



DHAKA THURSDAY JUNE 4, 2020, JAISHTHA 21, 1427 BS Starbusiness@thedailystar.net



### **TAMING CORONAVIRUS RAMPAGE**

# Debt at heart as Kamal strikes balance amid falling revenue, rising expenditure

REIAUL KARIM BYRON and Md Fazlur Rahman

Between a rock and a hard place is where Finance Minister AHM Mustafa Kamal finds himself in as he is set to unveil his second budget on June 11.

Does the government enforce austerity given the stunning collapse in economic activities for the coronavirus outbreak? Or does it spend his way out of the pandemic-induced recession and preventing it from undoing decades of progress in alleviating poverty and elevating its citizens into the middle-class?

It appears Kamal would go for the latter option and is preparing a debt-dependent budget for next fiscal year, which begins from July 1.

The fiscal year may be one of the most challenging years from the perspective of fiscal management.

The government is facing pressure on public expenditure to tackle the contagion, strengthen the weak health system, support livelihoods of the millions of people and keep businesses afloat reeling from the pandemic.

Subsequently, the budget deficit may be set at Tk 183,000 crore in fiscal 2020-21, up from Tk 145,385 crore this fiscal year.

Kamal would look to borrow Tk 80,000 crore from the banking sector to meet the budget deficit, which is way higher than the target of Tk 47,364 crore this fiscal

Borrowing through the sales

of savings certificates could be lowered to Tk 24,000 crore in fiscal 2020-21 from Tk 27,000 crore this year, as cash-strapped people are showing less interest in buying the instruments.

The trend is expected to continue into the new fiscal year amid the fall in income.

However, the finance minister would find it difficult to meet the bank borrowing target by relying on the banking sector since lenders have long been facing liquidity crisis and would now carry the major burden of implementing the Tk 101,117 crore stimulus packages.

This leaves Kamal with the option of turning to the central bank seeking the injection of fresh

Although the quantitative easing, or introducing new money into the money supply by a central bank, entails stoking inflation, the increase in the price level would be welcome this time given the collapse in domestic demand.

Inflation fell 61 basis points to 5.35 per cent in May from a month earlier owing to a drastic fall in food prices. This is the lowest general

Fiscal 2020-21's budget by the numbers Deficit may be Tk 183,000cr Bank borrowing Tk 80,000cr Sales of savings certificates Tk **24,000**cr Revenue target Tk **379,500**cr NBR target Tk 330,000cr Non-tax revenue target Tk **34,000**cr Foreign borrowing for ADP Tk **70,502**cr, budgetary support Tk **12,000**cr Deficit to shoot past **6**pc Budget size Tk **569**,000cr

Until May 12, the government borrowed Tk 78,300 crore, which has already surpassed its revised full-year bank borrowing target of Tk 72,953 crore, according to provisional data from the central

government aims to borrow Tk 70,502 crore from the external sources to implement its annual development programme (ADP). Another Tk 12,000 crore is being expected in budgetary

DISPLAY CENTRE

Nasir Trade Centre

89 Bir Uttam C.R. Dutta Road

Hotline: 01713 656565

The budget size for the next fiscal year may be Tk 569,000 crore, up 8.7 per cent from this year.

In his maiden budget, Kamal had unveiled a 13 per cent higher financial plan than the previous

The allocation for the ADP is only 6 per cent higher than fiscal 2019-20's

One of the reasons the budget size may see a marginal increase is because of the fall in revenue generation. Kamal may set a target to

2020-21, only 0.44 per cent higher than the current fiscal. The National Board of Revenue (NBR) may be given a goal to collect Tk 330,000 crore in fiscal

generate Tk 379,500 crore in fiscal

2020-21, up from Tk 325,000 crore this year. But the NBR has already informed the government that as well as the next one given the subdued state of the economy. The revenue generation by

it would not be able to meet the

revenue target for this fiscal year

the tax officials may stand at Tk 220,000 crore at the end of fiscal 2019-20, meaning a shortfall of Tk 80,000 crore relative to the target of Tk 300,500 crore.

This will be Tk 15,000 crore lower than Tk 234,684 crore generated in fiscal 2018-19, in what will be the first instance of revenue collection dropping year-on-year since Independence, said Abu Hena Md Rahmatul Muneem, chairman of the NBR, in a letter to Finance Secretary Abdur Rouf Talukder on May 14.

If income-generating activities slow and economic recession sets in, the generation of direct taxes would reduce.

Similarly, if domestic demand goes down, imports would fall. If industrial production declines, the demand for raw materials and machinery would fall. This will have a huge negative impact on the collection of indirect taxes.

"It would be tough to realise Tk 330,000 crore targeted for the upcoming fiscal year," Muneem

The non-tax revenue target may also receive a hit.

In the revised budget for this fiscal year, Kamal raised the nontax revenue target to Tk 57,710 crore, thanks to Tk 20,000 crore coming from the state-owned enterprises (SoEs).

But the new budget can't expect

READ MORE ON B3

### Just an app needed to open Sonali Bank account

State bank is the second to roll out eKYC

STAR BUSINESS REPORT

An account can now be opened with any branch of Sonali Bank, the country's largest bank, at any time within minutes simply with the use of an app.

Initially, no hard copies of documents need to be submitted, all in the effort to maintain a maximum level of social distancing during the ongoing pandemic, said the state-run bank during the service's launching ceremony.

The mobile application, Sonali e-Sheba, was launched by State Minister for ICT Zunaid Ahmed Palak yesterday. The ceremony included a live demonstration on opening an online bank account.

Currently, a few crore smartphones are making use of the country's mobile network and this kind of service will make citizens' life easier, Palak said.

The app is an extension of the Bangladesh Bank's electronic Know Your Customer (e-KYC) system that aims to boost the country's financial inclusion cause. Under the e-KYC, a service provider can open a customer

account by filling up a digital form, taking a photograph on the spot and authenticating the customer's identification data instantly. A thumbprint serves as the digital signature.

The system also allows limited-scale transactions through agent banking networks and mobile financial services



# Next budget would be an immense balancing act



Next fiscal is likely to be one of the most challenging years from a fiscal management perspective, among others.

With the virus still around, the economy will take time to

When recovery is going to start is extremely uncertain. There will be pressure on will be finding harmless ways of funds from external sources, not to avail the debt service

public expenditure to fight financing it. COVID-19, strengthen the health system, support livelihoods at risk and keep businesses afloat.

on critical infrastructure projects must continue.

Revenue mobilisation will be a daunting task, given the various tax concessions and administrative forbearance that will have to be allowed to individuals and institutions in these very difficult times.

Budget deficit target will most likely exceed the usual 5 per cent of GDP. What the finance ministry will propose is will be somewhere between 6 to 7 per cent of GDP, the issue

Given a relatively low public debt to GDP ratio, debt sustainability is not currently At the same time, expenditure any major concern, particularly given the fact that the cost of existing foreign debt is very low.

> There is, therefore, space for increasing public borrowing from concessional external sources. The big donors have opened

new windows for providing budgetary financing to meet COVID-19 caused emergencies, in addition to their regular financing windows.

any body's guess. Assuming it mind there never is a free lunch even under emergencies.

If you want quick disbursing the

case based on comprehensive interventions designed to meet the emergency needs within a credible short and medium-term macroeconomic framework.

The government will need to to reform policies and regulations that make it difficult for consumers and investors to conduct their about \$300 million or so? ordinary business of life.

The government will also need to ramp up utilisation cent of GDP. of the existing aid pipeline by speeding up the implementation These opportunities will need of the foreign-aided projects to be fully utilised keeping in in the annual development programme (ADP).

It is mindboggling why government decided

you have to make a convincing suspension facility offered by the Organisation for Economic Co-operation and Development countries.

How do you convince donors that you have large funding needs to meet emergencies when you demonstrate their commitment are choosing not to use options that will help defer external debt service payments amounting to

External financing historically been less than 2 per

There are limits to how much this can be raised: maybe another 1 per cent of GDP the most.

Domestic financing of the deficit will rise. There is limited potential for borrowing from non-bank sources.

READ MORE ON B3

A nationwide pilot programme for e-KYC was completed with 18 banks and one mobile financial service provider. Data provided by the institutions showed that the e-KYC Sonali Bank is the second lender to have introduced the

service under the central bank's e-KYC guideline issued on January 9. Eastern Bank launched it on Sunday. With this innovative service, Sonali Bank will also start working on digitalisation in all of their 12,022 outlets, said

Ziaul Hasan Siddiqui, the state bank's chairman. The bank is moving forward towards adopting online

banking and an e-wallet, which will be launched within the next few weeks, he said. "We have taken preparation for agent banking and will move on mobile financial service (MFS) within a short time

as launching of e-KYC is the beginning," said Siddiqui, a former deputy governor of the central bank. Previously, it would take a few days to open an account alongside visits to the associated bank branch.

But now it will happen within a couple of minutes, he added. After opening an account, the customer will get a PDF copy of the application form that had been filled up, said Md Ataur Rahman Prodhan, managing director and chief

executive officer of the bank. A visit to the selected bank branch will be required within the following three months for maintenance of the account, he added.

# Panic grips central bankers as 50 officials test positive for coronavirus

AKM ZAMIR UDDIN

At least 50 officials of the Bangladesh Bank have tested positive for the novel coronavirus in a chilling development as the role of the central bank has emerged critical in insulating the financial system from the pandemic and keeping the economy going.

The entire financial sector will face a severe crisis if the disease is spread further among the officials of the BB, said officials.

According to a report of the Anwer Khan Modern Hospital, at least 50 officials of the central bank tested positive for the coronavirus. But the figure might be much higher as many employees had their samples tested at other hospitals.

The situation compelled the Bangladesh Bank Officers' Welfare Council to submit a memorandum to the governor on June 1 requesting him to introduce an alternate duty

roster on a weekly or biweekly basis. The council had submitted another letter to the higher-ups on May 7

the economy, but the management has not done anything to this end yet. As a result, the officials are spending

days nervously as the coronavirus spread alarmingly among the officials, several officials told The Daily Stat

The central bank has issued many notices to banks instructing them to follow roster duty and maintain social distancing to keep the contagion at Besides, the BB asked lenders to

draw up a business continuity plan so that they can run operations during the pandemic.

But the central bank has not taken any effective measure to protect its own staff, the officials said.

In many countries such as the US, India, the UK and the EU, the central banks are playing a key role in combatting the pandemic.

In Bangladesh, the BB has also unveiled a number of stimulus packages to support the businesses and industries, entrepreneurs and

requesting measures before reopening farmers reeling from the crisis.

If an official of the monetary policy or the banking regulation and policy department contacts the virus, the

departments would have to be locked down and the officials would have to go for quarantine, said a central



"This will badly affect the financial sector. The central bank will face a tough situation in drawing up policies and regulations in such a dreadful state," he said.

So far, the banking regulator has formed a body, COVID-19 Contingency Planning Strategic Committee. The committee sat in a meeting on Tuesday but did not take any decision.

According to the council letter, officials of many departments now work in a risky condition as there has been no available desk or personal computers for all of them.

In many cases, two to three officials share the same computer or desk, which has widened the risk of

A good number of officials come to the office every day from their homes in as far as Savar, Gazipur and Narayanganj, which are among the risky zones for the coronavirus.

Besides, there is no social distancing when the employees ride staff buses to come and go from the office.

In the letter, the council cited the measure taken by the Reserve Bank of India to tackle the virus to run the official procedures smoothly. The neighbouring country's central

bank has segregated 150 staff of its critical departments such as debt and reserve management and monetary operations. They have been put in a hotel in the vicinity of the primary data centre.

The RBI is virtually being run from a war-room at a city facility, according to the Economic Times.

The council has requested Anwer Khan Modern Hospital to ensure smooth testing of samples of BB officials. The central bank should put in

place an alternate duty roster and take measures like what the RBI did in the shortest possible time in the interest of the country's financial sector, the officials said. Md Serajul Islam, spokesperson

and an executive director of the central bank, did not respond to request for comment.

## As Asia's tropical storm season arrives, grounded airplanes at risk of damage

Airlines, airports and insurers across Asia are bracing for the prospect of unusually high damage as the region's tropical storm season begins, as hundreds of aircraft grounded by the coronavirus pandemic can't be moved easily.

Major airports in stormvulnerable regions such as Hong Kong, Taiwan, Japan, the Philippines, Thailand and India have been effectively turned into giant parking lots as COVID-19 travel restrictions choke demand.

"If you have got those aircraft on the ground, you can imagine to get them back up and running in a short space of time is no easy thing," said Gary Moran, head of Asia aviation at insurance broker "The challenge is you can have a typhoon or hurricane coming and there are going to be a lot of aircraft that aren't going to be able to be moved in time." Airline insurers, already on the hook to refund large portions of crash risk premiums because of the groundings, now face the largerthan-usual risk posed by having lots of airplanes grouped together at airports, industry experts said.

One event could create damage which costs millions to repair, maybe even closer to hundreds of millions depending on the aircraft



REUTERS

An official of Brihanmumbai Municipal Corporation makes an announcement to stay indoors over a loudspeaker before cyclone Nisarga makes its landfall, in Mumbai, India.

that are involved," said James Jordan, a senior associate at law firm HFW's Asia aerospace and insurance practices.

In guidance to be issued to airport operators this week, seen by Reuters, the trade group Airports Council International (ACI) warns that flying the planes out of danger, the practice in normal times, may not be possible. It says extra precautions such as more tie-downs could be needed.

"Extreme weather events such as braced for a rare cyclone.

hurricanes, typhoons and cyclones are a seasonal hazard in many areas of the world, and in the COVID context provide an additional layer of hazard with many airports accommodating larger numbers of parked aircraft," ACI Director General Angela Gittens

said in a statement to Reuters. Mumbai's airport said on Wednesday that small private planes vulnerable to strong winds had top priority to be flown out or parked in a hangar as the city

International Airport has so many aircraft on the ground that is using a runway for parking, according to a spokesman for the Civil Aviation Authority of the Philippines.

Taiwan's aviation regulator said it had asked airports to hold typhoon preparation meetings 36 hours in advance this year, rather than the usual 24 hours, to give airlines enough time to make parking requests. It will open up taxiways if needed at Taipei's main international airport, Taoyuan, to allow for 160 parked planes.

EVA Airways Corp said its plans included securing aircraft, parking them in hangars and sending some to other airports in Taiwan and abroad. Taiwan's largest carrier, China Airlines Ltd, said it had typhoon plans but declined to provide details.

Kong International Airport, home to Cathay Pacific Airways Ltd and Hong Kong Airlines, said it had 150 planes parked and precautionary measures had already been carried out for most as part of typhoon season preparations.

The measures include fuelling up the planes to make them heavier, tying weights to nose gear, adding weight in the cargo hold, putting double chocks on aircraft wheels and flying planes to other airports, the airport operator said.

## Currencies at 11-week high

Emerging market currencies touched 11week highs and stocks gained for a fourth straight session on Wednesday as investors bet on a strong economic recovery while keeping a close eye on Sino-U.S. relations and protests in the United States.

Asian shares rallied after data showed China's services sector returned to growth

last month for the first time since January as the economy recovers from the impact of strict coronavirus-induced containment measures. The Shanghai composite index hit a near three-month high before closing flat, while South Korean shares rose almost 3 per cent after the government unveiled a 35.3 trillion won (\$29.01 billion) supplementary budget to help the economy ride out the pandemic-induced slump.



বিনা টিকেটে রেল ভ্রমণ থেকে বিরত থাকুন দুর্ঘটনা এড়াতে রেলের ক্লিপ ও যন্ত্রাংশ চুরি রোধে এগিয়ে আসুন

> গণপ্রজাতন্ত্রী বাংলাদেশ সরকার বিভাগীয় প্রকৌশলী-২ এর দপ্তর বাংলাদেশ রেলওয়ে, চট্টগ্রাম

ই-মেইলঃ den2ctg@railway.gov.bd

তারিখঃ ০২-০৬-২০২০খিঃ

বিভাগীয় প্রকৌশলী-২, বাংলাদেশ রেলগরে, চট্টগ্রাম কর্ত্বক National Electronic Government Procurement Portal (https://www.eprocure.gov.bd) এ নিচুলিখিত দরপত্র আহ্বান করা হয়েছেঃ

Procur	rement Portai ( <u>nttps</u>	/www.eprocure.gov.bd) এ নিমাণাপত সরপর ও	ধাহবাশ কর	#C80#8
ক্রমিক নং	টেডার আইডি নং	ক্রন্তার ধরণ ও কাজের নাম	দরণর পদ্ধতি	দরপত্র প্রকাশ, দাখিলের তারিখ ও শেষ সময়
1	465003, DEN-2/CTG/2019- 20/465003/45	Works AT CTG (Flora Pass Colony) Repair to septic tank, soil line, drain of Quarter No. 869(AB), 870(AB), 872(AB) & 873(AB) Total 10 unit with other allied works.	NCT OTM	03-Jun-2020 10.00:00 21-Jun-2020 12:30:00
2	459161, DEN-2/CTG/2019- 20/459161/44	Works AT PHT (TPP Colony) Repairing damaged drain leading back side Quarter No. 2/7 to Z/5 of protection wall & renovation septic tank soil line drain of Quarter No. Z/5(AB), Z/6(AB) Z/7(AB), Z/9, Z/8, E/78 & Bungalow No. L/177 (AB) including other allied works	NCT OTM	03-JUN-2020 15:00:00 21-Jun-2020 12:25:00
3	459152, DEN-2/CTG/2019- 20/459152/43	Works AT PHT (South Ambagan) Repairing & renovation septic tank, soil line, drain of Quarter No. 642 (10 unit) L/60 (4 unit) Total 14 unit including main drain, sub-drain & other allied works	NCT OTM	03-JUN-2020 10:00:00 21-Jun-2020 12:20:00
4	459145, DEN-2/CTG/2019- 20/459145/42	Works AT PHT (Filterbed) Repairs and cleaning of filterbed underground water reservoir and other allied works	NCT OTM	03-JUN-2020 10:00:00 21-Jun-2020 12:15:00
5	459122, DEN-2/CTG/2019- 20/459122/41	Works AT PHT (Segun Bagan) Repairing & renovation septic tank soil line drain protection wall of Quarter No. L/128 (2 units), L/127 (2 units) L/126 (2 units) & SR/1 (6 units) Total 12 units including subdrain & other allied works	NCT OTM	03-JUN-2020 10:00:00 21-Jun-2020 12:10:00
6	459093, DEN-2/CTG/2019- 20/459093/40	Works AT PHT (Wireless Line No. 1, 8 & Segun Bagan Line No. 6) Repairing & renovation septic tank soil line, drain of Quarter No. L/2 (9 units), L/807 (4 units), L/808 (4 units) & L/800 (12 units) Total 29 units including connection sub-drain & other allied works	NCT OTM	03-JUN-2020 10:00:00 21-Jun-2020 12:05:00
7	458924, DEN-2/CTG/2019- 20/458924/39	Works AT PHT (New Shahid Lane) Repairing & renovation septic tank soil line drain of Quarter No. 679 (9 units) 680 (12 units) 681 (12 units) & 682 (12 units) Total 45 units including connection sub-drain & other allied works	NCT OTM	03-JUN-2020 10:00:00 18-Jun-2020 12:40:00
8	458922, DEN-2/CTG/2019- 20/458922/38	Works AT PHT (Segun Bagan Line No. 3) Repairing & renovation septic tank, soil line, drain of Quarter No. L/71 (12 units) L/70 (5 units) L/73 (12 units) & WW/72 (12 units) Total 41 units including connection sub- drain & other allied works	NCT OTM	03-JUN-2020 10:00:00 18-Jun-2020 12:35:00
9	458919, DEN-2/CTG/2019- 20/458919/37	Works AT PHT (Wireless Line No. 3) Repairing & renovation septic tank, soil line drain of Quarter No. L/17 (12 units), L/18 (12 units), L/19 (12 units) & L/20 (12 units) Total 48 units including connection sub- drain & other allied works	NCT OTM	03-JUN-2020 10:00:00 18-Jun-2020 12:30:00
10	458913, DEN-2/CTG/2019- 20/458913/36	Works AT PHT (Wireless Line No. 2) Repairing, replacing & diverting water supply pipe line including soil line, drain, septic tank of Quarter No. L/9 (12 units) L/10 (12 units), L/11 (12 units) & L/12 (21 units) Total 48 units including connection sub-drain & other allied works	NCT OTM	03-JUN-2020 10:00:00 18-Jun-2020 12:25:00
11	458647, DEN-2/CTG/2019- 20/458647/32	Works AT CTG (CRB) Thorough repairs to Bungalow No. E/61 including other allied works	NCT OTM	03-JUN-2020 10:00:00 18-Jun-2020 12:05:00
12	458646, DEN-2/CTG/2019- 20/458646/33	Works AT CTG (CRB & Francies Road) Thorough repairs to Bungalow No. T/11-B (one unit) & F/23 (AB-two units) with other ancillary works	NCT OTM	03-JUN-2020 10:00:00 18-Jun-2020 12:10:00
13	369039, DEN-2/CTG/2019- 20/369039/34	Works AT PHT (Station Colony) Repairing replacement & diverting water supply pipe line including septic tank, soil line, drain Quarter No. S/575 (2 unit), S/576 (2 unit), S/577 (2 unit), S/578 (2 unit), T/7 (2 unit), T/9 (2 unit), E/6 (2 unit), T/13 (2 unit), T/14 (4 unit), L/295 (2 unit), L/256 (2 unit), L/131 (2 unit) Total 24 units & other allied works	NCT OTM	03-JUN-2020 10:00:00 18-Jun-2020 12:15:00
14	369037, DEN-2/CTG/2019- 20/369037/47	Works AT PHT (Shahid Lane) Thorough repairs to semi pucca Quarter No. S/560 (AB) with RCC boundary wall, drain including other allied works	NCT OTM	03-JUN-2020 10:00:00 21-Jun-2020 12:40:00
15	364517, DEN-2/CTG/2019- 20/364517/46	Works AT PHT (Sagun Bagan) Repairs to pucca Bungalow No. J/7 (1 unit) including roof treatment & other allied works	NCT OTM	03-JUN-2020 10:00:00 21-Jun-2020 12:35:00
16	356760, DEN-2/CTG/2019- 20/356760/35	Works AT PHT (Wireless Colony) Repairing replacing & diverting water supply pipe line including, soil line, drain, septic tank of Quarter No. L/4 (12 units), L/5 (12 units) Total 24 units including connection sub- drain & other allied works	NCT OTM	03-JUN-2020 10:00:00 18-Jun-2020 12:20:00

# Australia falls into recession

REUTERS, Sydney

Australia's economy has fallen into recession, the country's treasurer said on Wednesday, after data showed gross domestic product fell last quarter as entire business sectors were closed to fight the

The A\$2 trillion (\$1.39 trillion) economy contracted 0.3 per cent in the three months ended March, the Australian Bureau of Statistics said, the first decline in

That took annual growth to 1.4 per cent, the slowest since the 2009 global financial crisis, as the economy was hit by the worst bushfire season in living memory, a prolonged drought and a pandemic that shut down businesses and left many without jobs.

When asked if the country was already in recession, technically defined as two straight quarters of GDP contraction, Treasurer Josh Frydenberg answered in the

"Based on what we know from Treasury, were going to see a contraction in the June quarter, which is going to be a lot more substantial than what we have seen in the March quarter," he told reporters in Canberra.

That would mark Australia's first recession since the early 1990s and end one of the world's longest growth streaks.

Household consumption was the biggest drag on growth last quarter with massive falls in spending on clothing, cars, transport, recreation, hotels, cafes and restaurants.

### 2010-2019: a meaningful decade for digital financial service evolution

Innovations such as bilateral interoperability and 'add money' worked wonders during the lockdown.

The BB has provided licences to Nagad and Trust Bank-Axiata MFS subsidiary.

However, new licences or entrants such as fintech firms, payment system operators (PSOs), PSPs and MFS providers will influence the overall sector by evolving new model of DFS and partnerships.

The BB will like to define how it sees the role of PSO, PSP (the two payment licences) and, most importantly, evolving fintech companies.

The central bank may want to push the greater agenda of innovations and market competition through a more inclusive and enabling environment.

The author is a digital financial services expert and senior vicepresident of Bank Asia

## গণপ্রজাতন্ত্রী বাংলাদেশ সরকার

মারক নহ ৪১,০১,৭৬০০,০০০,০২,০৫৬,০৯–২৫৩ ভবিখ্য ০২/০৬/২০২০ব্রিঃ লেখনী এবং বিবিধ মাদামাদ সরবরাহের নিমিত্তে বংলাদেশের প্রকৃত সরবরাহকারী প্রতিষ্ঠানের নিবট হতে দরপত্র আহ্বান করা যাছে।

٥.	মন্ত্রণালয়/বিভাগ	1	সমাজকল্যশ মন্ত্রশালয়।		
à.	-बटबर्गि	2	সমাজদেবা অধিনক্ষত্র, ঢাকা।		
0.	সংগ্রহক সরার নাম	1	মহাপরিচালক, সমাজাসেরা অধিনকতর, চাকা এর পক্ষে জেলা প্রশাসক, পাবনা।		
8.	সঞ্চাহক সভার জেলা	8	পকা।		
e.	যে কাজের দরপত্র	1	২০২০-২১ অর্থকারে সমাজদেরা অনিমন্তর পরিচলিত পাবল সরকারি দিও পরিবারের দিবাসীদের ও সমন্বিত দৃষ্টি প্রতিবন্ধী শিকা কার্যক্রমের দিবাসীদের জন্য থাকা ও বাদ্যানুষ্টিক, শিকা, সাস্থ্য, প্রদাবনী ও জন্যান্য এবং বিবিধ মালামাল সরবরার।		
6.	দরপত্র নম্বর ও তারিখ	8	৪১,০১,৭৯০০,০০০,০২,০৫৬,০৯-২৫৩ জারিশ্য ০২/০৬/২০২০ট		
٩.	দরপর প্রচারের করিখ	1	০২/০৯/২০২০খ্রি ।		
ly.	সংগ্ৰহ পদ্ধতি	2	উন্মুক্ত দরপর পছতি (ওটিএম)।		
ъ.	বাজেট এবং ভহবিদের উৎস	1	राज्य नाज्ये, क्रिवनि ।		
io.	দরপর প্যাকেজ নং	2	eft i		
22.	দৰপর প্যাকেজের নম	1	২০২০-২১ অর্থবছরে সমাজসেরা অধিনজ্বর পরিস্তানিত পাবনা সরকারি দিও পরিবার, পাবনা ও সম্বিত্ত দৃষ্টি প্রতিবাদ্ধী শিক্ষা কার্যক্রম, আঁফরিয়া, পাবনা নিবাসীদের জন্য ধামা ও ধামানুদ্যিকিত, শিক্ষা, স্বাছ্যু, রামাধনী ও অন্যান্য এবং বিবিধ মালামাল (ক প্রশান্যান্য ও যালানুদ্যাকিক (স্বশাহনদীল ও শহনদীল), ব প্রশানিকা, স্বাস্থ্য, প্রশাধনী ও অন্যান্য এবং ৪ প্রশানিবিধ মালামাল সহবরাহ।		
22.	সরপর সিভিউদ বিজ্ঞার পেয ভারিপ	2	০৭/০৬/২০২০জিঃ হতে ২৮/০৬/২০২০জিঃ কমিল চলাকালীন সময় পর্যন্ত। ০৫/০৭/২০২০জিঃ হতে ১৯/০৭/২০২০জিঃ অধিল চলাকালীন সময় পর্যন্ত (১ম পুনাঃ সহপঞ্জের প্রয়োজন হলে)।		
<b>)</b> Θ.	দরপর দাখিলের শেষ কারিখ ও সময়	1	২৯/০৯/২০২০বিঃ, দুপুর ১,০০ ঘটিকা পর্যন্ত। ২০/০৭/২০২০বিঃ, দুপুর ১,০০ ঘটিকা পর্যন্ত। (১ম পুনঃ দরপক্ষের প্ররোজন হলে)		
\$8,	দরপর খোলর করিখ ও সময়	1	২৯/০৯/২০২০জ্যি, দুপুর ২:০০ ঘটিকায়। ২১/০৭/২০২০জ্যি, দুপুর ২:০০ ঘটিকায় (১ম পুনঃ দরপরের প্রয়োজন হলে) (ধরবাতা বা তার মদোনীত প্রতিনিধির উপস্থিতিতে খোলা হবে যদি কেই উপস্থিত থাকেন)।		
se.	কার্যালয়ের নাম ও ঠিকানা ক, মূল বরগত্র সলিল বিক্রব	2	শরকারি শিশু পরিবার, করিবপুর, পারনা।     শর্মান্ত পৃষ্টি প্রতিবজী শিক্ষা কার্যক্রম, আউপরিয়া, পারনা।     জেলা সমাজনের কার্যালয়, গোবিন্দা (দেওয়ান বাড়ি), গারনা।		
	ৰ, সরপার দলিল গ্রহণ	2	(জলা সমাজসেবা কার্যালয়, গোরিকা (সেওয়ান বাড়ি), পারনা।     সরকারি নিও পরিবার (বালিকা), পারনা।     সমাজিক দৃষ্টি প্রতিবাজী নিজা কার্যক্রম, আইমরিয়া, পারনা।     (জলা প্রশাসকের কার্যালয়, পারনা।     পৃদিশ সুপারের কার্যালয়, পারনা।		
	গ, দরপর দলিল খোলা		<ul> <li>জেলা প্রশাসকের কার্যালয়, পাবনা।</li> </ul>		
<b>3</b> %.	সরসাতার যোগ্যতা		ইথ সরবরাহকারী প্রতিষ্ঠান।     ই) সিভিটন ক্রয়ের ট্রেন্সরি চলানের মূলকপি।     পূর্বে অনুরূপ কাজ করার অভিজ্ঞান্তার সন্দলনা     ইলনাশান ট্রেন্স লাইসেল।     ইল্ন-২০২০ট্রি অভিনের খাকে সঞ্চলকার সন্দ ও বাংক স্টেইনেন্ট।     অন্তব্য সন্দল ও জাটি প্রধানের সন্দ (২০১৯-২০)।     ২০ কপি সভাবিত ছবি ও নাগরিকত্ব সন্দশপ্রের মূলকপি।		
24.	দরপর সিভিউদের মৃদ্য		দৰপত্র সিভিউলের মূল্য ট্রেন্সনি চালাদের মাধ্যমে কোত-১-২৯৫১-০০০০-২০। (অফেতহযোগ্য) জনা দিতে হবে।		
			এলপ সংক্রিপ্র বিবরণ সিভিউদের মূল		
			"ক" থান্য ও থান্যানুবাঞ্চিক (অগড়নদীল ও গড়নদীল) ৫০০/-		
			"খ" শিক্ষা, স্বাস্থ্য, প্রসাধনী ও জন্মন্য ৫০০/-		
			"6" বিবিধ মালামাল ২০০/-		
۶b.	টেভার সিকিউরিটির পরিমাণ	1	উদ্যুত দৰের ২%।		
bb.	দরপর আহ্বানকারী কর্মকর্তার নাম	8	करीड प्रांडपुर ।		
ξo,	দরণর আহ্বানকারী বর্ত্বকর্তার শসবী	1	জেলা প্রশাসক, পাবনা।		
ξ).	দরণর আহ্বানকারী কর্মকর্তার ঠিকানা	2	জেলা প্রশাসকের কার্যালয়, পাবনা।		
44.	সরপত্র স্বাহন্যকারী কর্মকর্তার সাথে যোগাযোগের নমর	1	64896-2070		

শৰ্জাবলীয়

- পিপিএ-২০০৬ এবং পিলিভার-২০০৮ (সংশেধিতসহ) এ প্রদন্ত ক্রম সংক্রান্ত পদ্ধতি যথাযথতারে অনুসরণ করা হবে : গুহীত দরদাতার নিকট হতে উদ্ধৃত দরের ১০% পারক্ষরমেল নিকিউরিটি অর্থপ্রাপ্তি সাপেক্ষে কর্যাদেশ প্রদান করা হবে।
- 'ভ" প্রত্যার ক্ষেত্রে গরাম প্রান্তি সাগেকে কার্যাসেশ প্রদান করা হবে। কর্ত্বপঞ্চ কারণ দর্শালো ব্যতিরেকে যে কোন দরপত্র গ্রহণ অথবা দকল দরপত্র ব্যতিক্রের ক্ষমতা দরেকণ করেন
- বিশেষ নিৰ্দেশনাঃ বিস্তাৱিত তথা সৱপত্ৰ সিভিউলে বৰ্ণিত আছে।
- সম্বিত দৃষ্টি প্রতিবন্ধী শিক্ষা কার্যক্রম, আইমরিয়া, পাবনায় ছাত্র ভর্তি থাকা সাপেকে সরবরাহ দিতে হবে। নির্দিষ্ট সময়ের পর আর জেন দরপত্র গ্রহণ করা হতে না

ফোন নং-০৭৩১-৮৫৪৯১

### Textile millers moving away from Indian cotton

"So, local importers are not relying too much on a single country. Rather, they have diversified sourcing destinations in the last few years," Ahmed said.

Since the cotton prices of India, the largest producer of the raw material worldwide, are almost the same relative to other countries, the importers are looking for sellers in Western and Eastern African countries, said Razeeb Haider, managing director of Outpace Spinning Mills in Shreepur.

better quality cotton at the same prices. But because of the coronavirus pandemic, the price of

"This is because the spinners and importers are getting

Indian cotton has declined. "So, there might be an increase of demand for the raw

material from the country," he added. In the international markets, Indian cotton sells for 62

cents per pound compared with 68 cents in other countries. "So, if India can minimise its contamination problem, it could be in a better position," Ali said, adding that Bangladeshi importers are not enjoying any extra benefits

from any origin. Last year, more than 12 per cent of the cotton came from the Commonwealth of Independent States countries, nearly 12 per cent from the US, 5 per cent from Australia and 10 per cent from the rest of the world.

Brazil, the US and Australia are progressively becoming popular sources for local cotton importers and spinners, too. Bangladesh produces 1.65 lakh bales to 1.70 lakh bales of cotton a year, which is less than 3 per cent of the annual demand for 10 million bales.

### The banking sector needs all the help it can get now

0.5 per cent.

The bank has made a contribution of Tk 5 crore to the prime minister's relief fund, while its employees gave Tk 1.73 crore from their salaries of April to Brac's emergency food assistance fund.

The lender will also give 6,000 sets of personal protective

equipment to a government hospital. Brac Bank's return on asset is now about 1.6-1.7 per cent, which is far better than the industry average of 0.4-

In 2019, the bank logged in Tk 458.26 crore in net profit, down 19.22 per cent year-on-year. Its board of directors had announced 7.50 per cent cash

and 7.50 per cent bonus dividends for its shareholders. Sponsors hold 44.29 per cent of the bank's shares, foreign investors 43.23 per cent, institutes 6.86 per cent and retail investors 5.62 per cent. Listed on the Dhaka Stock Exchange

### Daraz to invest Tk 500cr to build logistics infrastructure

in 2007, the lender's shares closed at Tk 31.90.

FROM PAGE B4

Acquired by Alibaba Group in 2018, Daraz has been in operation for five years directly employing 3,500 people in Bangladesh and has expanded to Sri Lanka, Myanmar, Nepal and Pakistan, the platform said in a statement.

It is regularly training 18,000-odd sellers in its daraz. com.bd marketplace to do business in compliance with government regulations and has a sorting centre occupying more than 1 lakh square feet for faster processing and sorting of the orders.

বিজ্ঞা

এম(২০)(১১৩)

জিডি-৯৪১

ভথুমাত্র ই-জিপি সিম্টেমে নিবন্ধিত eligibility শর্তাবলী পূরণকারী দরদাতাগণ সরাসরি অংশগ্রহণ করতে

নিবন্ধিত ও আগ্রহী নরদাতাগণ বিনা ধরচে দরপত্র দলিল দেখতে পারবেনঃ তবে দরপত্রে অংশগ্রহণের জন্য দরপত্র দলিল ও দরপত্র জামানত বাবদ অর্থ নির্ধারিত ব্যাংকে জমা করতে হবে।

আগ্রহী দরদাতাগণকে দরপত্রে অংশগ্রহণের পূর্বে দরপত্রের আবশ্যকীয় প্রতিপালনীয় শর্তাবলী যথাযথভাবে প্রতিপালনের বিষয়টি নিশ্চিতে অত্র দশুরের নোটিশ বোর্ডে বিজ্ঞাপিত নির্দেশনা সম্বলিত অনুরোধ অবলোকনের জন্য পরামর্শ দেয়া হলো।

> মোঃ আবুল হানিফ বিভাগীয় প্রকৌশলী-২ (চঃ দাঃ) বাংলাদেশ রেলওয়ে, চটগ্রাম

# China drives global oil demand recovery out of coronavirus collapse

REUTERS, Beijing/New York/Tokyo

China's oil demand has recovered to more than 90 per cent of the levels seen before the coronavirus pandemic struck early this year, a surprisingly robust rebound that could be mirrored elsewhere in the third quarter as more countries emerge from lockdowns

While China - the world's second-largest oil consumer - is the outlier for now, easing travel restrictions and stimulus packages aimed at resuscitating economies could accelerate global oil demand in the second half of 2020, industry executives said.

"The brisk resumption of Chinese oil demand, 90 per cent of pre-COVID levels by the end of April and moving higher, is a welcome signpost for the global economy," said Jim Burkhard, vice president and head of oil markets at IHS Markit.

Widespread lockdowns to contain the spread of the virus took an especially heavy toll on oil markets, wiping roughly 70 per cent off global prices by mid-April and leading to huge build-ups in oil and fuel inventories worldwide.

"When you consider that oil demand in China — the first country impacted by the virus — had fallen by more than 40 per cent in February — the degree to which it is snapping back offers reason for some optimism about economic and demand recovery trends in other markets such as Europe and North America," said Burkhard.

Benchmark oil prices have also bounced back as lockdown measures eased, with Brent futures rallying 50 per cent and U.S. crude futures over 90 per cent since May 1.

While oil analysts agree that China's demand is rebounding, estimates differ in terms of degree and duration.

Wood Mackenzie expects China's oil consumption in the second half to grow 2.3 per cent to 13.6 million barrels per day (bpd) from the same period last year, driven by increased transportation and industrial use.

"By the third quarter, China's gasoline demand would have surpassed the same period last year by 3 per cent to 3.5 million bpd," the consultancy said, while diesel consumption could grow by 1.2 per cent to 3.4 million bpd over the same period.

In contrast, the International Energy Agency (IEA) said in its May report that China's demand will fall 5 per cent on year to 13.2 million bpd in the second half.

Even so, there is strong consensus that both gasoline and diesel use are expected to accelerate as more people and businesses boost movement.

so far. Following this, other countries such South Korea, Australia and Vietnam where the (virus) cases are broadly under check will see an improvement in petroleum demand," FGE analyst Sri Paravaikkarasu said.

JBC Energy analyst Kostantsa Rangelova said Asia's total refined product demand could rise to 34.3 million bpd in the second half, up from 31.6 million bpd in the first six months, but still about 1.5 million bpd lower from the same period a year ago, mainly because of the decline in jet fuel demand.

In India, the world's No. 3 oil consumer, state refiners ramped up output in May as fuel sales recovered ahead of the lockdown lifting in June. In Japan, the fourth largest oil user, gasoline demand is expected to contract by 10 per cent in October to December, but rebound strongly from the 27 per cent contraction seen in April to June, refiner Cosmo Energy Holdings said.

In the United States - the top oil producer and consumer - road fuel demand is expected to rise to 10.6 million bpd in the second half, according to Rystad Energy, 22 per cent higher than the first half.

However, gasoline consumption will still be 5 per cent down from 2019 on higher unemployment, reduced incomes

"China has led the demand recovery path and more people working from home, Rystad analyst Per Magnus Nysveen said.

More road trips this summer could give demand a significant near-term boost, however, said Patrick De Haan of U.S. based consultancy GasBuddy.

"Depending on this consumer demand, if more people hit the road, refineries are well-positioned and will rise to meet the increase in demand and that may be a lifeline for them this summer," he added.

Even so, some U.S. refiners are hesitant to dramatically boost output, remaining cautious on gasoline demand as they eye still-growing distillate inventories. Cowen research's refining analyst Jason

Gabelman estimates it will take two years for refining margins to rebound as the U.S economy recovers from the effects of the pandemic and subsequent stay-at-home orders.

Oil executives are also wary of fresh downturns in oil demand as countries slash economic growth forecasts and populations alter travel habits.

"For now, we don't know whether demand for gasoline and jet fuel will ever return to the levels before the pandemic,' JXTG Holdings President Tsutomu Sugimori said at a May 20 briefing, adding that it was difficult to predict how consumers lifestyles

### Coronavirus pushes up German unemployment, short-time work

The coronavirus pandemic further hit Germany's labour market in May as companies continued to slash thousands of jobs and put millions of employees on reduced working hours, data showed on Wednesday.

The bleak figures, published by the Labour Office, came as Chancellor Angela Merkel's ruling coalition wrestled over the final details of a stimulus package to help firms and employees in Europe's largest economy recover quickly

The number of people out of work in May rose by 238,000 to 2.875 million in seasonally adjusted terms, the data showed. A Reuters poll had predicted a rise of 200,000. The unemployment rate jumped to 6.3 per cent from 5.8 per cent in April.

"The labour market remains under immense pressure due to the coronavirus pandemic," Labour Office head Detlef Scheele said. But he added that unemployment did not rise as much as in April.

Companies logged requests to put 1.06 million people on reduced working hours under the government's Kurzarbeit short-time working scheme from May 1 to May 27, the office said. That was in addition to requests for 10.66 million people made in March and April combined, the labour office said, adding that this did not, however, mean that all of those people would actually end up on the scheme.

"Short-time work has clearly exceeded the level of the 2009 crisis," Scheele said. Around 1.5 million people were on the programme back then.

Short-time work is a form of state aid that allows employers to switch employees to shorter working hours during an economic downturn to keep them on the payroll.

A poll by the Ifo economic institute published on Tuesday showed the number of workers in Germany on reduced hours had risen to 7.3 million as the pandémic affects most sectors.

### Government of the People's Republic of Bangladesh

Office of the Executive Engineer Sylhet PWD Division, Sylhet Tel. & Fax No. 0821-716231 E-mail: ee\_syl@pwd.gov.bd

### e-Tender Notice (OTM)

e-Tender(s) are invited in e-GP System Portal (http://www.eprocure.gov.bd) by Executive Engineer, Sylhet PWD Division, Sylhet for the procurement of:

Package No.	Description of works	Tender ID No.	Tender last selling (date & time)	Tender closing & opening (date & time)
PWD/Syl/2019- 2020/eGP-180	Construction of Armed Police Battalion (APBN) at Sylhet under the Project of Construction of Barisal & Sylhet Armed Police Battalion (APBN) and Range Reserve Force (RRF) Police Lines (Subhead: Construction of 1000sft Quarter Building (4-storied 4-unit each floor building with 6-storied foundation) in/c Internal Sanitary & Internal Electrification works.	458537	28/06/2020 17:00	29/06/2020 11:20

This is an online tender, where only e-Tenders will be accepted in e-GP Portal and no offline/hard copies will be accepted.

To submit e-Tender, please register on e-GP System Portal (http://www.eprocure.gov.bd) Further information and guidelines are available in the National e-GP System Portal and from e-GP help desk (helpdesk@eprocure.gov.bd).

> Md. Qutub Al-Hossain Executive Engineer

GD-938

Sylhet PWD Division, Sylhet

### গণপ্রজাতন্ত্রী বাংলাদেশ সরকার বালোদেশ পুনিশ प्रविष পুলিশ মূপারের কার্যালয় ফরিদপুর विनगर्भा पनिवाद www.faridpur.police.gov.bd পুশিশ হলে জনভাব দরপত্র বিজ্ঞপ্তি নং-০১/২০২০-২০২১ "দি পাৰলিক মকিউল্লেক্ট এটেই২০০৮ ও দি পাৰলিক মকিউল্লেক্ট বিছি(২০০৮ মোকাৰেক ২০২০–২০২১ অৰ্থ বছতের জন্য কলিপুর জেলার নিমুক্তি কাজের জন্য বাংলাদেশের প্রকৃত ব্যবসায়ী/টিবানারী/দরবরাহকারীর নিবট হতে দীলমোহবস্থুক খামে প্রতিযোগিতাফুলক দরশন আহ্বান করা যাছে ঃ স্বাট্ট মন্ত্ৰশালয়/কৰসিৱাশতা বিভাগ। মন্ত্ৰণালয়/বিভাগ সংস্থা দরণর সম্পাদনকারী প্রধান नूनिन जुनात, वतिबन्द দৰপড়েব বিষয় ২০২০-২১ কর্ম সদের বার্ষিক দরপত্র আহ্বাস শ্বাহক নং-২৩৩৯ছি, ভারিশঃ ০৯/০৯/২০২০স্টিঃ महण्डका मुख नवत बाह्मी e वर्शनिवित शह দরশর প্রকাশের করিখ ०० निरमा मरमा দরণর বিভিউদ ফর্মণের প্রান্তির ২১/০৬/২০২০ছিঃ দেশা ২,০০ মাটকা পর্যস্ত क्षांतिप দরপত্র স্বমা প্রদানের সর্বলের ডারিব ২২/০৯/২০২০খ্রিঃ দেলা ১২,০০ শটিকা। ও সময় দৰপত্ৰ ৰোদাৰ ভাবিদ ও সময় ২২/০৬/২০২০স্ট্রিঃ দেশা ১২,৬০ গটিকায় দলপঞ্জনাতা বা মচনানীত প্রতিনিদিনের উপস্থিতিতে (যদি থাকে) 35.1 महनज राष्ट्राम्मकारी विकेश व পুলিশ মুলার এর কার্যালয়, করিমপুর। विकास सर्वाद मान्दितार प्रान পুলিশ দুপার এর কার্যালর, করিমপু পুনিশ দুপার এর কার্যালয়, করিদপুর দরশন খোলার ছান ভূলিশ মূপার এর কার্যালয়, মারিলয়ুর। দি পারবিক প্রকিউরমেন্ট এটে/২০০৬ ও দি পারবিক প্রকিউরমেন্ট বিছি/২০০৮ অনুমায়ী সংশ্লিষ্ট কাজে। দরশর মৃদ্যায়দের করিব ও সময় অভিজ্ঞানা থাককে মনে। অন্যান্য যোগানা বা টেভার ভতুমেন্ট (PG-2/PG-3) ও উল্লেখ আছে। হালবাণার ট্রেড লাইসেল, হালবাণার আচারর সাচিবিকেট, হালবাণার আট প্রেরিট্রেশন সাচিবিকেট দরপরের সামে যে সকল কাথকাপত্র Mr i হালনাগৰ বাংক সলভেদী সামিভিকেট ও অভিয়ন্তা সৰব দা য়ের সামে দাখিল করতে হলে। 3h ( স্বামানকের পরিমাণ ১ পট-১ পুলিল অভিনের স্টেশনারী মাল্যমাল সরবরার ২ পট-২ পুলিল লাইল বিভাগীয় আহারের ব্যবহার্স দ্রব্যানি সরবরার ২০২০-২০২১ কর্ম বছর 94'0/-২০২০-২০২১ কর্ণ বছর নট-০ পুলিৰ বাইৰ বিভাগীয় ভাষাকো সাছাবিবান লাফ্ৰী 20,000/-800/-২০২০-২০২১ কর্ণ বছর ২০২০-২০২১ অর্থ বছর ২০২০-২০২১ অর্থ বছর 800/-8,000/ ২০২০-২০২১ অৰ্থ বছর 9 MB-9 6,000/-पुणिन दाजनाकारमा आपीरमा रमनी/विरुत्ती वेषध 4,200,000/ 1,000/-২০২০-২০২১ অৰ্থ বছা সরবর্গাহ পুলিপ হাসপাডালের রোগীলের পথ্য সরবরাহ २०२०-२०२३ फर्न नशा পুলিল বিভাগের মোটবাখন মেরামত এবং পুচরা যক্ষংশ ২০২০-২০২১ কর্ণ বছর ৰ্ন্যসাদ কৰ পুশিশ বিভাগের জনবান মেরামত্র ও বছবাবেজন ২০২০-২০২১ কর্ম বছর 8,600/-ইলপেটর ও অনুবর্গ কর্মকর্মানের দিরিয়েমনিয়াল ও ওয়ার্বিং 32 HB-33 \$000/-\$2,000/ ২০২০-২০২১ কর্ণ বছর দ্রেসসহ কবিনপুর জেলা পুলিশ কোর্সের বয়ার্নিই দ্রেস কুক মৃত্য/চকনা খাবার সরবরাহ 34 197-34 ২০২০-২০২১ অর্থ বছর পুলিপ বিভাগের সরকারি জামে ৩৯ আদন বিশিষ্ট 30 H\$-30 66,600/-घाँदेकाराम क्रांटेंसरमय सङ्ग्रह नवरताय (बारानी ক্টাৰ) ২০২০-২০২১ কর্ণ বছর পুলিশ বিভাগের সরকারি কাজে 18 আদন বিশিষ্ট ঘাইকোবাদ ব্রাইজরদহ ভারুর দরবরাহ (আগানি করীর) অউইলোপিং পদ্ধতিকে জনবল সরবরাহ দই-18 ২০২০-২০২১ কর্থ বছর

চ। ব্যক্তি বা প্রতিষ্ঠানের সম্ভাবিকারী পুলিশ লুপার, ফরিনপুর এর কার্যালয় হতে নির্দিষ্ট নমর পর্যন্ত নরপত্র নাঞ্চছ করতে পারবেন। ধ। দরশত্র দক্ষোর অন্যান্য অধ্যাবনী নরশত্র সঞ্চাহকালে নিম্নাক্ষরকারীর কার্যালয় হতে জানা থাকে।

প। দৰপতে উল্লেখিত সময়ের মধ্যে কার্য সম্পাদন করতে হবে।

য। বরণত্র ভান্তানকারী কর্তুপন্দ যে কোন কারণ বর্ণানো ব্যতিত দরপত্র ব্যতিল/গ্রহুয়ের ক্ষমতা সংরক্ষণ করেন

মোঃ অদিয়ুজামান, বিশিএম-সেবা तुनिम जुलाह, महिनतुह CWPRI 0003-000 77, WITHI 00001 E-mail: spfaridpur@police.gov.bd

### Zoom earnings soar as video meets become pandemic norm

AFP, San Francisco

Zoom on Tuesday reported that its earnings soared as its video-meeting service became a popular way to work or socialize while hunkered down due to the coronavirus

Zoom said it made a profit of \$27 million on revenue that leapt 169 percent to slightly more than \$328 million in the fiscal quarter that ended April 30.

In the same quarter a year earlier, Zoom reported zero dollars per share in net income for stockholders.

The COVID-19 crisis has driven higher demand for distributed, face-to-face interactions and collaboration using Zoom," founder and chief executive Eric Yuan said

The quarter ended with Zoom having approximately 265,400 paying customers with at least 10 employees each -- an increase of 354 percent from the first quarter in 2019, according to the company based in the Silicon Valley city of San Jose

Zoom shares that ended the formal trading day up slightly gave back the gain in after-market trades, apparently due to concerns that its popularity will decline when restrictions on movements ease and people can get back to seeing one another in person.

Zoom told analysts that about half the growth in paid use was customers paying month-to-month, and those types of subscribers are more likely to leave than those who commit to annual memberships.

"It's a reminder that Zoom is seeing an unusual spike during what we hope will be a relatively short term event, independent tech analyst Rob Enderle said.

"Once you don't have to socially distance as aggressively anymore, a lot of folks are going to want to go back to meeting in person." It is too soon to tell if monthly customers are abandoning Zoom in places where pandemic shelter-in-place rules are being eased because "even there people are taking their time to go back to work," according to chief financial officer Kelly Steckelberg.

### Debt at heart as Kamal strikes balance amid falling revenue, rising expenditure

The revenue generation by the tax officials may stand at Tk 220,000 crore at the end of fiscal 2019-20, meaning a shortfall of Tk 80,000 crore relative to the target of Tk 300,500 crore. This will be Tk 15,000 crore lower than Tk 234,684

crore generated in fiscal 2018-19, in what will be the first instance of revenue collection dropping year-on-year since Independence, said Abu Hena Md Rahmatul Muneem, chairman of the NBR, in a letter to Finance Secretary Abdur Rouf Talukder on May 14.

If income-generating activities slow and economic recession sets in, the generation of direct taxes would

Similarly, if domestic demand goes down, imports would fall. If industrial production declines, the demand for raw materials and machinery would fall. This will have a huge negative impact on the collection of indirect taxes.

"It would be tough to realise Tk 330,000 crore targeted for the upcoming fiscal year," Muneem said.

The non-tax revenue target may also receive a hit. In the revised budget for this fiscal year, Kamal raised the non-tax revenue target to Tk 57,710 crore, thanks to Tk 20,000 crore coming from the state-owned enterprises (SoEs).

But the new budget can't expect to find anything from the SoEs as their incomes have also fallen owing to the coronavirus-induced shutdown.

So, the target from the non-tax revenue segment could be set at Tk 34,000 crore. As the government struggles to strike a balance between

income and expenditure, Kamal got down to work in the first week of April, writing to all the multilateral development and bilateral partners seeking whatever support they can extend.

He has already received a commitment on budgetary support from the development partners such as the World Bank, the International Monetary Fund, the Asian Development Bank, the Asian Infrastructure Investment Bank and the Islamic Development Bank as well as bilateral donors such as the Japan International Cooperation Agency. Despite the increased borrowing, Bangladesh remains at

low risk of debt distress. Public debt in Bangladesh was \$105 billion in fiscal 2018-19, which is about 34.9 per cent of the GDP, and the external public and publicly guaranteed (PPG) debt ratio

was 14.5 per cent of GDP. "Both are low," said the ADB recently. The additional external debt of \$2.9 billion, as the government has projected, will increase both the external PPG debt-GDP ratio and public debt-GDP ratio by 0.9 per

cent in fiscal 2019-20. The IMF, which approved \$732 million in emergency assistance to meet Bangladesh's balance of payments and fiscal needs on May 29, is also not suggesting belt-tightening because spending is needed to stop people from dying or from falling into a permanent trap of unemployment.

### Next budget would be an immense balancing act

FROM PAGE B1

When incomes are down, savings are down too and therefore the demand for National Saving Certificates (NSCs) will be depressed.

In fact, NSC holders may decide to cash out their savings invested in the instruments to pay for their living expenses. It is, therefore, reasonable to assume reliance on bank borrowing will have to increase.

This could be a problem for the private non-financial sector particularly if production and investment begin to recover.

An early recovery is unlikely, but the banks are already assigned with a large financial package to finance the working capital needs of the affected small and large business enterprises.

Bangladesh Bank will be refinancing a significant portion of it. However, the banks will have to bear all the risk.

In this situation, the banks may be more than happy to park their money in treasury bills and bonds that offer 7 to 9 per cent

There is thus the risk of crowding out their own funding for the financial support packages where default risks are very high and the rate of return is marginally higher than government bills and bonds because of the 9 per cent ceiling on the interest rate.

The last option is the monetisation of the deficit by borrowing from the BB. This may not create additional inflation risk if aggregate demand remains as depressed as

However, deficit monetisation is not an option that can be used too much too long.

The government will, therefore, have to remain very flexible in adjusting expenditures during the year depending on the financing situation, particularly ADP expenditure and avoidable nondevelopment expenditures.

Reducing leakage in revenue collection will also be most helpful.

The author is an economist

				গণপ্ৰজাতন্ত্ৰী	বাংলাদেশ সরক	ার	
					য়জসেবা কার্যালয়		
				***	কৃষ্টিয়া		
				দরপ	ত্র বিজ্ঞপ্তি		
65		ছ/বিভাগ	1	সমাজকল্যাণ মন্ত্ৰণ			
02 05	वह्यपि सम्बद्ध	ক সভাব নাম	1		ফতর, মাকা-১২০৭। মাজসেরা অধিনকতর, চা	ম এর পক্ষে ফ্রেলা প্রশাসক, ক্রাীরা।	
08	সগ্রহ	ক সরার জেলা	1	कृष्टिया ।			
02	গে কা	জর দরপর বিজন্তি	1	২০২০-২০২১ অর্থনছরে সমাজদেশ অধিনাদনর পরিচালিত কৃষ্টিয়া জেলাধীন (১) সরকারি পিত পরিবার (বালিকা), কুটীয়া (লট নং-১): (২) সরকারি পিত পরিবার (বালক), কুটীয়া (লট নং-২): (৩) নামাজিক প্রতিকারী মেরেদের প্রশিক্ষণ ও পুনর্থনন কেন্দ্র, বর্টিকেশ, কুটীয়া (লট নং-৩) এবং (৪) সমাজিক দৃটি প্রতিবাদী পিছা কার্যক্রম, কুটীরা (লট নং-৪) এর নিবালীদেশ জন্ম খাদা ও খাদাানুষ্থিকিক, শিক্ষা, প্রশিক্ষণ, প্রসাহনী, পোলাক-পরিজ্ঞান ইন্দ্রোদি এবং বিশিব মধ্যামাণ সরকার।			
do		নদা ও তারিখ	1	死-83,03,6000	(58-,44,594,90,500,0	৮ তারিখা ২৮-০৫-২০২০ খ্রিস্টান্দ।	
69		গ্রানরের ভবিশ	1	08-06-2020 f			
oly	गध्रहर सरक्री	পদ্ধাত ও তাবিল উৎস	1	তন্ত দরণর পং তাজৰ বাজেট (বি	ছতি (গটি,এম), ফ্রেম্ডর ভারতি	ক কন্মাৰ।	
30		त गारक क	1	22/81	every		
22		রে প্যাকেচ নাম	1	২০২০-২০২১ অর্থভেরে সমাজদেবা অধিনক্ষতর পরিচালিত বুটিয়া জেলাধীন এটি আবাদিক প্রতিষ্ঠানের নিবাসীদের জন্য (ক-প্রপা: খাদ্য ও খাদ্যানুষ্টিক (জনচনদীন ও নচনদীল)-GR- 1, থএলা: শিক্ষা, প্রশিক্ষণ, প্রসংখী ও জন্যান্য মাদ্যামাল (GR-2), য-প্রলা: খাদ্য ও খাদ্যানুষ্টিক, শিক্ষা, প্রশিক্ষণ, পোদাক পরিজ্ঞান, স্বাস্থ্য, প্রশাধনী (GR-3), এবং ৬- প্রপা: বিধিধ মাদ্যামাল (GR-4) সরবরার।			
34	তারিখ		2	০৪-০৬-২০২০টাঃ তারিশ যতে ২৪-০৬-২০২০ ছিন্টান্দ ভারিশ অধিন চলাকালীন। ০১-০৭-২০২০টাঃ তারিশ হতে ১২-০৭-২০২০ ছিন্টান্দ ভারিশ অধিন চলাকালীন। (প্রবোধা ক্ষেত্রে পুন্ত সলপ্রের প্রয়োজন যদে)			
20		দাদিলের শেষ ও সময়	1	২৫-০৬-২০২০জ্ঞি তারিখ দুপুর ১২,০০ খটিকা পর্যন্ত। ১৩-০৭-২০২০জ্ঞি তারিখ দুপুর ১২,০০ ঘটিকা পর্যন্ত। প্রেয়েজ্য ক্ষেত্রে পুন্দ সরপরের প্রয়োজন হলে।			
78	সরপর সময়	থোশার তারিথ ও	3	২৫-০৬-২০২০ প্রিন্টাম তারিথ লুপুর ১২,৩০ ঘটকার সরপ্রমণতা বা তার মন্দেশীত প্রতিনিধির উপস্থিতিতে খোলা হবে (খনি কেব উপস্থিত থাকেন)। ১৩-৩৭-২০২০ ড্রিন্টাম তারিখ মুপুর ১২,৩০ ঘটিকার দলপঞ্জদাতা বা তার মনেদীত প্রতিনিধির উপস্থিতিতে খোলা হবে (যদি কেব উপস্থিত থাকেন)। (প্রযোজ্য ক্ষেমে পুথা সরপানের প্রযোজন হলে)			
৯৫ কার্যালয়ের নাম ও চিকান ক. দরপর বিক্রম			8	(২) উপপরিচালন (৩) সরকারি শিং (৪) সরকারি শিং (৫) সামাজিক প্র	কো কাৰ্যালয়, কৃষ্টিয়া; s, ফেলা সমাজনেবা কাৰ্য s পরিবার (বালিকা), কৃষ্টি s পরিবার (বালক), কৃষ্টিয় ভিক্ষী মেডেদের প্রশিক্ষণ t প্রতিকট্টা শিক্ষা কার্যক্রম,	য়া; া: ৩ পুনর্যাসন কেন্দ্র, বাইজেল, কৃষ্টিরা ও	
	থ, সরণর সাথিসের ছান ঃ ( (		(১) ফেলা প্রশাসকের কার্যালয়, কৃষিরা: (২) পুলিশ দুপারের কার্যালয়, কৃষিয়া ও (৩) ফেলা সমাজদেবা কার্যালয়, কৃষ্টিয়া।				
5.4.		পর খেলার হুদ	1		কাৰ্যালৱ , কৃষ্টিৱা।	and annual nature affirmation becomes (as	
36		হাল (২০ (২০		হালনাগাদ ঐ্রেচ । (২০১৯-২০ ফর্ম (২০১৮-২০১৯)	(১) বৈধ সরবরাহকারী প্রতিষ্ঠান, (২) পূর্বে অনুরূপ কাজের অভিজ্ঞতার সনদপত্র, (৬ হালনাগান ট্রেড লাইসেল (২০১৮-১৯), (৪) ব্যাংক বন্ধলতার সনদ, (৫) ব্যাংক সেউনের (২০১৯-২০ অর্থনার), (৬) আয়করা সনদ (২০১৮-১৯), এবং (৭) আট প্রদান সনদে (২০১৮-২০১৯) অধিকারী ব্যাত ববে।		
24	দরশ্য	ে সিভিউলের মূল্য	1		ৰ মূল্য ঐজাৰি চালান আনা দিতে হবে।	स्त माश्राम (लाह-३-३)sa3-occo-३ass-C	
	ঞ্প	সংক্ষিত্ত বিক	gel .	দিভিউপ মূল্য	টেডার সিকিউরিটির পরিমাণ	যে কার্যালয়ের জন্য প্রযোগ্য	
	8	খাদ্য ও খাদ্যানুযঙ্গিক (পচনশীল ও অগচনশীল)- GR-1		400/-	উদ্ধৃত দরের ২% হতে ৩%	(১) দরকারি শিক পরিবার (বালিকা), কুর্টির (২) সরকারি শিক পরিবার (বালক), কুর্টিরা (৩) সামঞ্চিক প্রতিকারী সেয়েলের প্রশিক্ষণ পুনর্বাসন কেন্দ্র, কুর্টিরা।	
	च	শিক্ষা, ৰাষ্ট্য, প্ৰসাধনী, পোহাক-পরিয়ান ও অন্যান মলামল-GR-2		₹ @oo/-	উদ্ধৃত দরের ২% হতে ৩%	(১) সরকার শিশু পরিবার (বাদিকা), কুর্টির (২) সরকারি শিশু পরিবার (বাদক), কুর্টিরা (৩) সামাজিক প্রতিবাদী মেয়েনের প্রশিক্ষণ পুনর্বাসন কেন্দ্র, কুর্টিয়া।	
	ष	খানা ও খানানুখসিত, শিকা, পোষক-পরিজ্ঞদ, কেল-সাবাম ইক্যাখি-GR-3 বিবিধ মালামাল-GR-4		3 200/-	উদ্ধৃত দরের ২% যতে ৩%	সময়িত দৃষ্টি প্রতিবঁদী শিক্ষা কর্মক্রম, কৃষ্টিয়া	
	8			\$90/-	উদ্ধৃত দরের ২%	সকল প্রতিষ্ঠানের জন্য প্রয়োজ্য।	
b. b. b. b.	সংগত্র স্বাহনানকারীর নাম : মো স্বাসন্থা হোজের । সংগত্র স্বাহনানকারীর নাম : মো স্বাসন্থা হোজের । সংগত্র স্বাহনানকারীর নিমা : মোল প্রশাসকের কার্যালয়, কৃষ্টিয়া । সংগত্র স্বাহনানকারী কর্মকর্তার সাথে যোগাযোগের নামর : ০৭১-৬২৩০০ । স্বাহনানকারী কর্মকর্তার সাথে যোগাযোগের নামর : ০৭১-৬২৩০০ । স্বাহনানিয়  কি) লিপিএ-২০০৬ একং লিপিআর-২০০৮ (সংশোধিকসহ) এ প্রমার ক্রমা সংক্রমার প্রমৃতি যাধায়মভাবে অনুসাংশ করা হবে । (খ) গৃহীত সংগত্রসাভার নিকট হতে উদ্ধৃত সরের ১০% পারয়ম্বন্ধস্য সিকিউরিটির স্বর্গের সিথি প্রান্তি সাংগত্মে কার্যালেশ করা হবে ।						

(a) দরপর ব্রত্তর ভারিধ হতে দরপর ধোলার ভারিখে নির্যারিত সময় পর্বন্ধ দরপর দাখিল করা ঘাবে।

মোঃ জাসলাম হোসেন

জেলা প্রশাসক

क्रिया

বিশেষ নিৰ্দেশনাঃ বিয়াবিত তথ্য দৱপত্ৰের সিভিউলে বর্গিত আছে।

বিভি-৯-৫৬





### **TAMING CORONAVIRUS RAMPAGE**

# The banking sector needs all the help it can get now

AKM ZAMIR UDDIN

Both the government and the central bank should take special care of the banking sector during the ongoing economic fallout given it as the heart of the economy, said Selim RF Hussain, managing director of Brac Bank.

All sectors will face trouble if banks fail to run their operations smoothly as they are dedicated to circulating money to every part of the society, he told The Daily Star in an interview recently.

Besides, banks will have to implement the lion's share of the stimulus packages worth more than Tk 100,000 crore announced by the government to help the affected industries.

The return on investment from the packages is only 2-2.5 per cent for banks, but the lenders have to bear 100 per cent credit risk.

This means banks will face difficulties if a portion of the stimulus funds disbursed by them turns into default loans.

"We have been requesting the Bangladesh Bank for years to introduce a credit guarantee scheme for the loans disbursed to small and medium enterprises."

Such a scheme is the need of the hour given the ongoing economic meltdown thanks to the cascading impact of the pandemic.

All types of customers are now rushing to banks for the stimulus funds, but there is no scope to entertain all of their requests, Hussain

Lenders will have to disburse the fund cautiously and keep in mind that the central bank will realise the money from them on time.

He went on to thank the central bank for taking a host of measures to inject liquidity into banks such that they can tackle the fallout of the pandemic.

Bringing down the cash reserve ratio and the policy rate has helped banks run their operations properly during the present crisis, said Hussain, who joined Brac Bank in November 2015 as its managing director after a stint at IDLC Finance in the same position.

He, however, fears that defaulted loans in the banking sector may increase in the days to come due to the pandemic-induced

consequences across the board. As of December last year, default loans in the banking sector amounted to Tk 94,313 crore, which is 9.32 per cent of the total loans.

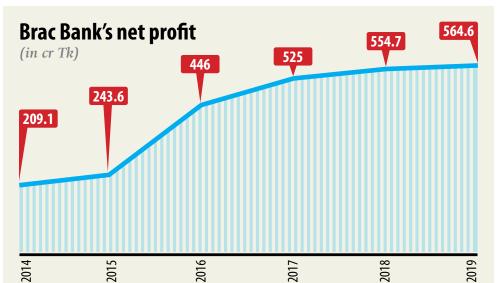
But Brac Bank's default loans are 3.56 per cent of its total loans of Tk 20,206 crore -an indication of the lender's strong financial

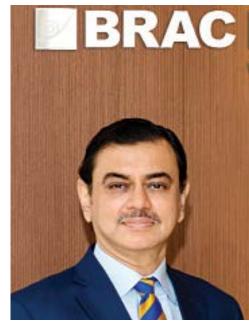
The bank has given a three-month moratorium to all of its SME and retail customers.

"Brac Bank is always giving special attention to the SME sector as this is one of the major growth drivers of the economy.

The lender started its journey in 2001 with the vision to provide banking solutions to the unbanked small and medium entrepreneurs.

Inspired by its parent organisation Brac, the largest non-governmental organisation in the world, the lender introduced small loans for the SME sector to particularly bring the grassroots entrepreneurs under the umbrella of formal banking services.





**Selim RF Hussain** 

Approximately half of Brac Bank's lending portfolio is for the SMEs.

"We have already lowered different charges for all clients to give them breathing space from the ongoing crisis," Hussain said.

Depositors do not pay any charge or face any hassles if they cannot pay the instalment of pension and fixed deposit schemes during the ongoing crisis, he said, adding that deposit growth in Brac Bank was remarkable even during the shutdown.

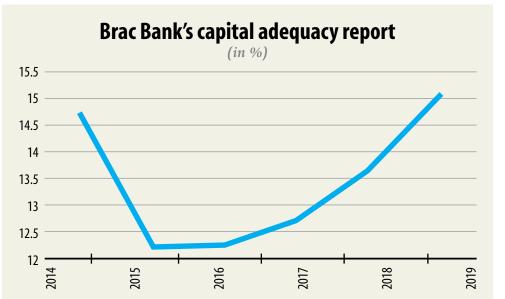
Banks will have to preserve money to absorb shocks deriving from the probable upward trends of default loans, which will bolster their capital base as well.

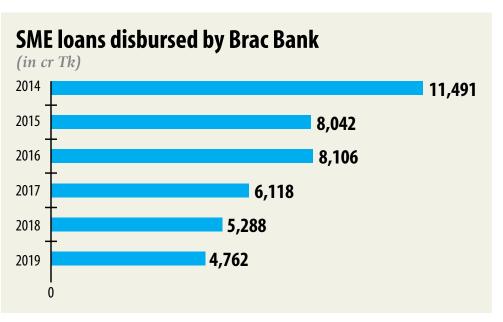
Brac Bank, however, enjoys a robust capital adequacy ratio of 15.07 per cent, which is much more than the banking sector's average ratio of 11.57 per cent as of December last year.

Long-term plans should be taken to steer clear of a recession as the world took nearly 10 years to recover from the financial meltdown in 2007.

"This gives an indication that the ongoing crisis is not going away in less than 2-3 years." But Hussain is sanguine that the economy will rebound in the shortest possible time as the pandemic in Bangladesh is not as severe as it is in Europe and North America.

"The Bangladeshi people are hardworking and much more resilient against shocks, while the economy has achieved tremendous growth





in recent years, which is quite remarkable compared to the peer nations.

Hussain also said that banks should consider the health and safety issues of their employees seriously while running operations amid the pandemic. Or else, the lenders will face severe problems.

"When we had realised that the country would face the pandemic, we promptly took several initiatives to improve our digital banking and other operations."

The lender's foreign trade is now running in full swing, riding on its strong digital platform.

Besides, 85 per cent of its total branches of 187 were kept open by way of digital support, which helped widen the lender's business during the countrywide shutdown, which was

Brac Bank has taken a set of measures to stand beside the people during the crisis, Hussain said.

READ MORE ON B2

## Textile millers moving away from Indian cotton

REFAYET ULLAH MIRDHA

Import of cotton from India, once the main sourcing destination for Bangladesh's textile millers, dipped further last year as locals are increasingly moving to suppliers in North and West African countries to cut reliance on the neighbouring country.

In 2019, 18 per cent of the cotton imported by Bangladesh came from the neighbouring country, according to data from the Bangladesh Textile Mills Association (BTMA). A year earlier, it was 26 per cent.

Last year, Bangladesh, the largest importer of cotton in the world, met 41 per cent of its requirement for the white fibre from East and West African countries.

The local spinners and importers have been diversifying sourcing -- and cutting reliance on India -- mainly for a price advantage, followed by quality shipment.

"Quality shipment means quality, timely shipment and commitment," said Mehdi Ali, president of the Bangladesh Cotton Association, adding that contamination is a big problem in Indian cotton.

The low quality of the Indian cotton is the main reason behind the falling imports from the neighbouring country, said Monsoor Ahmed, secretary of the BTMA.

A section of Indian cotton traders also doesn't maintain timely shipment and deliver the right quantity as per agreements,

For example, it is written in the letters of credit that there maybe 3 to 4 per cent less cotton than the amount agreed upon when the imported fibre is weighed in Bangladesh.

But in many cases, it is 10 to 15 per cent less, he said.

The concentration of moisture in Indian cotton is higher and this makes it difficult to store them in the warehouses for a long time."

Sometimes, according to Mansur, Indian exporters stop supplying without any

As a result, more than \$8 billion worth primary textile sector in Bangladesh has to suffer a lot. Such uncertainties emerged several times in the past, he said.

READ MORE ON B2

## 2010-2019: a meaningful decade for digital financial service evolution



JAKIRUL ISLAM

It is undeniable that the effort put in by the government, the Bangladesh Bank and private sector players have contributed to innovations in digital financial service (DFS) and its penetration in the country.

Key DFS players include bKash, Bank Asia, Nagad, Dutch-Bangla Bank (for mobile financial service through Rocket and agent banking), and SureCash (a fintech platform that facilitates mobile financial services through multiple partner

The BB has been reasonably deft in formulating various policies as per the market demand, while the private sector players have been aggressive in promoting innovations through partnerships across the industry.

DFS initiatives, such as the government's focus on governmentto-person (G2P) payment, the rise of e-commerce, fintechs and public-private partnerships around the DFS business model helped Bangladesh go the extra mile for digital financial inclusion.

This article outlines evolution of DFS in Bangladesh through the lens of policy and industry partnerships by dividing the decade (2010-2019) into three

### PHASE 1 (2010-2013)

During 2010 to 2013, the journey of MFS started in the country, the period that decided who would lead the market and who would be denied an opportunity.

Since its inception in 2010, Bangladesh's DFS market saw

partnerships operators and banks to digitise utility bill payments, state-owned railway ticketing and inward foreign remittances

One such example is bKash, which was the result of a partnership between Brac Bank and Money in Motion LLC. Banks partnered with mobile

operators for access to their unstructured supplementary service data (USSD) and distribution networks for their own MFS and mobile banking initiatives.

However, industry stakeholders disagreed over whether the MFS business model should be bank-led or telco-led.

This persisted until the BB decided to go ahead with the bank-led model and published the maiden MFS guidelines in 2011.

Both the MFS pioneers Dutch-Bangla Bank and bKash had launched their mobile financial services before BB published the MFS guidelines -- their initial success and the way they partnered with mobile operators might have influenced the regulator in favour of banks.

In this situation, a third-party service provider (SureĈash) grabbed an opportunity.

SureCash launched its MFS platform in 2014. It offered an agent network and an MFS platform to banks. This phase also saw the

initiation of some partnerships with businesses that employed large-scale resources to promote their payroll disbursement service through the mobile wallet.

PHASE 2 (2014-2016)

During 2014-2016, industry witnessed public-private partnerships (PPP) through which both bKash and DBBL partnered with a2i and the local government division (LGD) to use union digital centres (UDC) as agents across the

In 2013-2014, the International Finance Corporation and the Bill & Melinda Gates Foundation made

between mobile equity investments in bKash.

The DFS partnership models with other service providers started to transform the industry in early MFS providers signed deals

with international money transfer operators (MTOs) and payment network providers (primarily MasterCard) to develop remittance products

The MFS providers also partnered with microfinance institutions (MFIs) to digitise disbursement and repayment transactions.

MFIs like Shakti Foundation and BURO now have partnerships with both MFS and agent banking providers to disburse and collect repayments.

MFS providers also reinforced e-commerce payments through a partnership with e-commerce providers.

Some of these models such as Daraz and bKash have seen considerable success at present.

During this phase, banks, primarily Bank Asia and DBBL, started piloting agent banking.

Agent banking service providers also partnered with garment factories and MFIs to enhance their user base.

PHASE 3 (2017-2019) Three developments

delineate this phase: a) Acceptance of agent banking in the rural economy across the

b) Nagad, a digital financial services provider under a publicpartnership model, private regulated by the Bangladesh Post Office (Amendment) Act 2010 was

launched. c) iPay and Dmoney, the country's first two online payment platforms, were launched under a payment service provider (PSP) licence. Both these marked the entry of fintech firms in the Bangladeshi DFS ecosystem.

The BB raised the transaction ceiling for MFS and issued guidelines for electronic money service to highlight transaction

limits under wallets and identify who can be an e-money issuer.

PPPs in G2P digitisation through both MFS and agent banking providers benefitted more than tens of millions of people in need.

SureCash received the contract for the country's largest G2P disbursement of primary education stipends in partnership with Rupali

Bank Asia recruited agents at a high pace and secured diversified partnerships across the industry.

It partnered with various government initiatives alongside private sector players including mobile operators, e-commerce ventures, digital health, donors and other international development

The market also witnessed another trend of partnerships that promote bilateral interoperability between a bank and MFS providers.

bKash has partnered on bilateral interoperability with different banks and cards, such as Dhaka Bank, City Bank, Bank Asia, Standard Chartered Bank, Brac Bank, Visa and Mastercard.

In these partnerships, the key feature has been instant money transfer between the MFS wallet, bank account and card.

As we have mentioned earlier, such partnerships stimulate both merchant payments and the use of accounts as customers begin to see an increased range of use cases.

Brac Bank connected both bKash and Rocket for such interconnectivity between wallet and bank account. From

Bangladesh's ecosystem perspective, the decade ended with an understanding of enabling new business models of financial services and innovations.

The year 2020 has been all about the global coronavirus pandemic, which catapulted MFS to an essential service for ensuring the regular money flow between urban and rural economies during the countrywide shutdown.

READ MORE ON B2

### build logistics infrastructure STAR BUSINESS REPORT feet warehouse, a 1,50,000-square-feet Chinese e-commerce giant Alibaba's subsidiary Daraz has announced plans to across the country. invest Tk 500 crore by 2021 in Bangladesh to set up logistics infrastructure and hubs of entrepreneurs or e-commerce merchants that would help expand its footprint to all

Daraz to invest Tk 500cr to

64 districts. The announcement comes at a time when the novel coronavirus pandemic is prompting shoppers to go online more than ever for all

sorts of items, ranging from groceries to medicine.

e-commerce have been struggling to cope up with the swelling number of orders because of a lack of infrastructure, ill-preparedness, scant manpower and inadequate supplies.

The majority of the investment will be made on developing logistics infrastructure, including a 200,000-square-

fully automated sorting centre and more than 150 hubs. It already has over 60 hubs A portion would go towards the creation

through different projects. The platform

is already running some projects such as Nandini, which aims to create e-commerce female entrepreneurs. Moreover, it is also

planning to offer home delivery of groceries and other products through its own logistics service, DEX or Daraz Express, which employs 3,000 people, in 13 new districts by June.

Amidst the ongoing pandemic, Daraz has launched four platforms -- D-Mart alongside D-Fresh for groceries, Daraz First Games for gaming and Dpharma for

READ MORE ON B2