting
6 Sanctioned
11 TV’s O’Brien
12 Make blank
13 Nasal sound
14 Christens
15 Slimming plan
17 Parrot or puppy
18 Good at sports
22 On the house
23 Din
27 Engine booster
29 Asp or adder
30 Some cars
32 Sink problem
33 Drives back
35 Decline
38 Lawyer’s job
39 Steer clear

DOWN
1 Play division
2 Near the ground
3 “Not – dare!”
4 Mustache type
5 Harmon of TV
6 Soup veggies
7 S&L offering
8 Scout’s base
9 Words of understanding
10 Exam
16 Series-ending abbr.

11 In the know
45 Two-dot character
46 Letter after beta
47 Online message
48 Live

18 P.M. times: Abbr.
19 Factual
20 Grazing group
21 Wick’s surrounder
24 The Red Planet
25 Tom Joad, for one
26 Workout count
28 Words on a penny
31 Relaxing resort
34 Grammer topic
35 Religious group
36 State frankly
37 Strong wind
40 Buck’s mate
42 French friend
43 Apt. ad abbr.
44 Have lunch

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1 2 3 4 5 6 7 8 9 10

11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48

12-14

YESTERDAY’S ANSWERS

C I D E R O H A R A
A M O R E F A Z E D
S P L I T F L A M E
B A L E R S L I P
A L A E E R I E S T
H A R A R E N A S
S T I C K
A P P E A R S A D
T R E A D L E E R A
A C T S A F A R I
L A S E R T A M E S
K N A V E E R A S E
S A T E D D E N T S

BEETLE BAILEY BY MORT WALKER

SO, WHAT DO YOU THINK OF MY REPORT, SIR?

I CAN SUMMARIZE IT IN THREE LETTERS

T.M.I.!!

BABY BLUES BY KIRKMAN & SCOTT

ZOE, I THINK IT’S TIME TO—

IF YOU TELL ME TO GET RID OF A SINGLE STUFFED ANIMAL, I WILL SCREAM SO LOUD THAT WINDOWS WILL SHATTER.

IS THAT SO?

I HAVE A BIG MOUTH, AND I’M NOT AFRAID TO USE IT!